# Prestige Brands Holdings, Inc. Reports Record Fourth Quarter Revenues Up 39.1\%; Record Core Organic OTC Revenues Up 14.0\%; EPS Exceeds Recent Guidance 

## May 17, 2012

IRVINGTON, N.Y.--(BUSINESS WIRE)--May. 17, 2012-- Prestige Brands Holdings, Inc. (NYSE: PBH) today announced record results for the fourth quarter and fiscal year ended March 31, 2012, driven by strong Over-the-Counter Healthcare ("OTC") organic growth and the completion of the acquisition of 17 brands from GlaxoSmithKline (the "GSK Brands"), the largest acquisition in the Company's history.

Revenues for the fourth fiscal quarter were $\$ 134.0$ million, $\$ 37.6$ million or $39.1 \%$ above the prior year comparable quarter's results of $\$ 96.4$ million. Organic revenues for the fourth fiscal quarter grew $\$ 7.2$ million, or $7.5 \%$ over the prior year comparable quarter. Revenues from the Company's nine legacy core OTC brands increased $\$ 8.2$ million or $14.0 \%$ over the prior year comparable quarter. These brands are Chloraseptic $®$, Clear Eyes $®$, Compound $\mathrm{W} ®$, Little Remedies $®$, The Doctor's $®$ NightGuard $®$, Efferdent $®$, PediaCare $®$, Dramamine $®$ and Luden's $®$. Revenues from two months of ownership of the GSK Brands accounted for $\$ 30.4$ million of the increase. The GSK Brands' acquisition increases the core brand group by five. These brands are Beano $®, B C ®$ and Goody's $®$, and Debrox $®$ in the U.S., and Gaviscon $®$ in Canada.

Gross profit for the fourth fiscal quarter was $\$ 68.5$ million, $\$ 22.2$ million, or $47.9 \%$ above the prior year comparable quarter of $\$ 46.3$ million. Excluding charges associated with inventory valuation step-up adjustments of $\$ 1.8$ million related to the GSK Brands' acquisition, gross profit would have been $\$ 70.3$ million in the current quarter. Gross margin was $51.1 \%$ in the current quarter, which was impacted by 1.4 percentage points from the inventory step-up charges noted above. Excluding these charges, gross margin would have improved to $52.5 \%$. In the prior year comparable quarter, gross margin was $48.1 \%$, which was impacted by 3.8 percentage points from the inventory step-up adjustments of $\$ 3.7$ million associated with the Blacksmith Brands and Dramamine acquisitions. Excluding these charges, gross margin would have been $51.9 \%$. The year-over-year improvement in gross margin is primarily a result of a higher proportion of revenue generated from the OTC segment.

The Company continued its investment in Advertising and Promotion ("A\&P") during the quarter in support of its core OTC brands and certain recently acquired OTC brands. A\&P for the quarter was $\$ 18.5$ million, $\$ 4.4$ million, or $31.3 \%$ above the prior year comparable quarter spend of $\$ 14.1$ million. A\&P as a percent of revenue was $13.8 \%$ during the fourth fiscal quarter, a modest decline from $14.7 \%$ in the prior year comparable quarter. The prior year comparable period included a higher advertising spend against brands newly acquired in the Blacksmith Brands and Dramamine $®$ acquisitions, which was affected by seasonality. Excluding this factor, the normalized A\&P spending level continued to increase.

Operating income for the fourth fiscal quarter was $\$ 22.6$ million, $\$ 4.0$ million or $21.1 \%$ higher than the prior year comparable quarter of $\$ 18.6$ million. Operating income for fiscal 2012 was impacted by $\$ 15.2$ million of costs primarily associated with the GSK Brands' acquisition (including transaction costs of $\$ 8.1$ million, an inventory step-up adjustment of $\$ 1.8$ million and GSK transition costs of $\$ 3.6$ million) and $\$ 1.7$ million of costs associated with the evaluation of the Genomma Lab unsolicited proposal. Excluding these charges, operating income would have been $\$ 37.8$ million. Operating income for the prior year comparable quarter included $\$ 4.5$ million of costs associated with the acquisitions of Blacksmith and Dramamine $®$, including an inventory step-up adjustment of $\$ 3.7$ million and transaction costs of $\$ 0.8$ million. Excluding these charges, the prior year operating income would have been $\$ 23.1$ million. On a comparable basis, excluding the charges noted above in the current and prior year quarter, operating income in the current quarter increased 63.3\%.

In the fourth fiscal quarter, the Company's diluted earnings per share from continuing operations was $\$ 0.00$, which included the GSK acquisition and the impact of the above noted costs. This compares to $\$ 0.13$ in the prior year comparable quarter, which also included the impact of the above noted costs. Excluding the impact of the charges noted above in each quarter, diluted earnings per share from continuing operations in the fourth fiscal quarter would have been $\$ 0.26$ compared to $\$ 0.18$ in the prior year comparable quarter, an increase of $44.4 \%$.

## Commentary

"We are pleased with the excellent revenue and adjusted EPS growth in the Company's fourth fiscal quarter. We recorded our seventh consecutive quarter of organic core OTC growth achieving the highest growth rate in almost two years. With this organic growth performance, Prestige ranks near the top of many CPG industry participants" commented Matthew M. Mannelly, President and CEO. "In less than three years, our clear and consistent value creation strategy has taken hold. We have transformed Prestige into the largest independent OTC products company in the U.S. with a proven ability to generate consistent organic growth in our core OTC business coupled with a leading free cash flow profile," he said.
"This quarter's revenue increase reflects the success of our core OTC brand-building strategy, and includes two months of revenues from this quarter's GSK Brands' acquisition. Consumption was driven by increased A\&P support resulting in our brands' growth significantly exceeding category growth. Our nine legacy core OTC brands increased almost $15 \%$ despite the soft cough/cold season."
"For the fiscal year, we achieved record revenues and earnings growth, which exceeded our expectations. Our consistently strong free cash flow continued in fiscal 2012, and helped fund the most transformative event in our history-the acquisition of 17 brands from GSK," Mr. Mannelly said. "This is a meaningful step toward continued shareholder value creation. Our M\&A strategy in action has transformed Prestige into a company with approximately $90 \%$ of profits derived from higher growth, higher margin OTC brands," he said.
"The integration of the GSK Brands, our third acquisition in the past year and a half, is proceeding on schedule. We are excited by the potential created by this opportunity, which significantly enhances our portfolio by adding five new core OTC brands. This acquisition closely aligns with our operating model and we believe it is highly cash generative," he said.
"We've made a steadfast commitment to creating value by driving core OTC growth, acquiring with an exclusive OTC focus, and strategically managing our portfolio. We have much to do in fiscal 2013. Our new product pipeline is robust. We will continue to develop the potential of our two prior acquisitions, Blacksmith Brands and Dramamine $®$. Furthermore, we will endeavor to participate in M\&A within the OTC space to continue the
strategic transformation process. Our confidence in our future is reflected in the guidance we previously provided for fiscal year 2013, anticipating diluted adjusted earnings per share to be in the range of $\$ 1.22$ to $\$ 1.32$, which represents an increase of approximately $23 \%$ to $33 \%$ from our current adjusted EPS," Mr. Mannelly said. "Based on our strong fourth quarter performance, I am bullish regarding our ability to deliver strong results in fiscal 2013."

## Results by Segment for the Fourth Fiscal Quarter

Revenues for the OTC segment in the fourth fiscal quarter were $\$ 109.7$ million, an increase of $53.3 \%$ over the prior year comparable period revenues of $\$ 71.6$ million. This was due to revenue increases in six of the Company's nine core OTC brands, as well as the addition of two months of revenues from the newly acquired GSK Brands.

Revenues for the Household Cleaning segment for the fourth fiscal quarter were $\$ 24.3$ million, a $2.2 \%$ reduction over the prior year comparable quarter revenues of $\$ 24.8$ million. The rate of reduction in this segment has improved over the prior year comparable quarter, primarily as a result of increased distribution of Spic and Span®, as well as the fourth quarter introduction of the Comet® line of stainless steel cleaners.

## Fiscal Year 2012

Revenues for fiscal 2012 were $\$ 441.1$ million, an increase of $31.1 \%$, or $\$ 104.6$ million, over the prior year's revenues of $\$ 336.5$ million. Organic revenues for the Company grew $\$ 10.7$ million or $3.2 \%$ during fiscal 2012 over the prior year comparable period. Revenues from the GSK acquisition accounted for $\$ 30.4$ million of the increase. Blacksmith Brands and Dramamine $®$ contributed $\$ 63.5$ million of the increase for the period prior to the anniversary of their respective purchases.

Income from continuing operations for fiscal 2012 of $\$ 37.2$ million was $27.5 \%$ higher than fiscal 2011 income from continuing operations of $\$ 29.2$ million. Income from continuing operations for fiscal 2012 was impacted by $\$ 12.9$ million of costs primarily associated with the GSK acquisition (including transaction costs of $\$ 8.4$ million, an inventory step-up adjustment of $\$ 1.1$ million and GSK transition costs of $\$ 2.2$ million), costs associated with the evaluation of the Genomma Lab unsolicited proposal of $\$ 1.1$ million, and $\$ 0.1$ million of costs as a result of the net amount of the combined loss on extinguishment of debt and settlement gain, net of related tax effects.

Income from continuing operations for fiscal 2011 was impacted by costs of $\$ 10.5$ million associated with the Blacksmith and Dramamine acquisitions and $\$ 0.2$ million of a loss associated with the extinguishment of debt, net of related tax effects. Excluding these impacts, income from continuing operations would have been $\$ 50.1$ million for the current fiscal year compared to $\$ 39.9$ million for the prior fiscal year, an increase of $25.8 \%$.

Diluted earnings per share from continuing operations for fiscal 2012 was $\$ 0.73$, which includes the impact of the above noted costs, compared to $\$ 0.58$ in the prior fiscal year, which included the costs associated with the Blacksmith and Dramamine acquisitions and the extinguishment of debt. Excluding the impact of these charges in the fiscal year, diluted earnings per share from continuing operations in fiscal 2012 would have been $\$ 0.99$ compared to $\$ 0.79$ in the prior fiscal year.

## Outlook

For fiscal year 2013, which began on April 1, 2012, the Company had previously announced that it expects to report diluted adjusted earnings per share in the range of $\$ 1.22$ to $\$ 1.32$. This estimate excludes costs related to the GSK acquisition, and related Transition Services Agreement and integration costs, and costs related to the unsolicited Genomma Lab offer.

## Free Cash Flow and Debt

Free cash flow ("FCF") is a "non-GAAP financial measure" and is presented here because management believes it is a commonly used measure of liquidity, indicative of cash available for debt repayment and acquisitions. The Company defines "free cash flow" as net cash provided by operating activities minus capital expenditures.

The Company's FCF for the fourth quarter ended March 31, 2012 was $\$ 19.2$ million, a decrease of $22.4 \%$ over the prior year comparable period's FCF of $\$ 24.8$ million. FCF for the fourth quarter was impacted by $\$ 8.4$ million of working capital investments associated with the GSK acquisition, and $\$ 10.5$ million of other costs, net of related tax effects. Excluding the impact of these charges, FCF for the fourth quarter ended March 31, 2012 would have been $\$ 38.1$ million.

For fiscal 2012, FCF totaled $\$ 66.8$ million, a decrease of $22.3 \%$ over the prior year comparable period's FCF of $\$ 86.0$ million. FCF for fiscal 2012 was impacted by $\$ 8.4$ million of working capital investments associated with the GSK acquisition and $\$ 6.7$ million of adjustments, net of related tax effects. Excluding the impact of these charges, FCF for fiscal 2012 would have been $\$ 81.9$ million.

## Conference Call and Accompanying Slide Presentation

The Company will host a conference call to review its fourth quarter and year end results on May 17, 2012 at 8:30 am EST. The toll-free dial-in numbers are 800-884-5695 within North America and 617-786-2960 outside of North America. The conference pass code is "prestige". The Company will provide a live internet webcast, a slide presentation to accompany the call, as well as an archived replay, all of which can be accessed from the Company's Investor Relations page of $\underline{\text { http:///prestigebrands.com. The slide presentation can be accessed just before the call from the Investor }}$ Relations page of the website by clicking on Webcasts and Presentations. Telephonic replays will be available for two weeks following the completion of the call and can be accessed at 888-286-8010 within North America and at 617-801-6888 from outside North America. The pass code is 20647616.

## About Prestige Brands Holdings, Inc.

The Company markets and distributes brand name over-the-counter and household cleaning products throughout the U.S., Canada, and certain international markets. Core brands now include Chloraseptic® sore throat treatments, Clear Eyes® eye care products, Compound W® wart treatments, The Doctor's® NightGuard $®$ dental protector, the Little Remedies $®$ and PediaCare $®$ lines of pediatric over-the-counter products, Efferdent $®$ denture care products, Luden's $®$ throat drops, Dramamine $®$ motion sickness treatment, BC ® and Goody's $®$ analgesics, Gaviscon $®$ antacid, Beano $®$ gas treatment, and Debrox $®$ earwax remover.

## Note Regarding Forward-Looking Statements

This news release contains "forward-looking statements" within the meaning of the federal securities laws that are intended to qualify for the Safe Harbor from liability established by the Private Securities Litigation Reform Act of 1995. "Forward-looking statements" generally can be identified by the use of forward-looking terminology such as "assumptions," "target," "guidance," "outlook," "plans," "projection," "may," "will," "would," "expect," "intend," "estimate," "anticipate," "believe, "potential," or "continue" (or the negative or other derivatives of each of these terms) or similar terminology. Forward-looking statements in this news release include, without limitation, statements regarding the impact of our M\&A strategy, our ability to integrate and develop the brands that we acquire, our new product pipeline, and our outlook for adjusted earnings per share and our plans for growth. These statements are based on management's estimates and assumptions with respect to future events and financial performance and are believed to be reasonable, although they are inherently uncertain and difficult to predict. Actual results could differ materially from those expected as a result of a variety of factors. A discussion of factors that could cause results to vary is included in the Company's Annual Report on Form 10-K and other periodic reports filed with the Securities and Exchange Commission.

## Prestige Brands Holdings, Inc.

## Consolidated Statements of Operations

## (Unaudited)

| (In thousands, except per share data) | Three Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2012 | 2011 | 2012 | 2011 |
| Revenues |  |  |  |  |
| Net sales | \$ 133,160 | \$95,629 | \$ 437,838 | \$ 333,715 |
| Other revenues | 836 | 734 | 3,247 | 2,795 |
| Total revenues | 133,996 | 96,363 | 441,085 | 336,510 |
| Cost of Sales |  |  |  |  |
| Cost of sales (exclusive of depreciation shown below) | 65,508 | 50,058 | 213,701 | 165,632 |
| Gross profit | 68,488 | 46,305 | 227,384 | 170,878 |
| Operating Expenses |  |  |  |  |
| Advertising and promotion | 18,547 | 14,122 | 57,127 | 42,897 |
| General and administrative | 24,334 | 11,019 | 56,700 | 41,960 |
| Depreciation and amortization | 3,051 | 2,540 | 10,734 | 9,876 |
| Total operating expenses | 45,932 | 27,681 | 124,561 | 94,733 |
| Operating income | 22,556 | 18,624 | 102,823 | 76,145 |
| Other (income) expense |  |  |  |  |
| Interest income | (14 | (1 ) | (18 | (1 |
| Interest expense | 16,361 | 8,810 | 41,338 | 27,318 |
| Gain on settlement | - | - | (5,063 ) | - |
| Loss on extinguishment of debt | 5,409 | - | 5,409 | 300 |
| Total other expense | 21,756 | 8,809 | 41,666 | 27,617 |
| Income from continuing operations before income taxes | 800 | 9,815 | 61,157 | 48,528 |
| Provision for income taxes | 815 | 3,401 | 23,945 | 19,349 |
| Income (loss) from continuing operations | (15 | 6,414 | 37,212 | 29,179 |
| Discontinued Operations |  |  |  |  |
| Income from discontinued operations, net of income tax | - | - | - | 591 |
| Loss on sale of discontinued operations, net of income tax | - | - | - | (550 ) |
| Net income (loss) | \$(15 | \$6,414 | \$ 37,212 | \$29,220 |
| Basic earnings per share: |  |  |  |  |
| Income from continuing operations | \$ - | \$ 0.13 | \$ 0.74 | \$0.58 |
| Income from discontinued operations and loss on sale of discontinued operations | - | - | - | - |
| Net income | \$ - | \$ 0.13 | \$ 0.74 | \$0.58 |
| Diluted earnings per share: |  |  |  |  |
| Income from continuing operations | \$ - | \$ 0.13 | \$ 0.73 | \$0.58 |
| Income from discontinued operations and loss on sale of discontinued operations | - | - | - | - |
| Net income | \$ - | \$ 0.13 | \$ 0.73 | \$ 0.58 |

Weighted average shares outstanding:

| Basic | 50,314 | 50,129 | 50,270 | 50,081 |
| :--- | :--- | :--- | :--- | :--- |
| Diluted | 50,992 | 50,555 | 50,748 | 50,338 |

## Prestige Brands Holdings, Inc.

## Consolidated Balance Sheets

(Unaudited)

| (In thousands) | March 31, | March 31, |
| :---: | :---: | :---: |
| Assets | 2012 | 2011 |
| Current assets |  |  |
| Cash and cash equivalents | \$ 19,015 | \$ 13,334 |
| Accounts receivable, net | 60,228 | 44,393 |
| Inventories | 51,113 | 39,751 |
| Deferred income tax assets | 5,283 | 5,292 |
| Prepaid expenses and other current assets | 11,396 | 4,812 |
| Total current assets | 147,035 | 107,582 |
| Property and equipment, net | 1,304 | 1,444 |
| Goodwill | 173,702 | 154,896 |
| Intangible assets, net | 1,400,522 | 786,361 |
| Other long-term assets | 35,713 | 6,635 |
| Total Assets | \$ 1,758,276 | \$ 1,056,918 |
| Liabilities and Stockholders' Equity |  |  |
| Current liabilities |  |  |
| Accounts payable | \$ 26,726 | \$21,615 |
| Accrued interest payable | 13,889 | 10,313 |
| Other accrued liabilities | 23,308 | 22,280 |
| Total current liabilities | 63,923 | 54,208 |
| Long-term debt |  |  |
| Principal amount | 1,135,000 | 492,000 |
| Less unamortized discount | (11,092 ) | (5,055 |
| Long-term debt, net of unamortized discount | 1,123,908 | 486,945 |
| Deferred income tax liabilities | 167,717 | 153,933 |
| Total Liabilities | 1,355,548 | 695,086 |
| Stockholders' Equity |  |  |
| Preferred stock - \$0.01 par value |  |  |
| Authorized - 5,000 shares |  |  |
| Issued and outstanding - None | - | - |
| Preferred share rights | 283 | - |
| Common stock - \$0.01 par value |  |  |
| Authorized - 250,000 shares |  |  |
| Issued - 50,466 shares and 50,276 shares at March 31, 2012 and 2011, respectively | 505 | 503 |
| Additional paid-in capital | 391,898 | 387,932 |
| Treasury stock, at cost - 181 shares at March 31, 2012 and 160 shares at March 31, 2011 | (687 ) | (416 ) |
| Accumulated other comprehensive loss, net of tax | (13 | - |
| Retained earnings (accumulated deficit) | 10,742 | (26,187 |
| Total Stockholders' Equity | 402,728 | 361,832 |
| Total Liabilities and Stockholders' Equity | \$ 1,758,276 | \$ 1,056,918 |

## Prestige Brands Holdings, Inc.

## Consolidated Statements of Cash Flows

## (Unaudited)

|  | En | 31, |
| :---: | :---: | :---: |
| (In thousands) | 2012 | 2011 |
| Operating Activities |  |  |
| Net income | \$ 37,212 | \$ 29,220 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |
| Depreciation and amortization | 10,734 | 10,108 |
| Loss on sale of discontinued operations | - | 890 |
| Deferred income taxes | 13,793 | 9,324 |
| Amortization of deferred financing costs | 1,630 | 1,043 |
| Stock-based compensation costs | 3,078 | 3,575 |
| Loss on extinguishment of debt | 5,409 | 300 |
| Amortization of debt discount | 1,030 | 702 |
| Loss on disposal of equipment | - | 153 |
| Changes in operating assets and liabilities, net of effects of acquisitions |  |  |
| Accounts receivable | (15,854 ) | 4,918 |
| Inventories | 3,710 | 12,443 |
| Prepaid expenses and other current assets | (3,009 | 154 |
| Accounts payable | 5,127 | 1,784 |
| Accrued liabilities | 4,592 | 12,056 |
| Net cash provided by operating activities | 67,452 | 86,670 |
| Investing Activities |  |  |
| Purchases of equipment | (606 | (655 ) |
| Proceeds from sale of property and equipment | - | 12 |
| Proceeds from sale of discontinued operations | - | 4,122 |
| Acquisition of Blacksmith, net of cash acquired | - | (202,044 ) |
| Proceeds from escrow of Blacksmith acquisition | 1,200 | - |
| Acquisition of Dramamine | - | (77,115 ) |
| Acquisition of GSK Brands | $(662,800)$ | - |
| Net cash used in investing activities | (662,206) | (275,680) |
| Financing Activities |  |  |
| Proceeds from issuance of Senior Notes | 250,000 | 100,250 |
| Proceeds from issuance of 2012 Term Loan and 2010 Term Loan | 650,100 | 112,936 |
| Repayment of 2010 Term Loan | $(242,000)$ | - |
| Payment of deferred financing costs | (33,284 ) | (830 ) |
| Repayment of long-term debt | (25,000 ) | (51,087 ) |
| Proceeds from exercise of stock options | 889 | 331 |
| Shares surrendered as payment of tax withholding | (271 | (353 ) |
| Net cash provided by financing activities | 600,434 | 161,247 |
| Effects of exchange rate changes on cash and cash equivalents | 1 | - |
| Increase (decrease) in cash and cash equivalents | 5,681 | (27,763 ) |
| Cash and cash equivalents - beginning of year | 13,334 | 41,097 |
| Cash and cash equivalents - end of year | \$ 19,015 | \$ 13,334 |
| Interest paid | \$ 34,977 | \$ 17,509 |
| Income taxes paid | \$ 12,865 | \$ 11,894 |

## Prestige Brands Holdings, Inc.

## Consolidated Statements of Operations

## Business Segments

|  | Three Months Ended March 31, 2012 |  |  |
| :---: | :---: | :---: | :---: |
|  | OTC | Household |  |
|  | Healthcare | Cleaning | Consolidated |
| (In thousands) |  |  |  |
| Net sales | \$ 109,570 | \$ 23,590 | \$ 133,160 |
| Other revenues | 167 | 669 | 836 |
| Total revenues | 109,737 | 24,259 | 133,996 |
| Cost of sales | 45,953 | 19,555 | 65,508 |
| Gross profit | 63,784 | 4,704 | 68,488 |
| Advertising and promotion | 17,149 | 1,398 | 18,547 |
| Contribution margin | \$ 46,635 | \$ 3,306 | 49,941 |
| Other operating expenses |  |  | 27,385 |
| Operating income |  |  | 22,556 |
| Other expense |  |  | 21,756 |
| Provision for income taxes |  |  | 815 |
| Loss from continuing operations |  |  | (15 ) |
| Income from discontinued operations, net of income tax |  |  | - |
| Loss on sale of discontinued operations, net of income tax |  |  | - |
| Net loss |  |  | \$ (15 ) |
|  | Three Months Ended March 31, 2011 |  |  |
|  | OTC | Household |  |
|  | Healthcare | Cleaning | Consolidated |
| (In thousands) |  |  |  |
| Net sales | \$71,390 | \$ 24,239 | \$ 95,629 |
| Other revenues | 175 | 559 | 734 |
| Total revenues | 71,565 | 24,798 | 96,363 |
| Cost of sales | 33,233 | 16,825 | 50,058 |
| Gross profit | 38,332 | 7,973 | 46,305 |
| Advertising and promotion | 12,834 | 1,288 | 14,122 |
| Contribution margin | \$ 25,498 | \$ 6,685 | 32,183 |
| Other operating expenses |  |  | 13,559 |
| Operating income |  |  | 18,624 |
| Other expense |  |  | 8,809 |
| Provision for income taxes |  |  | 3,401 |
| Income from continuing operations |  |  | 6,414 |
| Income from discontinued operations, net of income tax |  |  | - |
| Loss on sale of discontinued operations, net of income tax |  |  | - |
| Net income |  |  | \$ 6,414 |


|  | Year Ended March 31, 2012 |  |  |
| :--- | :--- | :--- | :--- |
| OTC | Household |  |  |
|  | Healthcare | Cleaning | Consolidated |
| (In thousands) |  |  |  |
| Net sales | $\$ 344,282$ | $\$ 93,556$ | $\$ 437,838$ |
| Other revenues | 719 | 2,528 | 3,247 |
| Total revenues | 345,001 | 96,084 | 441,085 |
| Cost of sales | 143,151 | 70,550 | 213,701 |
| Gross profit | 201,850 | 25,534 | 227,384 |
| Advertising and promotion | 51,895 | 5,232 | 57,127 |
| Contribution margin | $\$ 149,955$ | $\$ 20,302$ | 170,257 |
| Other operating expenses |  |  | 67,434 |
| Operating income |  |  | 102,823 |
| Other expense |  |  | 41,666 |
| Provision for income taxes |  |  | 23,945 |
| Income from continuing operations |  |  | 37,212 |

Income from discontinued operations, net of income tax
Loss on sale of discontinued operations, net of income tax Net income

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& - \\
& \text { \$ } 37,212
\end{aligned}
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## (In thousands)

| Net sales | $\$ 234,042$ | $\$ 99,673$ | $\$ 333,715$ |
| :--- | :--- | :--- | :--- |
| Other revenues | 543 | 2,252 | 2,795 |
| Total revenues | 234,585 | 101,925 | 336,510 |
| Cost of sales | 97,710 | 67,922 | 165,632 |
| Gross profit | 136,875 | 34,003 | 170,878 |
| Advertising and promotion | 36,752 | 6,145 | 42,897 |
| Contribution margin | $\$ 100,123$ | $\$ 27,858$ | 127,981 |
| Other operating expenses |  | 51,836 |  |
| Operating income |  | 76,145 |  |
| Other expense |  | 27,617 |  |
| Provision for income taxes | 19,349 |  |  |
| Income from continuing operations |  | 29,179 |  |
| Income from discontinued operations, net of income tax | 591 |  |  |
| Loss on sale of discontinued operations, net of income tax |  | $(550$ |  |
| Net income |  | $\$ 29,220$ |  |

## About Non-GAAP Financial Measures

We define Non-GAAP EBITDA as earnings before interest expense (income), income taxes, depreciation and amortization, income or loss from discontinued operations or the sale thereof and Non-GAAP Adjusted EBITDA as earnings before interest expense (income), income taxes, depreciation and amortization, income or loss from discontinued operations and the sale thereof, gain on settlement, loss on extinguishment of debt, certain other legal and professional fees and acquisition-related costs. We define Non-GAAP Adjusted Income from Continuing Operations as Income from Continuing Operations before incremental interest expense to finance future acquisitions, gain on settlement, loss on extinguishment of debt, certain other legal and professional fees, acquisition-related costs, the applicable tax impacts associated with these items and the tax impacts of state tax rate adjustments and other non-deductible items. We define Non-GAAP Adjusted Net Income as Net Income before gain on settlement, loss on extinguishment of debt, certain other legal and professional fees, acquisition-related costs, income or loss from discontinued operations and the sale thereof, the applicable tax impacts associated with these items and the tax impacts of state tax rate adjustments and other non-deductible items. We define Non-GAAP Free Cash Flow as net cash provided by operating activities less cash paid for capital expenditures. Non-GAAP EBITDA, Non-GAAP Adjusted EBITDA, Non-GAAP Adjusted Net Income and Non-GAAP Free Cash Flow may not be comparable to similarly titled measures reported by other companies.

We are presenting Non-GAAP EBITDA, Non-GAAP Adjusted EBITDA, Non-GAAP Adjusted Income from Continuing Operations, Non-GAAP Adjusted Net Income and Non-GAAP Free Cash Flow because they provide additional ways to view our operations, when considered with both our GAAP results and the reconciliation to net income and net cash provided by operating activities, respectively, which we believe provide a more complete understanding of our business than could be obtained absent this disclosure. Each of Non-GAAP EBITDA, Non-GAAP Adjusted EBITDA, Non-GAAP Adjusted Income from Continuing Operations, Non-GAAP Adjusted Net Income and Non-GAAP Free Cash Flow is presented solely as a supplemental disclosure because: (i) we believe it is a useful tool for investors to assess the operating performance of the business without the effect of these items; (ii) we believe that investors will find this data useful in assessing our ability to pursue acquisitions or service or incur indebtedness; and (iii) we use Non-GAAP EBITDA/Non-GAAP Adjusted EBITDA and Non-GAAP Adjusted Net Income internally to evaluate the performance of our personnel and also as a benchmark to evaluate our operating performance or compare our performance to that of our competitors. The use of Non-GAAP EBITDA, Non-GAAP Adjusted EBITDA, Non-GAAP Adjusted Income from Continuing Operations, Non-GAAP Adjusted Net Income and Non-GAAP Free Cash Flow has limitations and you should not consider these measures in isolation from or as an alternative to GAAP measures such as operating income, income from continuing operations, net income, and net cash flow provided by operating activities, or cash flow statement data prepared in accordance with GAAP, or as a measure of profitability or liquidity.

The following tables set forth the reconciliation of Non-GAAP EBITDA, Non-GAAP Adjusted EBITDA, Non-GAAP Adjusted Income from Continuing Operations, Non-GAAP Adjusted Net Income and Non-GAAP Free Cash Flow, all of which are non-GAAP financial measures, to GAAP net income and GAAP Net cash provided by operating activities, respectively, our most directly comparable financial measures presented in accordance with GAAP.

## Reconciliation of GAAP Net Income to Non-GAAP Adjusted EBITDA:



| Income from discontinued operations | - | - |
| :--- | :--- | :--- |
| Interest expense, net | 16,347 | 8,809 |
| Income tax provision | 815 | 3,401 |
| Depreciation and amortization | 3,051 | 2,540 |
| Non-GAAP EBITDA: | 20,198 | 21,164 |

Adjustments:

| Inventory step-up charges associated with acquisitions | 1,795 | 3,729 |
| :--- | :--- | :--- |
| Legal and professional fees associated with acquisitions | 8,142 | 802 |
| Transition costs associated with GSK | 3,588 | - |
| Unsolicited proposal costs | 1,737 | - |
| Loss on extinguishment of debt | 5,409 | - |
| Total adjustments | 20,671 | 4,531 |
| Non-GAAP Adjusted EBITDA | $\$ 40,869$ | $\$ 25,695$ |


|  | Year Ended March 31, |  |
| :--- | :--- | :--- |
| (In thousands) | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 1}$ |
| GAAP Net Income |  |  |
| Income from discontinued operations | $\$ 37,212$ | $\$ 29,220$ |
| Loss on sale of discontinued operations | - | $(591$ |
| Interest expense, net | - | 550 |
| Income tax provision | 41,320 | 27,317 |
| Depreciation and amortization | 23,945 | 19,349 |
| Non-GAAP EBITDA: | 10,734 | 9,876 |

Adjustments:

| Inventory step-up charges associated with acquisitions | 1,795 | 7,273 |
| :--- | :--- | :--- |
| Legal and professional fees associated with acquisitions | 13,807 | 7,729 |
| Transition costs associated with GSK | 3,588 | - |
| Unsolicited proposal costs | 1,737 | - |
| Gain on settlement | $(5,063$ | - |
| Loss on extinguishment of debt | 5,409 | 300 |
| Total adjustments | 21,273 | 15,302 |
| Non-GAAP Adjusted EBITDA | $\$ 134,484$ | $\$ 101,023$ |

Reconciliation of GAAP Income from Continuing Operations to Non-GAAP Adjusted Income from Continuing Operations:

|  | Three Months Ended March 31, |  |  |
| :---: | :---: | :---: | :---: |
|  | 2012 |  | 2011 |
| (In thousands) |  |  |  |
| GAAP Income (Loss) from Continuing Operations | \$ (15 | ) | \$ 6,414 |
| Adjustments: |  |  |  |
| Inventory step-up charges associated with acquisitions | 1,795 |  | 3,729 |
| Acquisition related costs | 8,142 |  | 802 |
| Transition costs associated with GSK | 3,588 |  | - |
| Unsolicited proposal costs | 1,737 |  | - |
| Loss on extinguishment of debt | 5,409 |  | - |
| Tax impact of adjustments | (7,816 | ) | (2,094 ) |
| Total adjustments | 12,855 |  | 2,437 |
| Non-GAAP Adjusted Income from Continuing Operations | \$ 12,840 |  | \$ 8,851 |


|  | Year Ended March 31, |  |
| :--- | :--- | :--- |
| (In thousands) | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 1}$ |
| GAAP Income from Continuing Operations | $\$ 37,212$ | $\$ 29,179$ |

Adjustments:

| Incremental interest expense to finance Dramamine | - | 800 |
| :--- | :--- | :--- |
| Inventory step-up charges associated with acquisitions | 1,795 | 7,273 |
| Acquisition related costs | 13,807 | 7,729 |
| Transition costs associated with GSK | 3,588 | - |
| Unsolicited proposal costs | 1,737 | - |
| Gain on settlement | $(5,063$ | $)$ |
| Loss on extinguishment of debt | 5,409 | 300 |
| Tax impact of adjustments | $(8,091)$ | $(5,213)$ |
| Tax impact of state rate adjustments and other non-deductible items | $(237)$ | - |
| Total adjustments | 12,945 | 10,889 |
| Non-GAAP Adjusted Income from Continuing Operations | $\$ 50,157$ | $\$ 40,068$ |

Reconciliation of GAAP Net Income to Non-GAAP Adjusted Net Income and related Diluted Earnings Per Share:

|  | Three Months Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | 2012 |  |  | 2011 |
|  |  | Diluted |  | Diluted |
|  | 2012 | EPS | 2011 | EPS |
| (In thousands) |  |  |  |  |
| GAAP Net Income (Loss) | \$(15 ) | \$ - | \$6,414 | \$ 0.13 |
| Adjustments: |  |  |  |  |
| Inventory step-up charge associated with acquisitions | 1,795 | 0.04 | 3,729 | 0.07 |
| Legal and professional fees associated with acquisitions | 8,142 | 0.16 | 802 | 0.02 |
| Transition costs associated with GSK | 3,588 | 0.07 | - | - |
| Unsolicited proposal costs | 1,737 | 0.03 | - | - |
| Loss on extinguishment of debt | 5,409 | 0.11 | - | - |
| Tax impact of adjustments | (7,816) | (0.15 ) | (2,094 ) | (0.04 ) |
| Total adjustments | 12,855 | 0.26 | 2,437 | 0.05 |
| Non-GAAP Adjusted Net Income and Adjusted EPS | \$ 12,840 | \$ 0.26 | \$8,851 | \$ 0.18 |


|  | Year Ended March 31, |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  | 2012 |  | 2011 |
|  |  | Dilute |  | Diluted |
|  | 2012 | EPS | 2011 | EPS |
| (In thousands) |  |  |  |  |
| GAAP Net Income | \$ 37,212 | \$ 0.73 | \$ 29,220 | \$ 0.58 |

Adjustments:
$\left.\begin{array}{llllll}\text { Income from discontinued operations } & - & - & (591 & ) & (0.01) \\ \text { Loss on sale of discontinued operations } & - & - & 550 & 0.01 \\ \text { Incremental interest expense to finance Dramamine } & - & - & 800 & 0.02 \\ \text { Inventory step-up charge associated with acquisitions } & 1,795 & 0.04 & 7,273 & 0.14 \\ \text { Legal and professional fees associated with acquisitions } & 13,807 & 0.27 & 7,729 & 0.15 \\ \text { Transition costs associated with GSK } & 3,588 & 0.07 & - & - \\ \text { Unsolicited proposal costs } & 1,737 & 0.03 & - & - \\ \text { Gain on settlement } & (5,063 & ) & (0.10) & - & - \\ \text { Loss on extinguishment of debt } & 5,409 & 0.11 & - & - \\ \text { Tax impact of adjustments } & (8,091 & ) & (0.16 & ) & (5,213\end{array}\right)$

Reconciliation of GAAP Net Cash Provided by Operating Activities to Non-GAAP Free Cash Flow:
(In thousands)

| GAAP Net cash provided by operating activities | $\$ 19,459$ | $\$ 25,011$ |  |
| :--- | :--- | :--- | :--- |
| Additions to property and equipment for cash | $(248$ | $)$ | $(250$ |
| Non-GAAP Free Cash Flow | $\$ 19,211$ | $\$ 24,761$ |  |


|  | Year Ended March 31, |  |
| :--- | :--- | :--- |
|  | $\mathbf{2 0 1 2}$ | $\mathbf{2 0 1 1}$ |
| (In thousands) |  |  |
| GAAP Net cash provided by operating activities | $\$ 67,452$ | $\$ 86,670$ |
| Additions to property and equipment for cash | $(606)$ | $(655)$ |
| Non-GAAP Free Cash Flow | $\$ 66,846$ | $\$ 86,015$ |

Source: Prestige Brands Holdings, Inc.
Prestige Brands Holdings, Inc.
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