

# Prestige Brands



**Presentation to:**  
**J. P. Morgan**

**Global High Yield & Leveraged Finance Conference**

**Review of Third Quarter F'13 Results**

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**February 26, 2013**

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This presentation contains certain “forward-looking” statements within the meaning of the Private Securities Litigation Reform Act of 1995, such as statements about the Company’s growth strategies, investments in advertising and promotion, market position, product development, introductions and innovations, leverage, capital expenditures, creation of shareholder value, successful integration of acquired brands, refinancing of term loan to reduce interest rate, growth and future financial performance. Words such as “continue,” “will,” “believe,” “intend,” “expect,” “anticipate,” “plan,” “potential,” “estimate,” “may,” “should,” “could,” “would,” and similar expressions identify forward-looking statements. Such forward-looking statements represent the Company’s expectations and beliefs and involve a number of known and unknown risks, uncertainties and other factors that may cause actual results to differ materially from those expressed or implied by such forward-looking statements. These factors include, among others, the failure to successfully integrate the GSK brands or other future acquisitions, the failure to successfully commercialize new and enhanced products, the Company’s inability to rapidly deleverage, the effectiveness of the Company’s advertising and promotions investments, the severity of the cold/cough season, the effectiveness of the Company’s marketing and distribution infrastructure, and other risks set forth in Part I, Item 1A. Risk Factors in the Company’s Annual Report on Form 10-K for the year ended March 31, 2012 and Part II, Item 1A. Risk Factors in the Company’s Quarterly Report on Form 10-Q for the quarter ended December 31, 2012. You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this presentation. Except to the extent required by applicable securities laws, the Company undertakes no obligation to update any forward-looking statement contained herein, whether as a result of new information, future events, or otherwise.



# Agenda



- 1 Q3 FY2013: Performance Highlights
- 2 Q3 FY2013: Financial Overview
- 3 Prestige's Strategy: Delivering Results; Poised for Continued Success



# Prestige Brands: Delivering Value Now and Into the Future Through a Proven Shareholder Value Creation Framework

## Drive Core OTC Growth

- A&P Driven Growth for Core OTC Brands
- Investment in Multi-Year New Product Development Pipeline
- Select investment in Other Brands

## Strong FCF Resulting in Debt Reduction

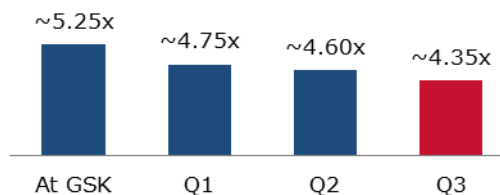
- High Conversion of EBITDA to Free Cash Flow
- Free Cash Flow Used for Rapid Debt Pay Down
- Significant Tax Shield Incremental to Free Cash Flow Generation

## OTC M&A Focus

- Proven M&A Competency
- Rapid Integration Expertise
- Demonstrated Value Creation Formula



## Leverage Ratio



## Third Quarter Highlights: Delivering Against Stated Strategy

- **Excellent financial performance for the quarter**
  - Record Q3 consolidated net revenue of \$160.2 million, up 50.8%
  - Adjusted EPS<sup>(1)</sup> of \$0.37, up 48.0% versus prior year corresponding quarter
  - Record Cash flow from Operations of \$40.5 million<sup>(5)</sup>
  - Debt paydown of ~\$83 million in Q3
  - Leverage ratio<sup>(2)</sup> reduced to ~4.35x, down from ~5.25x at the time of the GSK acquisition
- **Brand building strategy continues to deliver organic growth for core OTC brands**
  - Core OTC consumption growth continues to significantly exceed category growth; Up 6.9% in L-12 weeks compared to category growth of 3.2%<sup>(4)</sup>
  - Core OTC organic net revenue growth of 4.8% for Q2 and Q3 combined<sup>(3)</sup>
- **Successful and timely integration of GSK brands**
  - Actively executing against brand plans and new product opportunities
- **Raising full year guidance**
  - Full year FY'13 Adjusted EPS guidance of \$1.45 - \$1.48, up from prior guidance of \$1.37 - \$1.42

Notes:

(1) This non-GAAP financial measure is reconciled to its most closely related GAAP financial measure in our earnings release in the "About Non-GAAP Financial Measures" section. Adjusted EPS is also reconciled to reported EPS on slide 18.

(2) Leverage ratio reflects net debt / covenant defined EBITDA.

(3) Excludes acquired GSK brands.

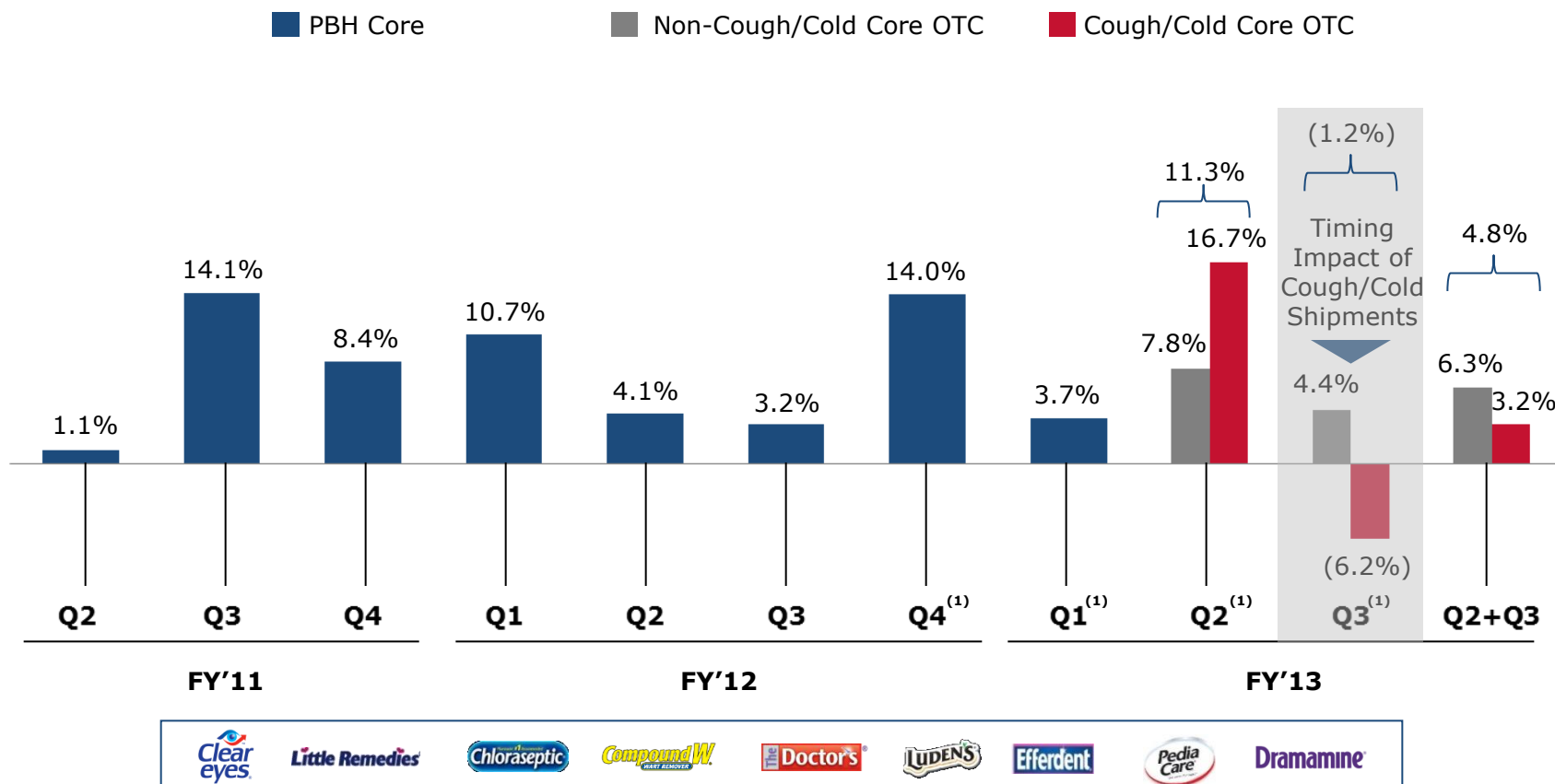
(4) IRI multi-outlet retail dollar sales for the period ending 12/30/12; Includes acquired GSK brands.

(5) Cash flow from operations is reconciled to Reported Net Income on slide 19.





# Strong Core OTC Organic Revenue Growth



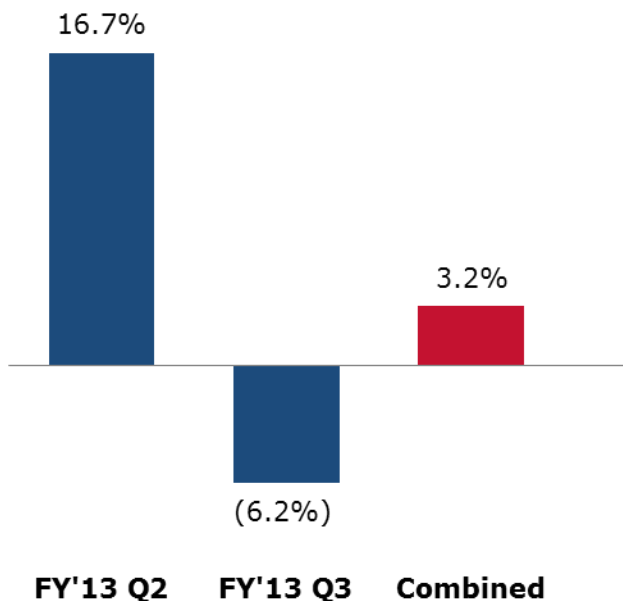
Note: Excludes acquired GSK brands

(1) Q4 FY'12, Q1 FY'13, Q2 FY'13, and Q3 FY'13 prior year comparable quarter includes Blacksmith Brands and Dramamine.

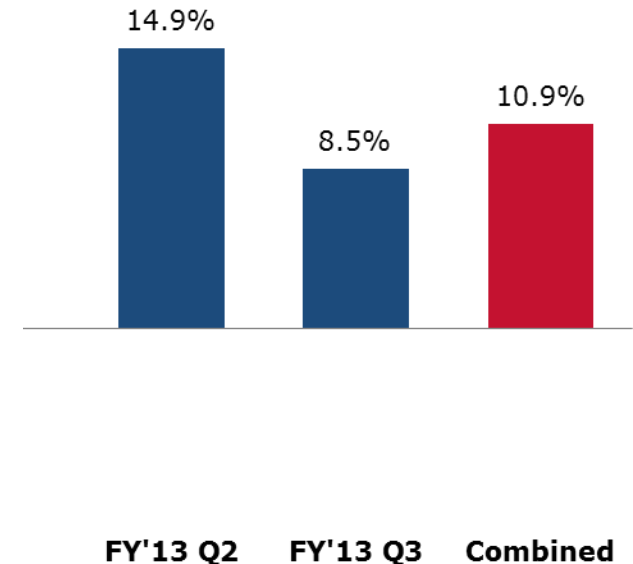


# Consumption for Prestige's Core Cough/Cold Brands Remained Strong; Shipments Followed Earlier Sell-in Strategy

## C/C Net Revenue Growth<sup>(1)</sup>



## C/C Consumption Growth<sup>(1)</sup>



Source: Latest 12-week IRI multi-outlet retail dollar sales growth for relevant quarter.

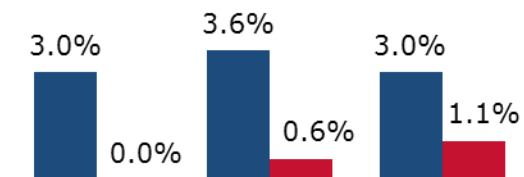
(1) Core Cough/Cold brands include Chloraseptic, Little Remedies, Luden's, and Pediacare



# Strong Consumption Performance Across the Portfolio

## Total Prestige<sup>(1)</sup>

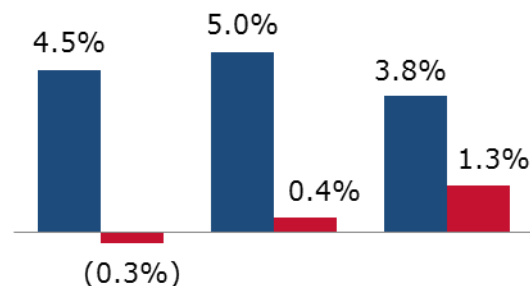
Categories  
Prestige



L52 FY'13 YTD L12

## Total OTC<sup>(1)</sup>

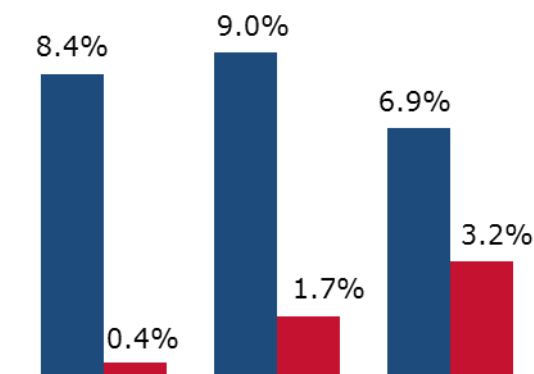
Categories  
Prestige



L52 FY'13 YTD L12

## Core OTC<sup>(1)</sup>

Categories  
Prestige



L52 FY'13 YTD L12

Source: IRI multi-outlet retail dollar sales for the periods ending 12/30/12; Multi-outlet now covers ~87% of ACV

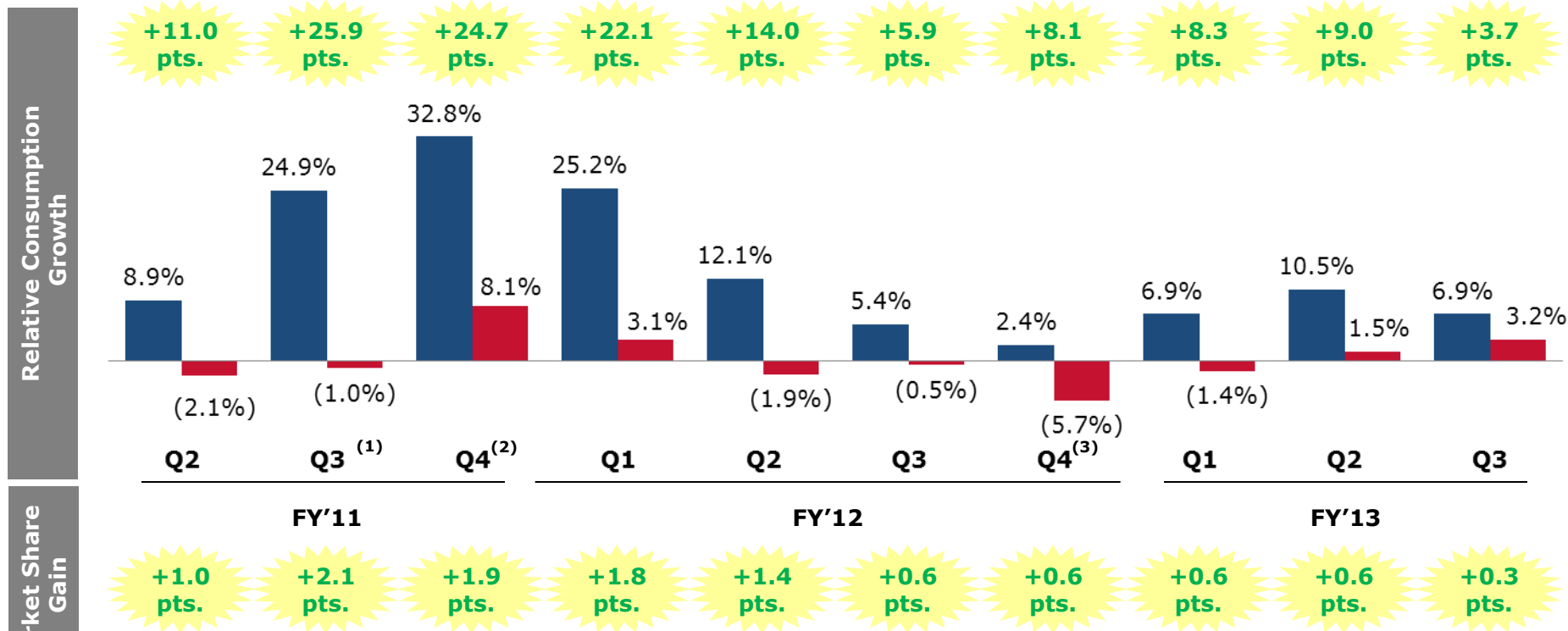
(1) Includes acquired GSK brands.





# Consistent Category Outperformance and Market Share Gains

Prestige Core OTC Category



Source: Latest 12-week IRI multi-outlet retail dollar sales growth for relevant quarter.

Note: Data reflects retail dollar sales percentage growth versus prior period.

(1) Blacksmith Bands added middle of Q3 '11.

(2) Dramamine added beginning in Q4 '11.

(3) Acquired GSK brands added beginning in Q4 '12.



PrestigeBrands

# Case Study: Efferdent® Innovation and Retail Support Has Driven Growth in Consumption and Market Share

## Innovation

- ✓ Kills 10x more odor-causing bacteria<sup>(1)</sup>
- ✓ Cleans in just 3 minutes
- ✓ Great for oral accessories



## A&P

### Year-Round TV Campaign



### FSI Program



### Direct Mail



## Retail Strategy

### Trial Size Display Units

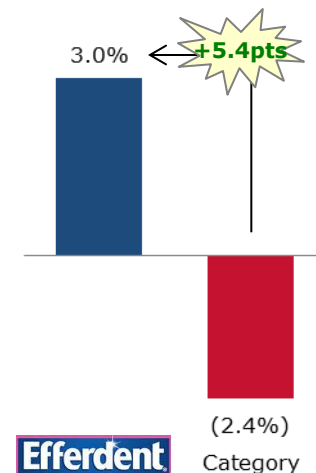


### Couponing



## Consumption Outperformance

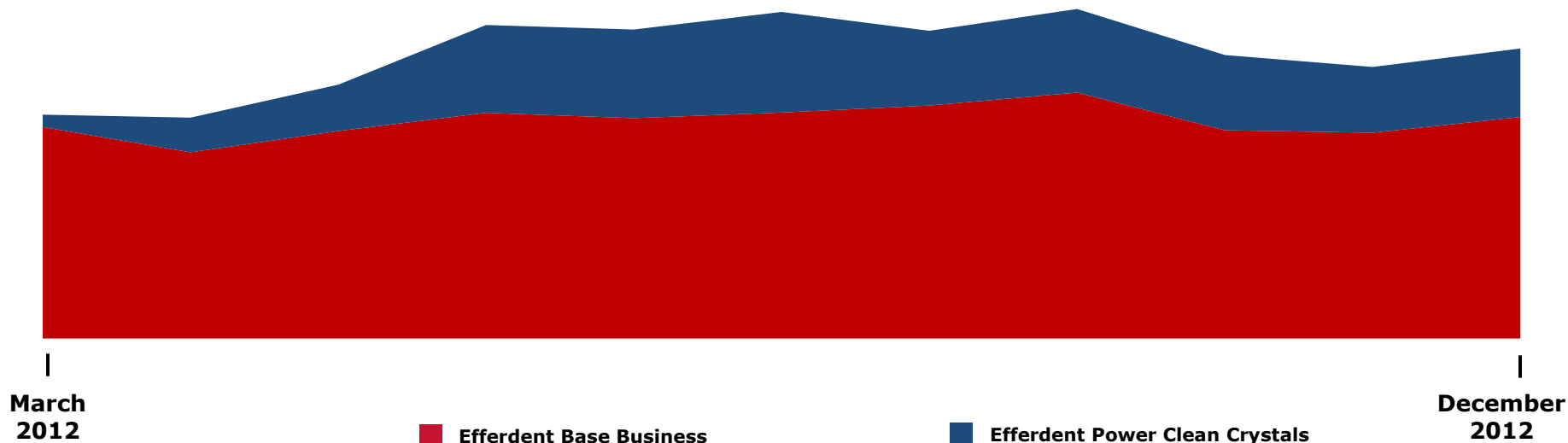
Share/Volume Gains Outpacing the Category<sup>(2)</sup>



(1) As compared to the leading denture tablet brands  
 (2) IRI multi-outlet for 52-week Period Ending 12/30/12



## New Products Have Driven Significant Incremental Growth, Reaching Nearly 15% of Total Efferdent Sales



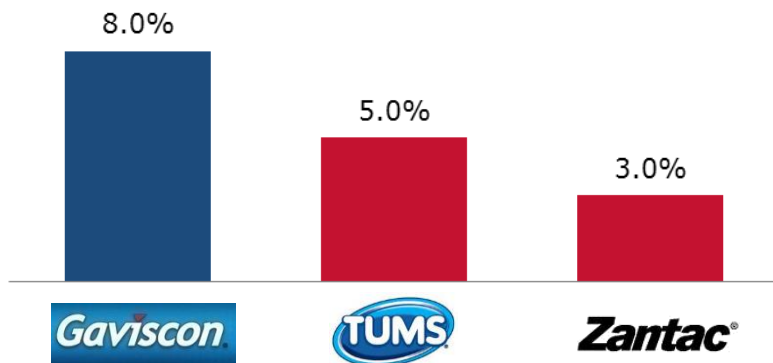
Source: Weekly IRI multi-outlet retail dollar sales for period between 3/25/2012 and 12/30/2012



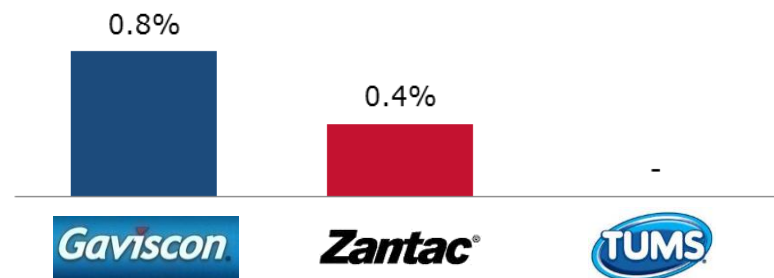
# Gaviscon Continues to Strengthen Prestige's Canadian Business

- ✓ Prestige Canadian business doubled in size with the acquisition of Gaviscon® from GSK
- ✓ Gaviscon is a brand with momentum; impressive growth in Canada over the past few years
- ✓ **#1 in its category with the highest growth<sup>(1)</sup>**

## Consumption Growth<sup>(1)</sup>



## Market Share Gain<sup>(1)</sup>



(1) ACNielsen for the 52 weeks ended 11/2/12



# Comprehensive 360° A&P Campaign to Support Sustained Gaviscon® Growth

## TV Campaign



### Compelling Consumer Messaging

- ✓ "Brand Power" focused TV commercial and creative messaging to stimulate usage and increase penetration
- ✓ Up to 100 GRP's per week for 2<sup>nd</sup> half of fiscal year with two spots

## Professional Sampling



### Physician Endorsement

- ✓ Aggressive sampling strategy in cooperation with doctors in Canada
- ✓ 110,000 samples distributed to GP's & specialists in calendar 2012

## Digital Strategy



### Search Engine Optimization

- ✓ Ranked #1 in Google search results
- ✓ Paid search engine marketing program and website development

## Retail Partnerships



### Couponing to Stimulate Trial and Consumption

- ✓ Robust Trade Support Program
- ✓ Driven by flyers, in-store feature advertising, roll backs and coupon books





# Agenda

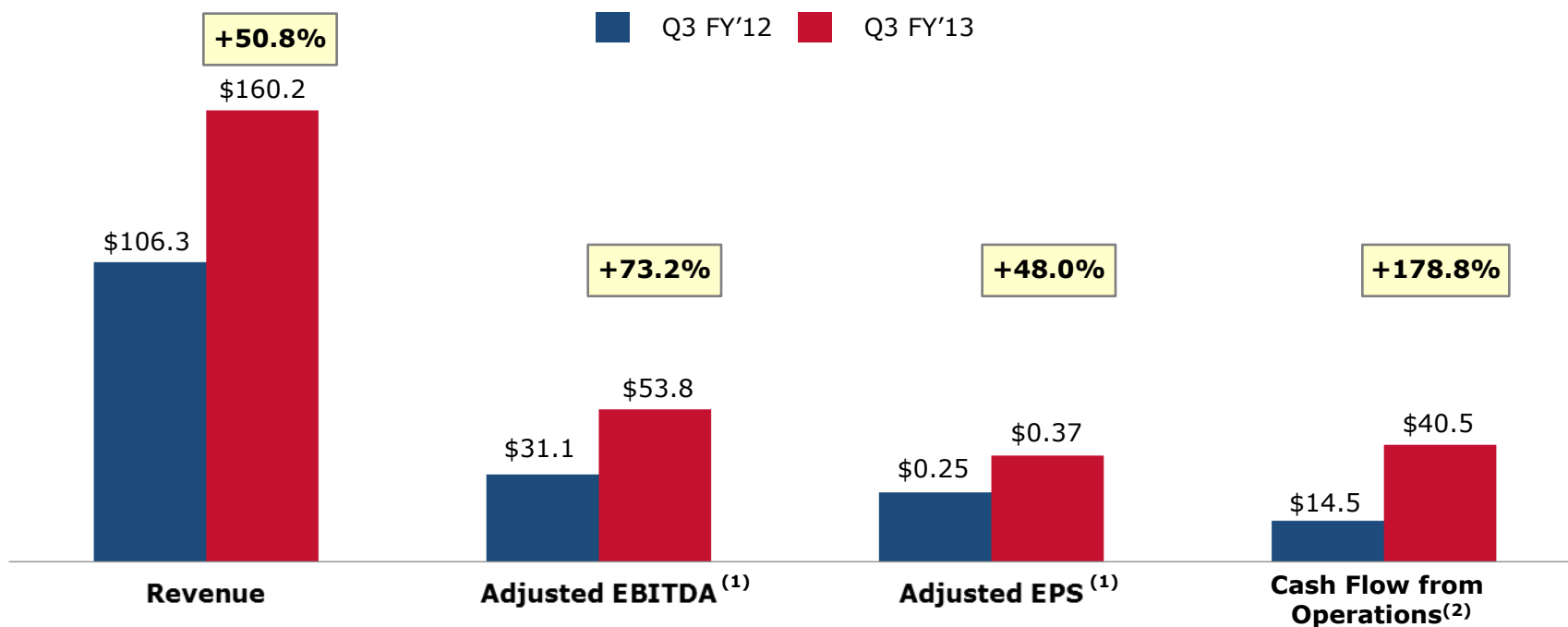


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# Summary Financial Performance



Dollar values in millions, except per share data

Notes:

- (1) These non-GAAP financial measures are reconciled to their most closely related GAAP financial measures in our earnings release in the "About Non-GAAP Financial Measures" section. Adjusted EPS is also reconciled to reported EPS on slide 18.
- (2) Cash flow from operations is reconciled to Reported Net Income on slide 19.



# Q3 Consolidated Financial Summary

## Q3 FY'13

	Q3 FY'13	Q3 FY'12	% Chg
<b>Revenue</b>	<b>\$ 160.2</b>	<b>\$ 106.3</b>	<b>50.8%</b>
Adj. Gross Margin	88.7	55.1	60.9%
% Revenue	55.4%	51.9%	
A&P	23.5	15.3	54.1%
% Revenue	14.7%	14.4%	
G&A	11.4	8.8	29.8%
% Revenue	7.1%	8.2%	
<b>Adjusted EBITDA</b>	<b>\$ 53.8</b>	<b>\$ 31.1</b>	<b>73.0%</b>
% Margin	33.6%	29.3%	
D&A	3.4	2.6	31.1%
% Revenue	2.1%	2.4%	
Adj. Operating Income	50.4	28.5	76.8%
% Revenue	31.5%	26.8%	
<b>Adjusted Net Income</b>	<b>\$ 19.3</b>	<b>\$ 12.5</b>	<b>53.9%</b>
<b>Adjusted Earnings Per Share</b>	<b>\$ 0.37</b>	<b>\$ 0.25</b>	<b>48.0%</b>
<b>Earnings Per Share - As Reported</b>	<b>\$ 0.24</b>	<b>\$ 0.19</b>	<b>26.3%</b>
<b>Net Income - As Reported</b>	<b>\$ 12.3</b>	<b>\$ 9.5</b>	<b>28.9%</b>

## Comments

- Net Revenue grew by ~\$54 million, or 50.8%, over year ago, driven by the strong performance of GSK brands
  - Core OTC non-cough/cold organic sales growth of 4.4%
  - Q2 and Q3 Core OTC organic sales growth of 4.8%
- Adjusted gross margin expanded by 3.5 pts. due to higher proportion of Revenue from OTC, including impact of GSK brands
  - Gross margin includes cough/cold seasonal promotional activities
- A&P growth of 54.1% consistent with stated investment levels to drive core OTC growth
- G&A as a percentage of Revenue decreased by 1.1 pts., to 7.1% of Revenue
- Adjusted earnings per share growth of 48.0%

Dollar values in millions, except per share data

Notes: Adjusted figures represent non-GAAP financial measures and are reconciled to their most closely related GAAP financial measures in our earnings release in the "About Non-GAAP Financial Measures" section. Adjusted Net Income and Adjusted EPS are also reconciled on slide 18.



# YTD Consolidated Financial Summary

## YTD FY'13

	YTD FY'13	YTD FY'12	% Chg
<b>Adjusted Net Revenue<sup>(1)</sup></b>	<b>\$ 469.5</b>	<b>\$ 307.1</b>	<b>52.9%</b>
Adj. Gross Margin	265.2	158.9	66.9%
% Revenue	56.5%	51.7%	
A&P	67.4	38.6	74.6%
% Revenue	14.3%	12.6%	
G&A	33.6	26.7	25.8%
% Revenue	7.2%	8.7%	
<b>Adjusted EBITDA</b>	<b>\$ 164.2</b>	<b>\$ 93.6</b>	<b>75.4%</b>
% Margin	35.0%	30.5%	
D&A	10.0	7.7	29.5%
% Revenue	2.1%	2.5%	
Adj. Operating Income	154.2	85.9	79.5%
% Revenue	32.9%	28.0%	
<b>Adjusted Net Income</b>	<b>\$ 58.5</b>	<b>\$ 37.3</b>	<b>56.8%</b>
<b>Adjusted Earnings Per Share</b>	<b>\$ 1.14</b>	<b>\$ 0.74</b>	<b>54.1%</b>
<b>Earnings Per Share - As Reported</b>	<b>\$ 0.90</b>	<b>\$ 0.73</b>	<b>23.3%</b>
<b>Net Income - As Reported</b>	<b>\$ 46.2</b>	<b>\$ 37.2</b>	<b>24.0%</b>

Dollar values in millions, except per share data

Notes: Adjusted figures represent non-GAAP financial measures and are reconciled to their most closely related GAAP financial measures in our earnings release in the "About Non-GAAP Financial Measures" section. Adjusted Net Income and Adjusted EPS are also reconciled on slide 18.

(1) Reported net revenue for Q1 FY'13 was \$147.0 million. Adjusted net revenue for Q1 FY'13 was \$147.4 million and is a Non-GAAP financial measure which excludes transition related slotting costs of ~\$400k.

## Comments

- YTD results consistent with Q3 trends and financial profile
- Adjusted Net Revenue grew by \$162.4 million, or 52.9%, over year ago, driven by core OTC growth and acquisition of GSK brands<sup>(1)</sup>
  - 4.5% growth in legacy core OTC brands
  - 0.7% total legacy organic growth
  - GSK brands acquisition added \$160.3 million
- Adjusted gross margin expanded by 4.8 pts. due to higher proportion of Revenue from OTC, including impact of GSK brands
- A&P growth of 74.6% consistent with stated investment levels to drive Revenue growth
- G&A as a percentage of Revenue decreased by 1.5 pts., to 7.2% of Revenue
- Adjusted earnings per share growth of 54.1%



# YTD FY'13 Cash Flow from Operations

## Cash Flow

	Q3 FY'13	Q3 FY'12	YTD FY'13	YTD FY'12
<b>Net Income - As Reported</b>	\$ 12.3	\$ 9.5	\$ 46.2	\$ 37.2
Depreciation & Amortization	3.4	2.6	10.0	7.7
Other Non-Cash Operating Items	13.8	2.5	32.1	11.2
Working Capital	11.1	(0.1)	12.7	(8.1)
<b>Cash Flow from Operations</b>	<b>\$ 40.5</b>	<b>\$ 14.5</b>	<b>\$ 100.9</b>	<b>\$ 48.0</b>

## Comments

### Debt Profile & Financial Compliance:

- Total Net Debt at 12/31/12 of \$997 million comprised of:
  - Cash on hand of \$10 million
  - \$467 million of term loan
  - \$500 million of bonds
  - \$40 million of revolver
- Paid down ~\$83 million of debt in Q3
- Leverage ratio<sup>(1)</sup> of ~4.35x down from ~5.25x immediately following GSK acquisition
  - 3.15x cushion to covenant max of 7.50x
- Expect to refinance term loan and meaningfully reduce effective interest rate
- Expect full year cash flow from operations of >\$120 million, up from prior estimate of \$110 million
  - Continue to anticipate approximately \$10 million of capital expenditures

Dollar values in millions

Note:

(1) Leverage ratio reflects net debt / covenant defined EBITDA.



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# Agenda

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- 1 Q3 FY2013: Performance Highlights
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# Q3 FY2013: Delivering Against Stated Strategy

## Drive Core OTC Growth

- Core OTC organic net revenue growth of 4.8% in Q2/Q3
- Core OTC consumption growth of 6.9% in L-12 weeks compared to category of 3.2%<sup>(1)</sup>
- Q3 Core OTC A&P of 18.5% of net revenue

## Strong FCF Resulting in Debt Reduction

- Cash flow from operations of \$40.5 million
- On track with >\$120 million target for full year
- Leverage ratio<sup>(2)</sup> of ~4.35x, down from ~5.25x immediately following the GSK acquisition

## OTC M&A Focus

- GSK integration proceeding as expected
- Active pipeline of M&A opportunities
- Aggressive yet disciplined pursuit of actionable opportunities

**Adjusted EPS of \$0.37; +48.0% vs. Prior Year Corresponding Quarter**

Notes:

- (1) IRI multi-outlet retail dollar sales for the period ending 12/30/12; Includes acquired GSK brands.  
 (2) Leverage ratio reflects net debt / covenant defined EBITDA.





# Outlook for Remainder of FY2013

## ■ EPS Guidance Revised Upwards

- Deliver FY'13 Adjusted EPS guidance of \$1.45 - \$1.48 up from prior guidance of \$1.37 - \$1.42
  - Includes (\$0.01) per share associated with divestiture of Phazyme
  - Includes \$0.01 per share estimated benefit from lower interest cost associated with anticipated refinancing; Refinancing could result in Q4 write-off of deferred financing charges, however expect high retention rate of lender base
  - Excludes previously communicated estimated GSK adjustments of \$0.15 for full year<sup>(1)</sup> and amortization of deferred financing fees of \$0.09; excludes non-cash charges that could result from refinancing

## ■ Q4 Highlights/Considerations

- Revenue: Well positioned to benefit from strong cough/cold sell-in, merchandising, and incidence levels
- A&P: Seasonal increase in marketing support associated with cough/cold season
- Complete refinancing to take advantage of favorable rate environment

## ■ Continue the strategic course in the transformation process..."it's a marathon, not a sprint"

(1) Adjustments reflect GSK acquisition costs, costs related to the Transition Services Agreement, integration costs, and other legal and professional fees.



# What Sets Prestige Apart: Delivering Value Now and Into the Future

## Brand Portfolio

- #1 and #2 brands deliver nearly two-thirds of OTC revenue
- Core OTC brands generating superior growth and market share gains
- Scale platforms in highly relevant OTC categories

## Financial Profile

- Leading margins and strong cash flow generation
- Rapid deleveraging ability
- Valuable tax attributes

## Management Team

- Management's strategy has transformed Prestige to predominantly an OTC company
- Proven ability to source, execute, and integrate acquisitions
- Management team experienced at both growing brands and executing seamless M&A transactions



# Prestige Brands



February 26, 2013