
UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): May 12, 2011

PRESTIGE BRANDS HOLDINGS, INC.
(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of
incorporation)

001-32433
(Commission File Number)

20-1297589
(IRS Employer Identification No.)

90 North Broadway, Irvington, New York 10533
(Address of principal executive offices, including Zip Code)

(914) 524-6810
(Registrant's telephone number, including area code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
 - Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
 - Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
 - Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
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Item 2.02 Results of Operations and Financial Condition.

On May 12, 2011, Prestige Brands Holdings, Inc. (the "Registrant") announced financial results for the fiscal quarter and year ended March 31, 2011. A copy of the press release announcing the Registrant's earnings results for the fiscal quarter and year ended March 31, 2011 is attached hereto as Exhibit 99.1 and incorporated herein by reference.

The information in this Form 8-K and Exhibit 99.1 attached hereto shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, unless the Registrant specifically states that the information is to be considered "filed" under the Exchange Act or incorporates it by reference into a filing under the Securities Act of 1933, as amended, or the Exchange Act.

Item 7.01. Regulation FD Disclosure.

The information set forth in Item 2.02 above is incorporated by reference as if fully set forth herein.

Item 9.01 Financial Statements and Exhibits.

(a) Exhibits.

See Exhibit Index immediately following the signature page.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: May 12, 2011

PRESTIGE BRANDS HOLDINGS, INC.

By: /s/ Ronald M. Lombardi

Name: Ronald M. Lombardi

Title: Chief Financial Officer

EXHIBIT INDEX

| Exhibit | Description |
|---------|---|
| 99.1 | Press Release dated May 12, 2011 announcing the Registrant's financial results for the fiscal quarter and year ended March 31, 2011 (furnished only). |
| 99.2 | Investor Relations Slideshow in use beginning May 12, 2011 (furnished only). |

**Prestige Brands Holdings, Inc. Reports Fourth Quarter & Fiscal 2011 Results
For the Quarter, Prestige Reports Record Revenues Driven by
the Completion of Two Acquisitions and Strong OTC Organic Growth**

Irvington, NY, May 12, 2011 (Business Wire)-Prestige Brands Holdings, Inc. (NYSE: PBH) today announced results for the fourth fiscal quarter and full year ended March 31, 2011.

Revenues for the fourth fiscal quarter were \$96.4 million, \$26.4 million or 37.8% above the prior year's quarter. Revenues of the acquired Blacksmith Brands and Dramamine® brand, completed November 1, 2010 and January 6, 2011, respectively, accounted for \$23.6 million of the increase while organic revenues for the Company grew \$2.8 million or 4.1% during the current quarter over the prior year comparable quarter. The Company's revenue from its organic five core OTC brands (Chloraseptic®, Clear Eyes®, Compound W®, Little Remedies® and The Doctor's® NightGuard®) increased 8.4% over the prior year comparable quarter.

Gross profit for the fourth fiscal quarter was \$46.3 million, \$11.3 million or 32.5% above the prior year comparable quarter of \$35.0 million. Excluding charges associated with inventory valuation step-up adjustments of \$3.7 million related to the Blacksmith Brands and Dramamine acquisitions, gross profit would have been \$50.0 million in the current quarter. Gross margin was 48.1% in the current quarter, which was negatively impacted by 3.8 percentage points from the inventory step-up charges noted above.

Excluding these charges, gross margin would have improved to 51.9% from 50.0% in the prior year comparable quarter, primarily as a result of a higher proportion of revenue generated from the Over-the-Counter Healthcare ("OTC") segment. During the quarter the Company continued to invest strongly behind Advertising and Promotion ("A&P") in support of its core brands within the OTC segment and the acquired brands. A&P for the quarter was \$14.1 million, \$7.6 million or 115.8% above the prior year

comparable quarter of \$6.5 million.

Operating income for the fourth fiscal quarter was \$18.6 million or 5.4% higher than the prior year comparable quarter of \$17.7 million. Operating income included \$4.5 million of costs associated with the acquisitions of Blacksmith and Dramamine, including the inventory step-up charges noted above. Excluding these charges, operating income would have been \$23.1 million for the quarter, \$5.4 million or 31.0% above the prior year comparable quarter.

Income from continuing operations for the fourth fiscal quarter was \$6.4 million and was negatively impacted by the above noted costs associated with the acquisitions of \$2.4 million, net of related tax effects. Income from continuing operations for the fourth fiscal quarter of the prior year was \$5.8 million and was negatively impacted by \$1.3 million of a loss on the extinguishment of debt, net of related tax effects. Excluding these impacts, income from continuing operations would have been \$8.8 million for the current year fourth fiscal quarter compared to \$7.1 million for the prior year fourth fiscal quarter, an increase of 23.8%.

Diluted earnings per share from continuing operations was \$0.13 for the fourth fiscal quarter, which included costs associated with the Blacksmith and Dramamine acquisitions, compared to \$0.12 in the prior year comparable quarter, which included a loss on the extinguishment of debt. Excluding the impact of these charges in each quarter, diluted earnings per share from continuing operations in the fourth fiscal quarter would have been \$0.18 compared to \$0.14 in the prior year comparable quarter, an increase of 28.6%.

Commentary:

“Fiscal 2011 has been an extremely productive and transformative year for Prestige Brands,” said Matthew M. Mannelly, President and CEO. “In particular, we are pleased that the Company delivered 4.1% organic revenue growth in the quarter, exclusive of acquisitions. Our strategy to build brands through increased, innovative and effective A&P support is delivering the expected results. In addition to revenue growth, this is evidenced through accelerating consumption growth trends. For the fourth quarter, consumption for the Company's brands grew 20.6%, up from 14.2% in the third quarter, 3.4% in the second quarter and a negative 6.4% in the first quarter. We have also completed the integration of the acquisitions of Blacksmith Brands and Dramamine and are now focused on developing the long-term potential for these exciting brands. Looking forward, we intend to continue to invest significantly in our core OTC brands to drive long-term sustainable growth and have clear goals to build on the success and momentum heading into fiscal 2012.”

Results by Segment for the Fourth Fiscal Quarter

Revenues for the OTC Healthcare segment in the fourth fiscal quarter were \$71.6 million, an increase of 66.5% over the prior year comparable quarter revenues of \$43.0 million, primarily due to the addition of the acquired brands in the current year quarter. In addition, our five organic core OTC brands grew 8.4% compared to the prior year comparable quarter, led by increases in Little Remedies®, Chloraseptic®, Clear Eyes®, and Compound W®, slightly offset by a decline in The Doctor's®.

Revenues for the Household Cleaning segment for the fourth fiscal quarter were \$24.8 million, an 8.1% decrease over the prior year comparable quarter revenues of \$27.0 million. Comet®, Spic and Span® and Chore Boy® continued to face negative category consumption trends and competitive pressures at retail.

Fiscal Year 2011

Revenues for the fiscal year 2011 were \$336.5 million, an increase of 15.0% over the prior year's revenues of \$292.6 million.

Revenues of the acquired Blacksmith Brands and Dramamine® brand, accounted for \$38.8 million or 13.3% of the increase while organic revenues for the Company grew \$5.1 million or 1.7% during the current year over the prior year.

Income from continuing operations for fiscal 2011 of \$29.2 million was 9.0% lower than fiscal 2010 income from continuing operations of \$32.1 million. Income from continuing operations for fiscal 2011 was negatively impacted by costs of \$10.5 million associated with the above noted acquisitions and \$0.2 million of a loss associated with the extinguishment of debt, net of related tax effects. Income from continuing operations for fiscal 2010 was negatively impacted by \$1.3 million of a loss on the extinguishment of debt, net of related tax effects. Excluding these impacts, income from continuing operations would have been \$39.9 million for the current fiscal year compared to \$33.4 million for the prior fiscal year, an increase of 19.3%.

Diluted earnings per share from continuing operations for fiscal 2011 was \$0.58, which included the costs associated with the Blacksmith and Dramamine acquisitions and the extinguishment of debt, compared to \$0.64 in the prior fiscal year, which included a loss on the extinguishment of debt. Excluding the impact of these charges in each fiscal year, diluted earnings per share from continuing operations in fiscal 2011 would have been \$0.79 compared to \$0.67 in the prior fiscal year, an increase of 17.9%.

Free Cash Flow and Debt

Free cash flow is a “non-GAAP financial measure” and is presented here because management believes it is a commonly used measure of liquidity, indicative of cash available for debt repayment and acquisitions.

The company defines “free cash flow” as operating cash flow minus capital expenditures.

The Company's free cash flow for the fourth fiscal quarter ended March 31, 2011 was \$24.8 million, an increase of 185.5% over the prior year comparable period's free cash flow of \$8.7 million. For fiscal year 2011, free cash flow totaled \$86.0 million, composed of operating cash flow of \$86.7 million minus capital expenditures of \$0.7 million. This compares to the prior year free cash flow of \$58.7 million, composed of operating cash flow of \$59.4 million minus capital expenditures of \$0.7 million.

Total indebtedness at March 31, 2011 was \$492.0 million, reflecting a recent pay down of \$17.5 million. Cash on the balance sheet totaled \$13.3 million at March 31, 2011.

Conference Call and Accompanying Slide Presentation

The Company will host a conference call to review its fourth quarter and year end results on May 12, 2011 at 8:30am EDT. The toll-free dial-in numbers are 866-800-8652 within North America and 617-614-2705 outside of North America. The conference pass code is “prestige”. The Company will provide a live internet webcast, a slide presentation to accompany the call, as well as an archived replay, all of which can be accessed from the Investor Relations page of <http://prestigebrands.com>. The slide presentation can be accessed just before the call from the Investor Relations page of the website by clicking on Webcasts and Presentations.

Telephonic replays will be available for two weeks following the completion of the call and can be accessed at 888-286-8010 within North America and at 617-801-6888 from outside North America. The pass code is 60983170.

About Prestige Brands Holdings, Inc.

The Company markets and distributes brand name over-the-counter and household cleaning products throughout the U.S., Canada, and certain international markets. Core brands include Chloraseptic® sore throat treatments, Clear Eyes® eye care products, Compound W® wart treatments, The Doctor's® NightGuard® dental protector, The Little Remedies® and PediaCare® lines of pediatric over-the-counter products, Efferdent® denture care products, Luden's® throat drops and Dramamine® motion sickness treatment.

Note Regarding Forward-Looking Statements

This news release contains "forward-looking statements" within the meaning of the federal securities laws and that are intended to qualify for the Safe Harbor from liability established by the Private Securities Litigation Reform Act of 1995. "Forward-looking statements" generally can be identified by the use of forward-looking terminology such as "assumptions," "target," "guidance," "outlook," "plans," "projection," "may," "will," "would," "expect," "intend," "estimate," "anticipate," "believe," "potential," or "continue" (or the negative or other derivatives of each of these terms) or similar terminology. The "forward-looking statements" include, without limitation, statements regarding our intentions regarding development of the brands that we acquired during fiscal year 2011 and our outlook and plans for the markets in which we compete. These statements are based on management's estimates and assumptions with respect to future events and financial performance and are believed to be reasonable, though are inherently uncertain and difficult to predict. Actual results could differ materially from those expected as a result of a variety of factors. A discussion of factors that could cause results to vary is included in the Company's Annual Report on Form 10-K and other periodic reports filed with the Securities and Exchange Commission.

Contact: Dean Siegal
914-524-6819

Prestige Brands Holdings, Inc.
Consolidated Statements of Operations
(Unaudited)

| <i>(In thousands, except share data)</i> | Three Months Ended March 31, | | Year Ended March 31, | |
|---|------------------------------|-----------|----------------------|------------|
| | 2011 | 2010 | 2011 | 2010 |
| Revenues | | | | |
| Net sales | \$ 95,629 | \$ 66,374 | \$ 333,715 | \$ 287,552 |
| Other revenues | 734 | 3,567 | 2,795 | 5,050 |
| Total revenues | 96,363 | 69,941 | 336,510 | 292,602 |
| Cost of Sales | | | | |
| Cost of sales (exclusive of depreciation shown below) | 50,058 | 34,984 | 165,632 | 139,158 |
| Gross profit | 46,305 | 34,957 | 170,878 | 153,444 |
| Operating Expenses | | | | |
| Advertising and promotion | 14,122 | 6,544 | 42,897 | 30,923 |
| General and administrative | 11,019 | 8,108 | 41,960 | 34,195 |
| Depreciation and amortization | 2,540 | 2,633 | 9,876 | 10,001 |
| Total operating expenses | 27,681 | 17,285 | 94,733 | 75,119 |
| Operating income | 18,624 | 17,672 | 76,145 | 78,325 |
| Other expense | | | | |
| Interest expense, net | 8,809 | 6,082 | 27,317 | 22,935 |
| Loss on extinguishment of debt | — | 2,656 | 300 | 2,656 |
| Total other expense | 8,809 | 8,738 | 27,617 | 25,591 |
| Income from continuing operations before income taxes | 9,815 | 8,934 | 48,528 | 52,734 |
| Provision for income taxes | 3,401 | 3,133 | 19,349 | 20,664 |
| Income from continuing operations | 6,414 | 5,801 | 29,179 | 32,070 |
| Discontinued Operations | | | | |
| Income (loss) from discontinued operations, net of income tax | — | (2,514) | 591 | (112) |
| Gain (loss) on sale of discontinued operations, net of income tax | — | — | (550) | 157 |
| Net income | \$ 6,414 | \$ 3,287 | \$ 29,220 | \$ 32,115 |
| Basic earnings per share: | | | | |
| Income from continuing operations | \$ 0.13 | \$ 0.12 | \$ 0.58 | \$ 0.64 |
| Income (loss) from discontinued operations and gain (loss) from sale of discontinued operations | — | (0.05) | — | — |
| Net income | \$ 0.13 | \$ 0.07 | \$ 0.58 | \$ 0.64 |
| Diluted earnings per share: | | | | |
| Income from continuing operations | \$ 0.13 | \$ 0.12 | \$ 0.58 | \$ 0.64 |
| Income (loss) from discontinued operations and gain (loss) from sale of discontinued operations | — | (0.05) | — | — |
| Net income | \$ 0.13 | \$ 0.07 | \$ 0.58 | \$ 0.64 |
| Weighted average shares outstanding: | | | | |
| Basic | 50,129 | 50,030 | 50,081 | 50,013 |
| Diluted | 50,555 | 50,105 | 50,338 | 50,085 |

Prestige Brands Holdings, Inc.
Consolidated Balance Sheets
(Unaudited)

(In thousands)

| | March 31, | |
|--|---------------------|-------------------|
| | 2011 | 2010 |
| Assets | | |
| Current assets | | |
| Cash and cash equivalents | \$ 13,334 | \$ 41,097 |
| Accounts receivable | 44,393 | 30,621 |
| Inventories | 39,751 | 27,676 |
| Deferred income tax assets | 5,292 | 6,353 |
| Prepaid expenses and other current assets | 4,812 | 4,917 |
| Current assets of discontinued operations | — | 1,486 |
| Total current assets | 107,582 | 112,150 |
| Property and equipment | 1,444 | 1,396 |
| Goodwill | 154,896 | 111,489 |
| Intangible assets | 786,361 | 554,359 |
| Other long-term assets | 6,635 | 7,148 |
| Long-term assets of discontinued operations | — | 4,870 |
| Total Assets | \$ 1,056,918 | \$ 791,412 |
| Liabilities and Stockholders' Equity | | |
| Current liabilities | | |
| Accounts payable | \$ 21,615 | \$ 12,771 |
| Accrued interest payable | 10,313 | 1,561 |
| Other accrued liabilities | 22,280 | 11,733 |
| Current portion of long-term debt | — | 29,587 |
| Total current liabilities | 54,208 | 55,652 |
| Long-term debt | | |
| Principal amount | 492,000 | 298,500 |
| Less unamortized discount | (5,055) | (3,943) |
| Long-term debt, net of unamortized discount | 486,945 | 294,557 |
| Deferred income tax liabilities | 153,933 | 112,144 |
| Total Liabilities | 695,086 | 462,353 |
| Stockholders' Equity | | |
| Preferred stock - \$0.01 par value | | |
| Authorized - 5,000 shares | | |
| Issued and outstanding - None | — | — |
| Common stock - \$0.01 par value | | |
| Authorized - 250,000 shares | | |
| Issued - 50,276 shares and 50,154 shares at March 31, 2011 and 2010, respectively | 503 | 502 |
| Additional paid-in capital | 387,932 | 384,027 |
| Treasury stock, at cost - 160 shares and 124 shares at March 31, 2011 and 2010, respectively | (416) | (63) |
| Accumulated deficit | (26,187) | (55,407) |
| Total Stockholders' Equity | 361,832 | 329,059 |
| Total Liabilities and Stockholders' Equity | \$ 1,056,918 | \$ 791,412 |

Prestige Brands Holdings, Inc.
Consolidated Statements of Cash Flows
(Unaudited)

| <i>(In thousands)</i> | Year Ended March 31, | |
|--|----------------------|-----------|
| | 2011 | 2010 |
| Operating Activities | | |
| Net income | \$ 29,220 | \$ 32,115 |
| Adjustments to reconcile net income to net cash provided by operating activities: | | |
| Depreciation and amortization | 10,108 | 11,450 |
| Loss (gain) on sale of discontinued operations | 890 | (253) |
| Deferred income taxes | 9,324 | 11,012 |
| Amortization of deferred financing costs | 1,043 | 1,926 |
| Impairment of goodwill and intangible assets | — | 2,751 |
| Stock-based compensation costs | 3,575 | 2,085 |
| Loss on extinguishment of debt | 300 | 2,166 |
| Amortization of debt discount | 702 | — |
| Loss on disposal of equipment | 153 | — |
| Changes in operating assets and liabilities, net of effects of purchases of businesses | | |
| Accounts receivable | 4,918 | 6,404 |
| Inventories | 12,443 | (3,351) |
| Prepaid expenses and other current assets | 154 | (3,559) |
| Accounts payable | 1,784 | (3,127) |
| Accrued liabilities | 12,056 | (192) |
| Net cash provided by operating activities | 86,670 | 59,427 |
| Investing Activities | | |
| Purchases of equipment | (655) | (673) |
| Proceeds from sale of property and equipment | 12 | — |
| Proceeds from sale of discontinued operations | 4,122 | 7,993 |
| Acquisition of Blacksmith, net of cash acquired | (202,044) | — |
| Acquisition of Dramamine | (77,115) | — |
| Net cash (used in) provided by investing activities | (275,680) | 7,320 |
| Financing Activities | | |
| Proceeds from issuance of debt | — | 296,046 |
| Proceeds from issuance of Senior Notes | 100,250 | — |
| Proceeds from issuance of Senior Term Loan | 112,936 | — |
| Payment of deferred financing costs | (830) | (6,627) |
| Repayment of long-term debt | (51,087) | (350,250) |
| Proceeds from exercise of stock options | 331 | — |
| Shares surrendered as payment of tax withholding | (353) | — |
| Net cash provided by (used in) financing activities | 161,247 | (60,831) |
| (Decrease) increase in cash | (27,763) | 5,916 |
| Cash - beginning of year | 41,097 | 35,181 |
| Cash - end of year | \$ 13,334 | \$ 41,097 |
| Interest paid | \$ 17,509 | \$ 24,820 |
| Income taxes paid | \$ 11,894 | \$ 15,494 |

Prestige Brands Holdings, Inc.
Consolidated Statements of Operations
Business Segments
(Unaudited)

Three Months Ended March 31, 2011

| <i>(In thousands)</i> | Over-the-Counter Healthcare | Household Cleaning | Consolidated |
|--|--|-------------------------------|---------------------|
| Net sales | \$ 71,390 | \$ 24,239 | \$ 95,629 |
| Other revenues | 175 | 559 | 734 |
| Total revenues | 71,565 | 24,798 | 96,363 |
| Cost of sales | 33,233 | 16,825 | 50,058 |
| Gross profit | 38,332 | 7,973 | 46,305 |
| Advertising and promotion | 12,834 | 1,288 | 14,122 |
| Contribution margin | <u>\$ 25,498</u> | <u>\$ 6,685</u> | 32,183 |
| Other operating expenses | | | 13,559 |
| Operating income | | | 18,624 |
| Other expense | | | 8,809 |
| Provision for income taxes | | | 3,401 |
| Income from continuing operations | | | 6,414 |
| Income from discontinued operations, net of income tax | | | — |
| Loss on sale of discontinued operations, net of income tax benefit | | | — |
| Net income | | | <u>\$ 6,414</u> |

Year Ended March 31, 2011

| <i>(In thousands)</i> | Over-the-Counter Healthcare | Household Cleaning | Consolidated |
|--|--|-------------------------------|---------------------|
| Net sales | \$ 234,042 | \$ 99,673 | \$ 333,715 |
| Other revenues | 543 | 2,252 | 2,795 |
| Total revenues | 234,585 | 101,925 | 336,510 |
| Cost of sales | 97,710 | 67,922 | 165,632 |
| Gross profit | 136,875 | 34,003 | 170,878 |
| Advertising and promotion | 36,752 | 6,145 | 42,897 |
| Contribution margin | <u>\$ 100,123</u> | <u>\$ 27,858</u> | 127,981 |
| Other operating expenses | | | 51,836 |
| Operating income | | | 76,145 |
| Other expense | | | 27,617 |
| Provision for income taxes | | | 19,349 |
| Income from continuing operations | | | 29,179 |
| Income from discontinued operations, net of income tax | | | 591 |
| Loss on sale of discontinued operations, net of income tax | | | (550) |
| Net income | | | <u>\$ 29,220</u> |

Prestige Brands Holdings, Inc.
Consolidated Statements of Operations
Business Segments
(Unaudited)

Three Months Ended March 31, 2010

| <i>(In thousands)</i> | Over-the-Counter Healthcare | Household Cleaning | Consolidated |
|--|--|-------------------------------|---------------------|
| Net sales | \$ 39,848 | \$ 26,526 | \$ 66,374 |
| Other revenues | 3,122 | 445 | 3,567 |
| Total revenues | 42,970 | 26,971 | 69,941 |
| Cost of sales | 16,631 | 18,353 | 34,984 |
| Gross profit | 26,339 | 8,618 | 34,957 |
| Advertising and promotion | 4,965 | 1,579 | 6,544 |
| Contribution margin | <u>\$ 21,374</u> | <u>\$ 7,039</u> | 28,413 |
| Other operating expenses | | | 10,741 |
| Operating income | | | 17,672 |
| Other expense | | | 8,738 |
| Provision for income taxes | | | 3,133 |
| Income from continuing operations | | | 5,801 |
| Loss from discontinued operations, net of income tax | | | (2,514) |
| Gain on sale of discontinued operations, net of income tax | | | — |
| Net income | | | <u>\$ 3,287</u> |

Year Ended March 31, 2010

| <i>(In thousands)</i> | Over-the-Counter Healthcare | Household Cleaning | Consolidated |
|--|--|-------------------------------|---------------------|
| Net sales | \$ 178,755 | \$ 108,797 | \$ 287,552 |
| Other revenues | 3,151 | 1,899 | 5,050 |
| Total revenues | 181,906 | 110,696 | 292,602 |
| Cost of sales | 67,040 | 72,118 | 139,158 |
| Gross profit | 114,866 | 38,578 | 153,444 |
| Advertising and promotion | 24,264 | 6,659 | 30,923 |
| Contribution margin | <u>\$ 90,602</u> | <u>\$ 31,919</u> | 122,521 |
| Other operating expenses | | | 44,196 |
| Operating income | | | 78,325 |
| Other expense | | | 25,591 |
| Provision for income taxes | | | 20,664 |
| Income from continuing operations | | | 32,070 |
| Loss from discontinued operations, net of income tax | | | (112) |
| Gain on sale of discontinued operations, net of income tax | | | 157 |
| Net income | | | <u>\$ 32,115</u> |

PrestigeBrands



Review of Fourth Quarter & F'11 Results

Matt Mannelly, President & CEO

Ron Lombardi, CFO

May 12, 2011

Safe Harbor Disclosure

During this call statements may be made by management of their beliefs and expectations as to the Company's future operating results. Statements of management's expectations of what might occur with respect to future operating results are what is known as forward-looking statements. All forward-looking statements involve risks and uncertainties, which in many cases are beyond the control of the Company and may cause actual results to differ materially from management's expectations. Additional information concerning the factors that might cause actual results to differ from management's expectations is contained in the Company's annual and quarterly reports that it files with the US Securities & Exchange Commission.



Fourth Quarter Highlights

- Strong financial performance for the quarter
 - Net Revenue growth of 4.1%, excluding the impact of acquisitions
 - Adjusted EPS of \$0.18, up 28.6% versus prior year
 - Cash Flow from Operating Activities of \$25.0 million, up from \$8.9 million prior year
- New strategic focus on brand building through higher levels of targeted A&P spending driving market share gains
- Acquisition of Blacksmith Brands and Dramamine underscored by speed of integration, consumption growth and new advertising campaigns
- Household segment performance below expectations reflecting competitive pressures and pricing dynamics
- Solid financial performance oriented towards sustained value creation

Note: Excludes adjustments detailed on page 20

PrestigeBrands

Strong Topline Growth

Q4 Net Revenue (% Growth)

FY2010
FY2011



Dollar values in millions

PrestigeBrands

More Effective and Increased Investment in A&P...

Select Q4 Initiatives

A&P

- PediaCare® national TV, Digital, and social campaign
- PediaCare and Little Remedies® pediatrician support
- 20% increase in Chloraseptic® TV advertising
- 50%+ increase in Clear Eyes® to support new item introductions

New Product

- Little Fevers® became the # 1 selling brand infant SKU
- Incremental PediaCare *Gas Drops* distribution
- Start ship of Clear Eyes *Cooling Comfort* at retail

Digital Couponing / National FSI



Digital / Print / Television



Professional



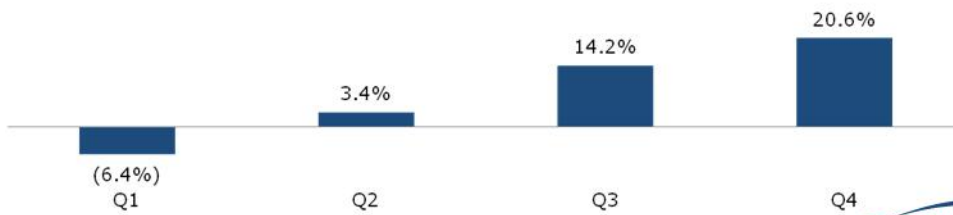
...Driving Accelerated Consumption Growth 3rd Consecutive Quarter of Growth in FY2011

Quarterly A&P Spending (% of Net Revenue)

FY2010: \$30.9 million (10.5%)
 FY2011: \$42.9 million (12.7%)

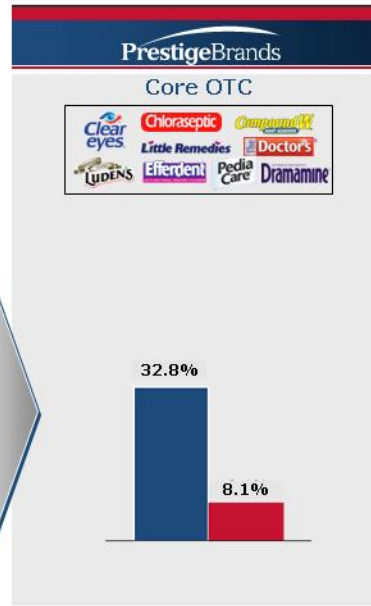
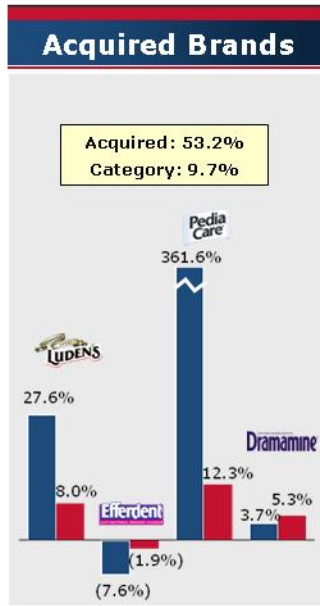
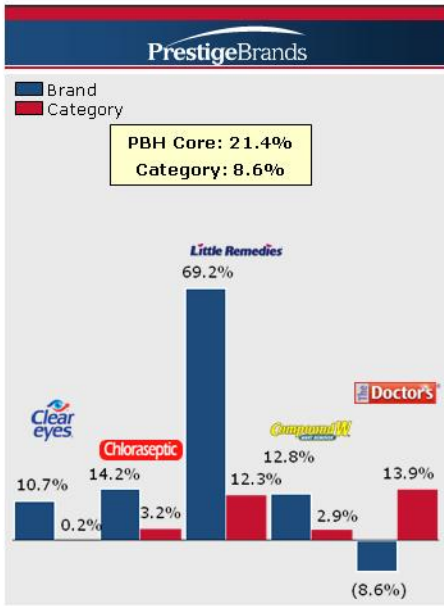


Quarterly Consumption Growth – Total Company



Source: IRI FDMx dollars sales

Core OTC Brands Continued to Significantly Outperform Their Respective Categories In Q4

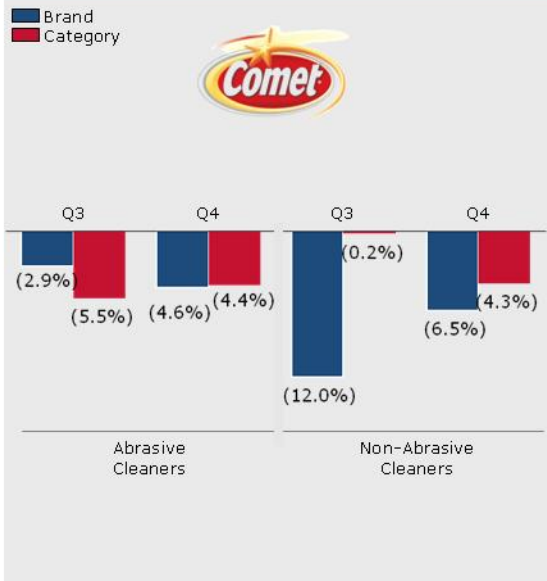


Source: Latest 12-week IRI FDMx dollar sales for the period ending March 20, 2011



Household Consumption Trends Consistent With Category Trends

Consumption Trends



Initiatives to Stabilize Comet

- Strengthen consumer value proposition
 - Introduced Comet® powder twin pack; unmatched value in abrasives category
 - Enhanced consumer experience through Comet Bath Spray packaging re-design
- Line extend Comet to deepen dollar store penetration
 - Launched Comet Classic line of toilet, multi-surface, window, carpet HH cleaners across key Dollar Store retailers
- Expanded reach through new channels of distribution
 - Expanded Comet powder distribution to DIY channels (ex., Home Depot, Lowes)
- Leverage Hispanic marketing opportunities
 - Launch Comet Lavender powder in over 1,500 Hispanic index Wal-Mart locations



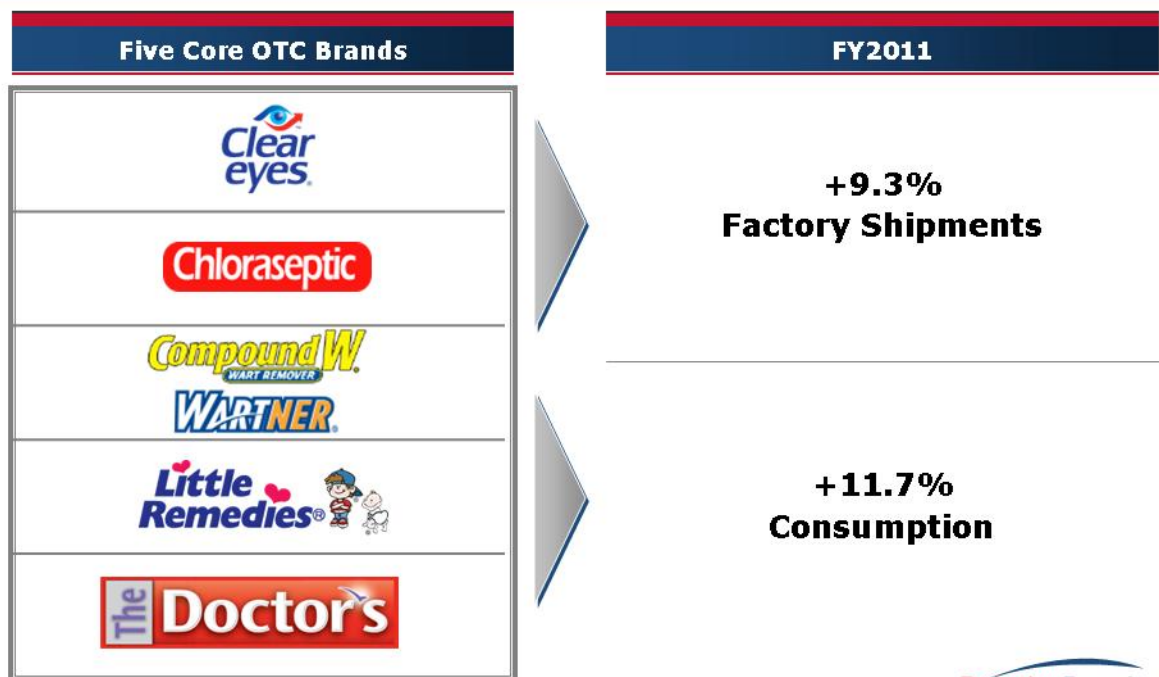
FY2011: A Transformational Year For Prestige

Goals Outlined at Beginning of Fiscal Year

- I. Grow five Core OTC Brands
- II. Build brands through increased, innovative and effective A&P support
- III. Aggressively and strategically pursue M&A activity in OTC
- IV. Strengthen management team and organizational capabilities
- V. Deliver strong Free Cash Flow & financial performance



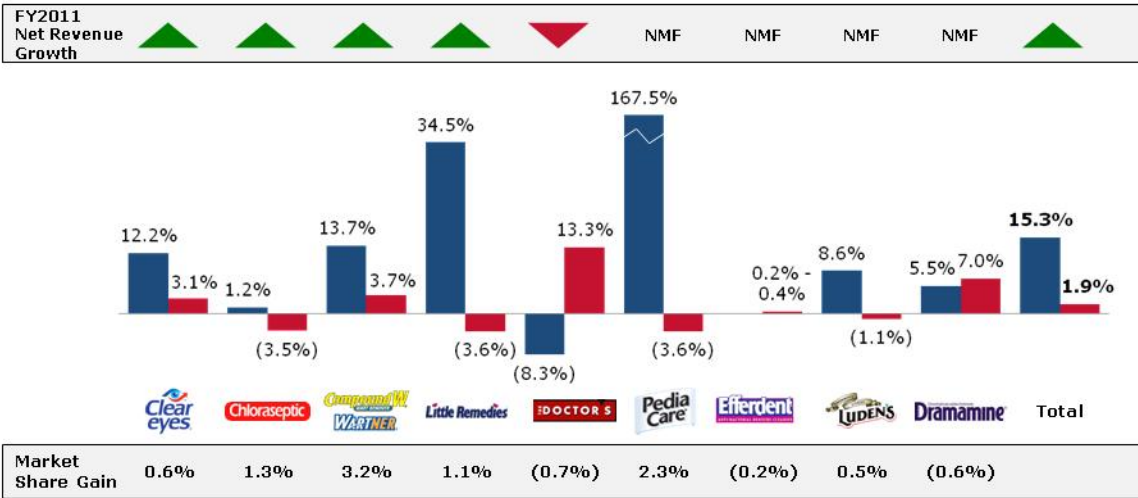
I. Grow Five Core OTC Brands



II. Build Brands through Increased, Innovative and Effective A&P Support

FY2011 Shipment and Consumption Growth

■ Brand ■ Category



Source: IRI FDMx for the period 52-week period ending March 20, 2011

III. Two Transformational OTC Acquisitions for Prestige

 BLACKSMITH
BRANDS

November 2010

 BLACKSMITH
BRANDS



- Adds 3 scale OTC brands in attractive categories
- Strengthens cough/cold, pediatric, and oral care platforms
- Aligned with operating model

Dramamine

January 2011

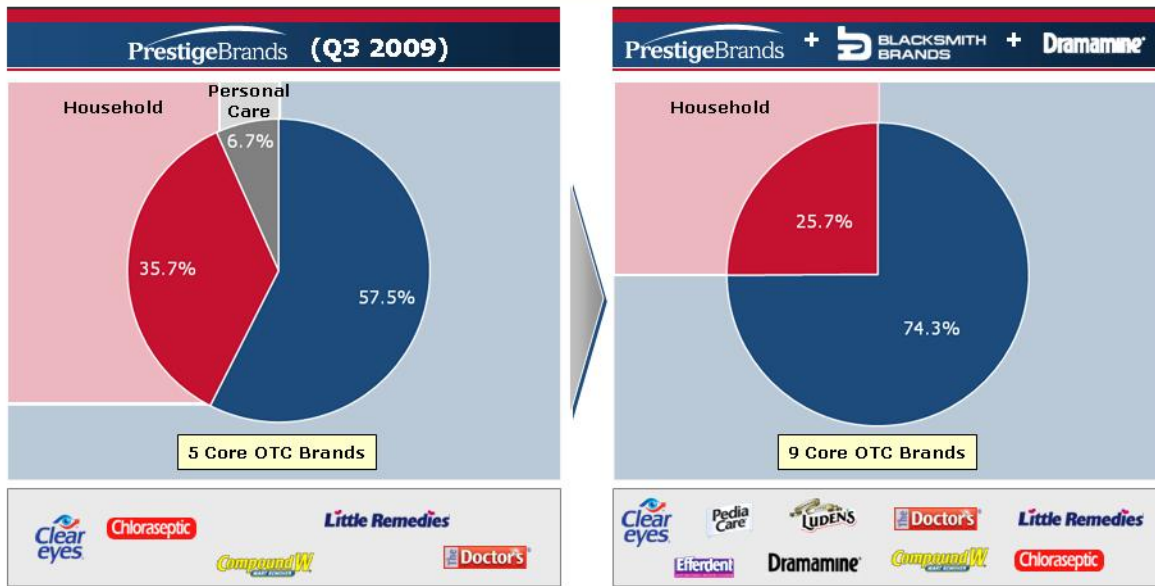
Dramamine



- #1 brand with strong competitive position
- Strategic core OTC franchise
- Ability to deliver growth
- Attractive margin profile

 PrestigeBrands

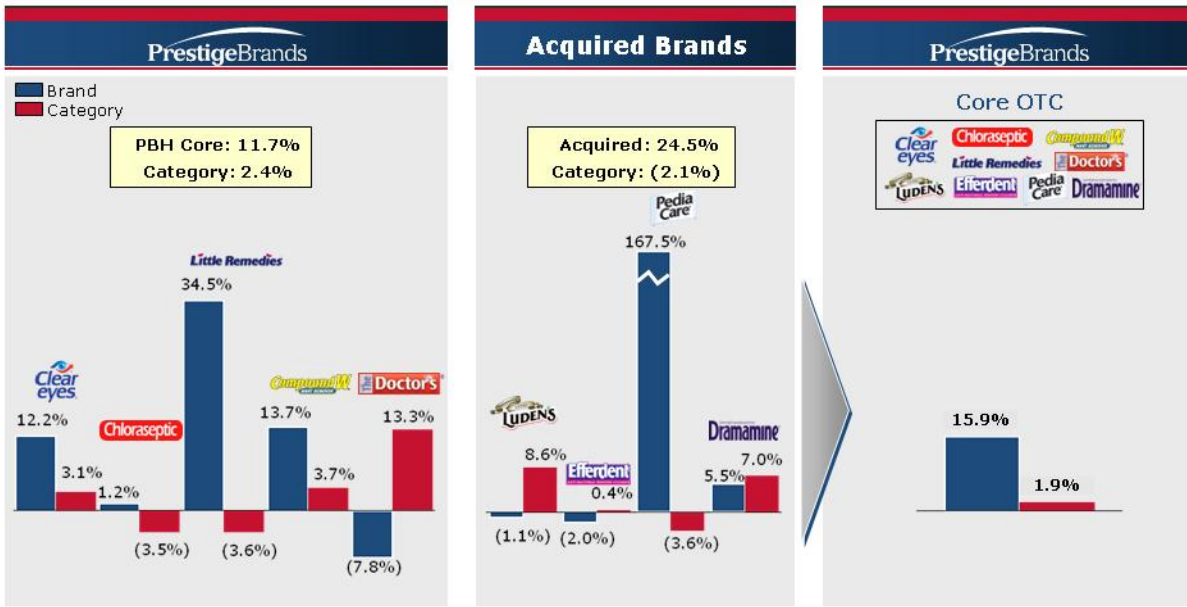
III. Acquisitions Have Transformed the Portfolio into a Largely OTC Focus



Note: Net Revenue represented above for the LTM period ending 9/30/09 and FY2011A



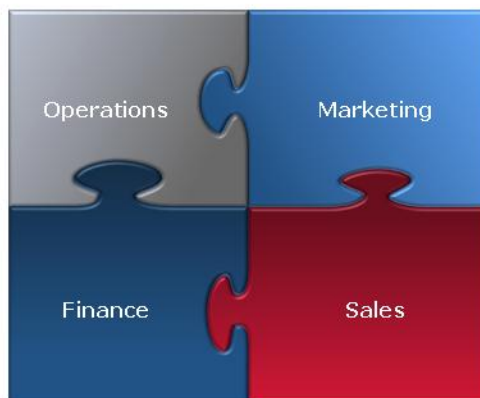
III. Recently Acquired Brands Contribute Meaningfully to Consumption Gains



Source: Latest 52-week IRI FDMx dollar sales for the period ending March 20, 2011

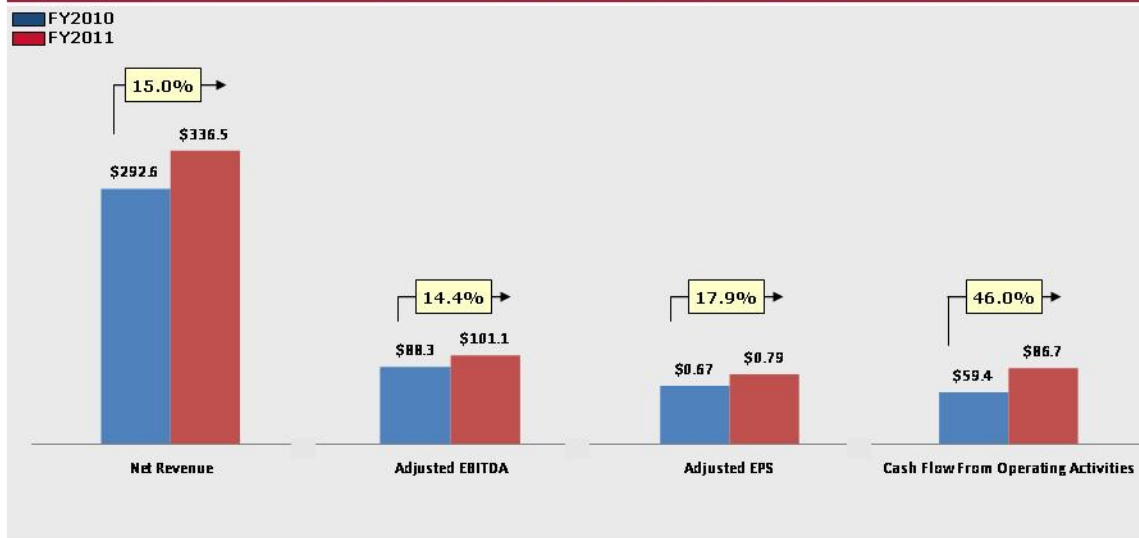
IV. Strengthen Management Team and Organizational Capabilities

| | |
|-----------|---|
| People | <ul style="list-style-type: none">■ New leadership team in key functional areas<ul style="list-style-type: none">- Sales/Marketing- Finance- Operations |
| Process | <ul style="list-style-type: none">■ Integration of Sales and Marketing activities for improved consumer and customer results■ Implement new 3-year product development roadmap |
| Structure | <ul style="list-style-type: none">■ New Sales Planning function to drive improved sales effectiveness |



V. Deliver Strong Cash Flow and Financial Performance

FY2011 Financial Highlights (% Growth)



Dollar values in millions
Note: Excludes adjustments detailed on page 20



Introduction to Financial Results

- Strong A&P investment behind core OTC brands and Blacksmith Brands acquisition driving revenue growth trends
- Net Income and EPS growth over FY2010 Q4
- Solid Q4 performance includes investments for growth



Consolidated Financial Summary

FY2011 Q4

| | Q4 '11 | Q4 '10 | % Chg |
|----------------------------------|----------------|----------------|--------------|
| Net Revenue | \$ 96.4 | \$ 69.9 | 37.8% |
| Gross Profit | 50.0 | 35.0 | 43.1% |
| % Margin | 51.9% | 50.0% | |
| A&P | 14.1 | 6.5 | 115.8% |
| % Net Revenue | 14.7% | 9.4% | |
| G&A | 10.2 | 8.1 | 25.7% |
| % Net Revenue | 10.6% | 11.6% | |
| Adjusted EBITDA | \$ 25.7 | \$ 20.3 | 26.7% |
| % Margin | 26.7% | 29.0% | |
| D&A | 2.5 | 2.6 | (3.5%) |
| % Net Revenue | 2.6% | 3.8% | |
| Operating Income | 23.2 | 17.7 | 31.2% |
| % Margin | 24.1% | 25.3% | |
| Adjusted Net Income | \$ 8.8 | \$ 7.2 | 23.7% |
| Adjusted Earnings Per Share | \$ 0.18 | \$ 0.14 | 28.6% |
| Earnings Per Share - As Reported | \$ 0.13 | \$ 0.07 | 85.7% |

Comments

- Net revenue grew by \$26.4 million or 37.8% over year ago, driven by acquisitions and core OTC growth
 - 9% growth in core OTC excluding acquisitions
 - Excluding acquisitions, Company growth of 4.1%
 - Acquisitions added \$23.6 million
- Gross margin grew by 2% pts. due to increased OTC mix
- A&P investment continues to drive growth. Acquisitions add \$6.1 million while core business up \$1.5 million
- G&A increase of \$2.1 million from impact of acquisitions and higher incentive compensation
- Adjusted Net Income increased 23.7% after A&P investment

Dollar values in millions
Note: Excludes adjustments detailed on page 20

Consolidated Financial Summary

FY2011

| | FY2011 | FY2010 | % Chg |
|----------------------------------|-----------------|-----------------|--------------|
| Net Revenue | \$ 336.5 | \$ 292.6 | 15.0% |
| Gross Profit | 178.2 | 153.4 | 16.1% |
| % Margin | 52.9% | 52.4% | |
| A&P | 42.9 | 30.9 | 38.7% |
| % Margin | 12.7% | 10.6% | |
| G&A | 34.2 | 34.2 | 0.0% |
| % Margin | 10.2% | 11.7% | |
| Adjusted EBITDA | \$ 101.1 | \$ 88.3 | 14.4% |
| % Margin | 30.0% | 30.2% | |
| D&A | 9.9 | 10.0 | (1.2%) |
| % Margin | 2.9% | 3.4% | |
| Operating Income | 91.2 | 78.3 | 16.4% |
| % Margin | 27.1% | 26.8% | |
| Adjusted Net Income | \$ 39.9 | \$ 33.4 | 19.3% |
| Adjusted Earnings Per Share | \$ 0.79 | \$ 0.67 | 17.9% |
| Earnings Per Share - As Reported | \$ 0.58 | \$ 0.64 | (9.4%) |

Comments

- Net revenue grew by \$43.9 million or 15.0% over year ago, driven by acquisitions and core OTC growth
 - 9.3% growth in core OTC excluding acquisitions
 - Excluding acquisitions, Company growth of 1.7%
 - Acquisitions added \$38.8 million
- Gross margin grew by 0.5% pts. due to increased OTC mix
- A&P increased by \$12.0 million over prior year as acquisitions added \$11.0 million and the core business grew modestly by \$1.0 million
- G&A remained flat as cost reductions were off-set by costs associated with the acquired brands
- Adjusted Net Income increased 19.3% following the Net Revenue increase of 15.0% for the year



Dollar values in millions
Note: Excludes adjustments detailed on page 20

Net Income and EPS Reconciliation

| | Q4 | | Full Year | |
|--|------------|---------|------------|---------|
| | Net Income | EPS | Net Income | EPS |
| Q4 FY2011 Adjusted for One-time Items | \$ 8.8 | \$ 0.18 | \$ 39.9 | \$ 0.79 |
| One-time Adjustments: | | | | |
| Incremental Interest Expense to Finance Dramamine | - | - | (0.8) | (0.02) |
| Inventory Step-up Associated with Purchase Price Allocation: | | | | |
| Blacksmith | (3.1) | (0.06) | (6.7) | (0.13) |
| Dramamine | (0.6) | (0.01) | (0.6) | (0.01) |
| Blacksmith Acquisition Costs | | | (6.9) | (0.14) |
| Dramamine Acquisition Costs | (0.8) | (0.02) | (0.8) | (0.02) |
| Subtotal Inventory and acq Costs | (4.5) | (0.09) | (15.0) | (0.30) |
| Tax Impact of One-time Adjustments | 2.1 | 0.04 | 5.1 | 0.10 |
| Q4 FY2011 As Reported | \$ 6.4 | \$ 0.13 | \$ 29.2 | \$ 0.68 |

Reconciliation of Net Income to Adjusted EBITDA

| | Q4 '11 | Q4 '10 | FY 2011 | FY 2010 |
|-------------------------------|----------------|----------------|-----------------|----------------|
| Reported Net Income | \$ 6.4 | \$ 3.3 | \$ 29.2 | \$ 32.1 |
| Taxes | 3.4 | 3.1 | 19.3 | 20.7 |
| Interest | 8.8 | 6.1 | 27.3 | 22.9 |
| Other (Income) / Deduction | | 2.5 | 0.4 | -0.1 |
| Depreciation and Amortization | 2.6 | 2.6 | 9.9 | 10.0 |
| EBITDA | \$ 21.2 | \$ 17.6 | \$ 86.1 | \$ 85.6 |
| One Time Adjustments | 4.5 | 2.7 | 15.0 | 2.7 |
| Adjusted EBITDA | \$ 25.7 | \$ 20.3 | \$ 101.1 | \$ 88.3 |

Dollar values in millions

Q4 Segment Financial Summary

FY2011 Q4

| | <u>OTC</u> | <u>Household</u> | <u>Consolidated</u> |
|---------------------|------------|------------------|---------------------|
| Net Revenue | | | |
| FY2011 | \$ 71.6 | \$ 24.8 | \$ 96.4 |
| FY2010 | 42.9 | 27.0 | 69.9 |
| % Change | 66.5% | (8.1%) | 37.9% |
| Gross Profit | | | |
| FY2011 | 42.0 | 8.0 | 50.0 |
| % Margin | 58.8% | 32.1% | 51.9% |
| FY2010 | 26.3 | 8.6 | 34.9 |
| % Margin | 61.2% | 32.0% | 50.0% |
| A&P | | | |
| FY2011 | 12.8 | 1.3 | 14.1 |
| FY2010 | 4.9 | 1.6 | 6.5 |
| % Change | 158.5% | (18.5%) | 115.8% |
| Contribution | | | |
| FY2011 | 29.2 | 6.7 | 35.9 |
| FY2010 | 21.4 | 7.0 | 28.4 |
| % Change | 26.4% | (5.0%) | 26.4% |

Comments

- OTC segment revenue grew 66.5% with core OTC up 9% (excluding acquisitions) in Q4 behind dedicated A&P support and improved Cough/ Cold season versus year ago
- Household revenue declined 8.1% due to continued strong competitive pricing and a challenging retail environment
- Gross margin increased in total due to OTC mix while OTC's margins declined as expected given the impact of the Blacksmith acquisition
- A&P increase due to acquisitions and higher investment behind the Core OTC brands during the quarter

Dollar values in millions
Note: Excludes adjustments detailed on page 20

Full Year Segment Financial Summary

FY2011

| | <u>OTC</u> | <u>Household</u> | <u>Consolidated</u> |
|---------------------|------------|------------------|---------------------|
| Net Revenue | | | |
| FY2011 | \$ 234.6 | \$ 101.9 | \$ 336.5 |
| FY2010 | 181.9 | 110.7 | 292.6 |
| % Change | 29.0% | (7.9%) | 15.0% |
| Gross Profit | | | |
| FY2011 | 144.2 | 34.0 | 178.2 |
| % Margin | 61.4% | 33.4% | 52.9% |
| FY2010 | 114.9 | 38.5 | 153.4 |
| % Margin | 63.1% | 34.8% | 52.4% |
| A&P | | | |
| FY2011 | 36.8 | 6.1 | 42.9 |
| FY2010 | 24.3 | 6.7 | 30.9 |
| % Change | 51.5% | (7.7%) | 38.7% |
| Contribution | | | |
| FY2011 | 107.4 | 27.9 | 135.3 |
| FY2010 | 90.6 | 31.9 | 122.5 |
| % Change | 18.5% | (12.7%) | 10.4% |

Comments

- OTC segment revenue grew 29.0% with core OTC up 9% (excluding acquisitions) as acquisitions added \$38.8 million
- Household revenue declined 7.9% due to lower consumption trends during the year and a challenging retail environment
- As in Q4, Gross Margin increased in total due to OTC mix while OTC's Margins declined as expected given the impact of the Blacksmith acquisition
- A&P increase due to acquisitions and higher investment behind the Core OTC brands. Acquisitions added \$11.0 million while the balance of the business was up a modest \$1.0 million

Dollar values in millions
Note: Excludes adjustments detailed on page 20

Prestige Strength: Strong Cash Flow from Operations

Cash Flow

| | <u>Q4'11</u> | <u>FY2011</u> |
|----------------------------------|---------------|---------------|
| Net Income | \$ 6.4 | \$29.2 |
| Depreciation and Amortization | 2.5 | 10.1 |
| Other Non-Cash Operating Items | 5.1 | 16.0 |
| Working Capital | 11.0 | 31.4 |
| Cash Flow from Operations | \$25.0 | \$86.7 |

Comments

- Q4 cash flow excluding the impact of acquisitions totaled approximately \$15 million during the quarter
- Full year cash flow excluding the impact of acquisitions totaled approximately \$64 million which is generally in line with prior results

Debt Profile & Covenant Compliance:

- Total Indebtedness at 3/31/11, \$492 million, reflects a Q4 paydown of \$17.5 million
- No covenant violations



Well Positioned Entering FY2012

- Significantly improved financial profile in FY2011
- Clear goals for FY2012 to build on success and momentum:
 - Drive Core OTC growth through proven increased and innovative A&P investment over FY2011 levels
 - Develop long term potential of Blacksmith and Dramamine brands following successful integration
 - Stabilize Household segment through increased A&P, innovation pipeline and enhanced distribution
 - Continue to participate in OTC M&A activity as part of long term portfolio optimization
 - Maintain strong financial performance (Cash Flow) while investing appropriately for future value creation
- Continue the strategic course in transformation process



Clear Roadmap for Value Creation



PrestigeBrands



PrestigeBrands