

PrestigeBrands



Review of Third Quarter FY 15 Results

February 5, 2015

Safe Harbor Disclosure

This presentation contains certain “forward-looking” statements within the meaning of the Private Securities Litigation Reform Act of 1995, such as statements about the Company’s product introductions, geographic expansion, investments in brand building, debt reduction, integration of the Insight acquisition, product mix, consumption growth and market position of the Company’s brands, M&A market activity, cost efficiencies, and the Company’s future financial performance. Words such as “continue,” “will,” “expect,” “target,” “project,” “anticipate,” “likely,” “estimate,” “may,” “should,” “could,” “would,” and similar expressions identify forward-looking statements. Such forward-looking statements represent the Company’s expectations and beliefs and involve a number of known and unknown risks, uncertainties and other factors that may cause actual results to differ materially from those expressed or implied by such forward-looking statements. These factors include, among others, the failure to successfully integrate or capture cost savings from the Insight or Hydralyte businesses or future acquisitions, the failure to successfully commercialize new products, the severity of the cold and flu season, the inability of third party suppliers to meet demand, competitive pressures, the effectiveness of the Company’s brand building investments, fluctuating foreign exchange rates, and other risks set forth in Part I, Item 1A. Risk Factors in the Company’s Annual Report on Form 10-K for the year ended March 31, 2014 and in Part II, Item 1A. Risk Factors in the Company’s Quarterly Report on Form 10-Q for the quarter ended September 30, 2014. You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this presentation. Except to the extent required by applicable law, the Company undertakes no obligation to update any forward-looking statement contained in this presentation, whether as a result of new information, future events, or otherwise.

Agenda for Today's Discussion

Third Quarter FY 15 Review

- I. Performance Highlights**
- II. Financial Overview**
- III. FY 15 Outlook and the Road Ahead**

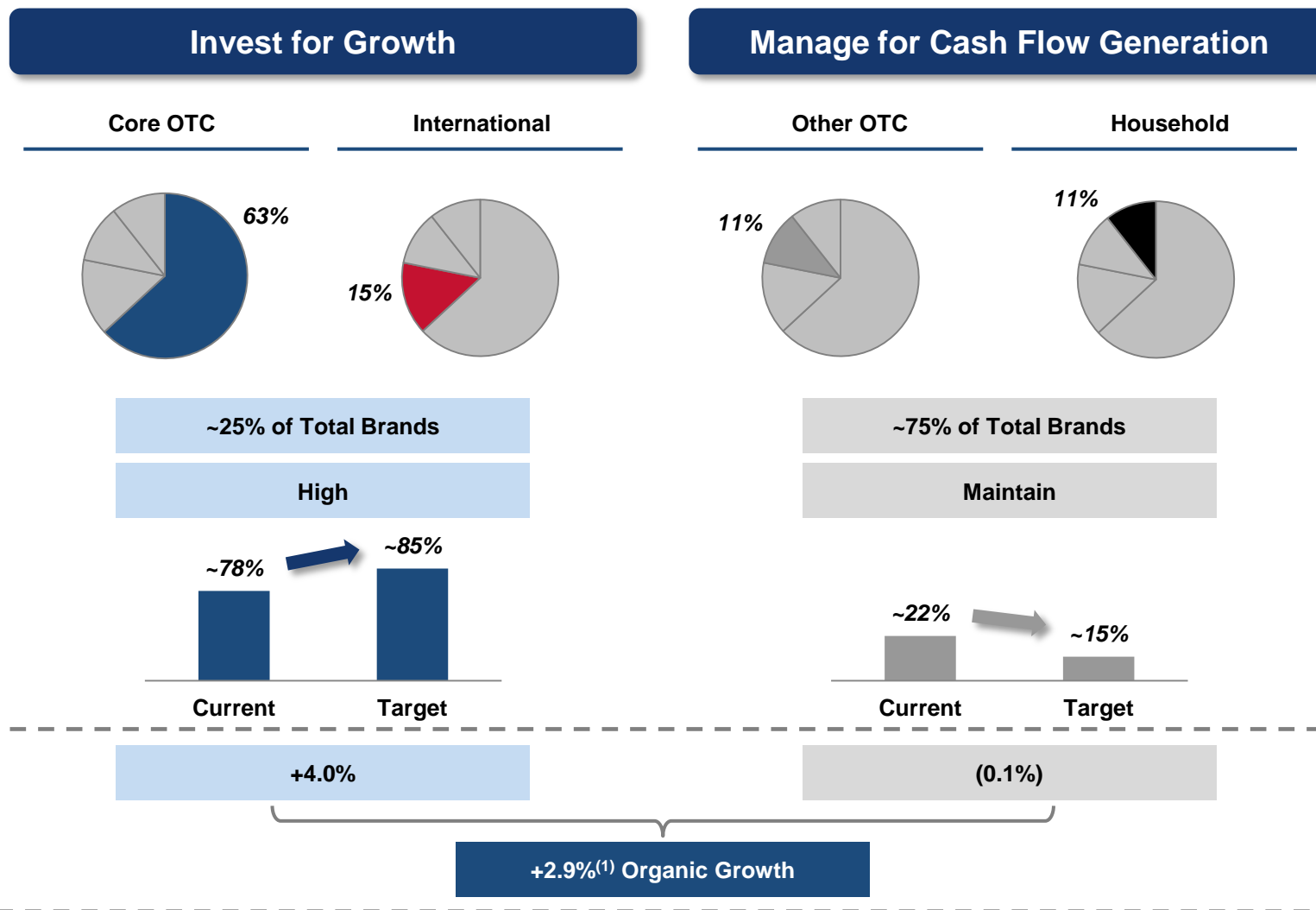
Third Quarter FY 15 Performance Highlights

Q3 Performance Highlights and Outlook

- Q3 consolidated **Revenue** of **\$197.6** million, up **36.4%** versus PY Q3
 - **Organic growth of +2.9%⁽¹⁾ on a constant currency basis**, and **+2.1%** on a dollar basis versus PY Q3
- **Core OTC consumption growth** of **+5.5%** (ex. PediaCare), and **+1.6%** (total Core OTC)
- **Adjusted Gross Margin** of **57.2%⁽²⁾** versus 55.5% in the PY Q3, and up from 57.0% in Q2
- **Adjusted EPS** of **\$0.48⁽²⁾**, up **60.0%** versus the PY Q3
- Strong **Adjusted Free Cash Flow** of **\$45.5⁽²⁾** million, up **9.6%** versus the PY Q3
- Consistent and innovative marketing support building **long-term brand equity in core OTC brands**
- **Insight Pharmaceuticals integration complete** with supply and demand initiatives underway
- **On track** to deliver expected **strong financial performance in FY 15**

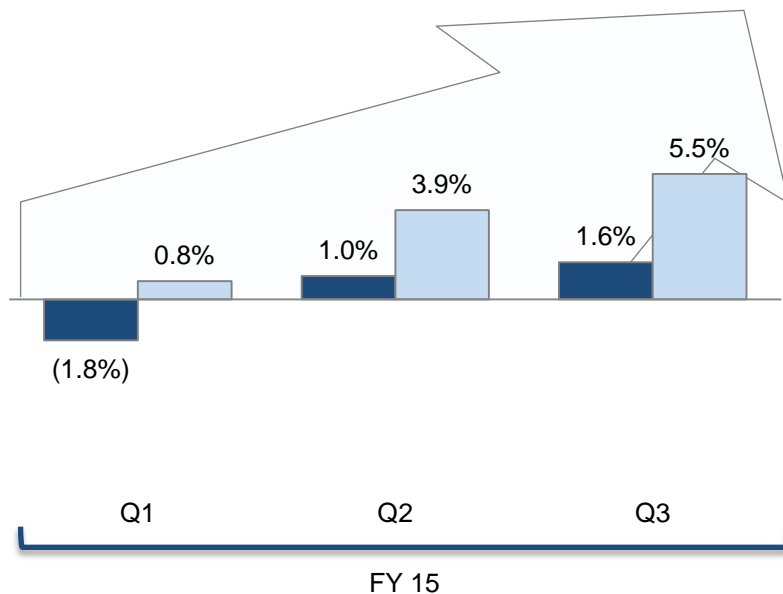
	<u>Previous</u>		<u>Updated</u>
– Full year Revenue growth	+15% – 18%		+18%
– Adjusted EPS	\$1.75 – \$1.85		\$1.82 – \$1.85 ⁽³⁾
– Adjusted Free Cash Flow	~\$150 million		~\$155 million ⁽⁴⁾

Portfolio Strategy Achieving Desired Results

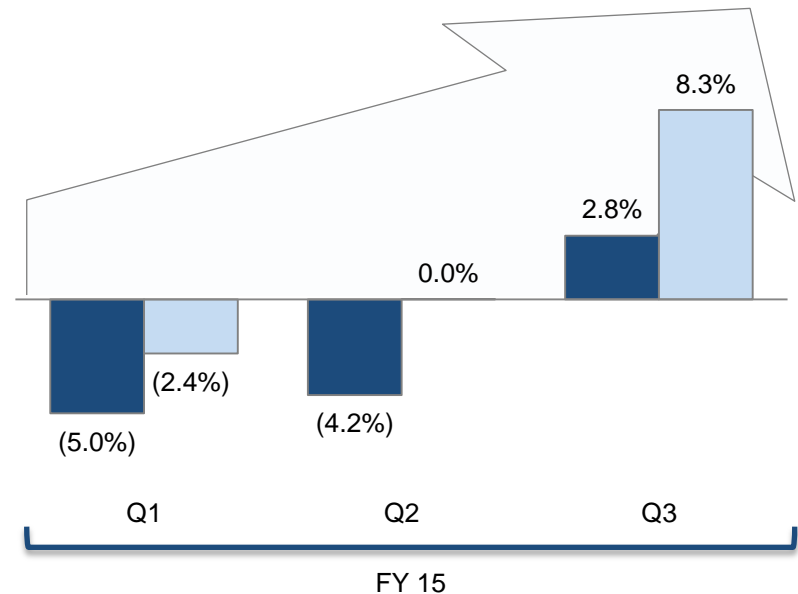


Core OTC Consumption Growth Has Accelerated, Contributing to Sustained Sales Momentum

Consumption Growth



Organic Sales Growth



■ Excluding PediaCare

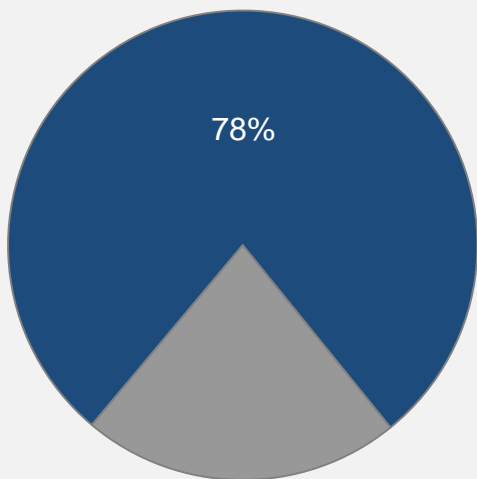
Core OTC, excludes Insight Pharmaceuticals.

Source: IRI multi-outlet retail dollar sales growth for relevant period.

Data reflects retail dollar sales percentage growth versus prior period.

Q3 Core OTC Growth Was Broad Based

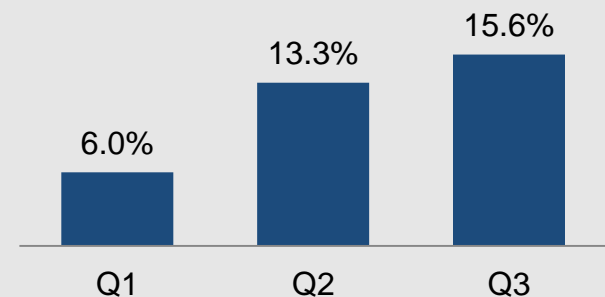
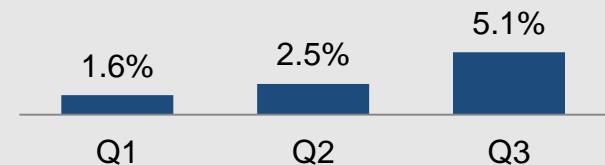
% of Core OTC Portfolio with Consumption Growth in Q3



Growth of Largest Brands Accelerating



Y/Y Retail Sales % Growth



Core OTC, includes Insight Pharmaceuticals.
Source: IRI MULO + C-Store, L-12 period ending December 28, 2014.

Targeted Campaigns Drive Revenue



Real People Speak About *Real Relief*

TV & Radio



Social Media & Digital Presence



Hispanic Regional Activation Program

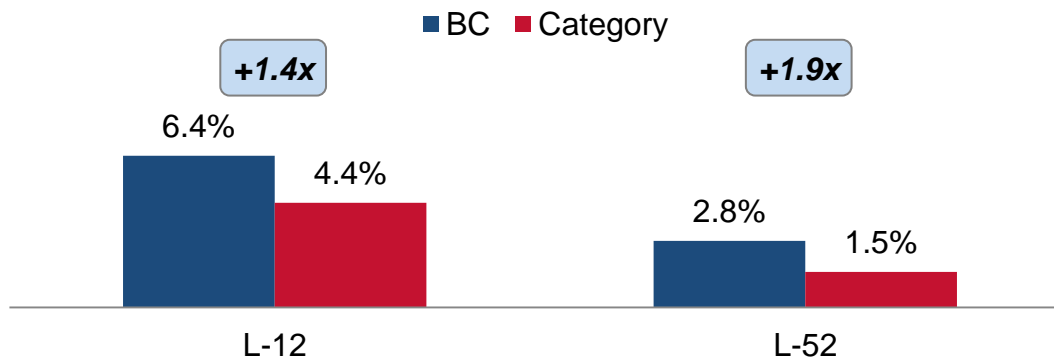
Billboards



On-Air Recommendations



Consumption Growth



Source: IRI MULO + C-Store, L12-week period ending December 28, 2014.

* IRI Ethnic Workbench ending December 21, 2014.

Clear Eyes Growth in Key Segments and Channels



Successful Marketing Campaign with Target Audience

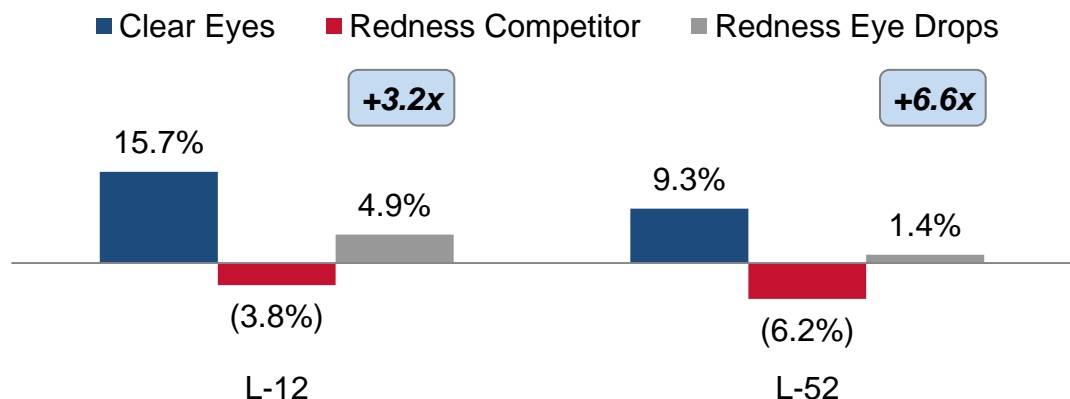
Television



Social Media & Digital Banner Ad Advertising



Consumption Growth



C-Store Growth Exceptionally Strong:
Up +36% over the L-12 weeks



Source: IRI MULO + C-Store, period ending December 28, 2014.

Restore Investment in Health Care Professionals to Reinvigorate Growth

MONISTAT®

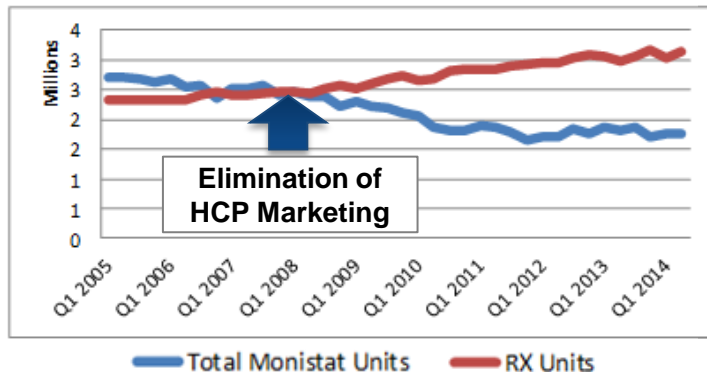
The Consumer Journey

- Doctor visit essential at time of first infection
- Treatment options: Rx (generic) or OTC (Monistat or private label)
- 70% of patients use what doctor recommends



Historical Consumer Trends

- Rx has outpaced Monistat since 2008



6 Initiatives to Restore Leadership



ACOG
THE AMERICAN CONGRESS
OF OBSTETRICIANS
AND GYNECOLOGISTS

1. Employ Direct Professional Sales & Telesales Detail Forces
2. Facilitate Peer-to-Peer Education and Information
3. Conduct Medical Studies
4. Attend and Sponsor Professional Congresses
5. Email and Direct Mail Campaigns to HCPs
6. Sample Product in Medical Offices

Monistat is as effective as oral Rx treatment, yet works 4x faster with equal symptom relief

International Scale Contributing to Growth Profile

Australasia Initiatives Underway

■ Continued successful innovation



■ Geographic expansion into New Zealand with Care Pharma introductions



Hydralyte New Product Development

- Strong pipeline of innovation
 - Supported by **HCP sampling**, PR and digital campaigns
 - Continued success of **driving consumption occasions** advertising campaigns



Continued UK Innovation

- **New Murine product launch in UK and Ireland**
 - HA Preservative-Free launch
 - EU launch opportunity



Successful Integration of Insight Pharmaceuticals



Systems / Back-Office

- IT systems and processes transferred
- Personnel and offices transitioned

Regulatory / Quality Assurance

- Regulatory and quality functions integrated

Sales & Distribution

- Go-to-market strategy in-place and selling organization integrated

Supply Chain

- Optimizing common supplier network
- Identifying and capturing cost savings potential

Brand Building

- Marketing strategy formation underway
- Brand plans and new product / innovation pipeline being developed

COMPLETED

~~Expect to
Complete by
End of Q3~~

**On-Going
12-24
Months**

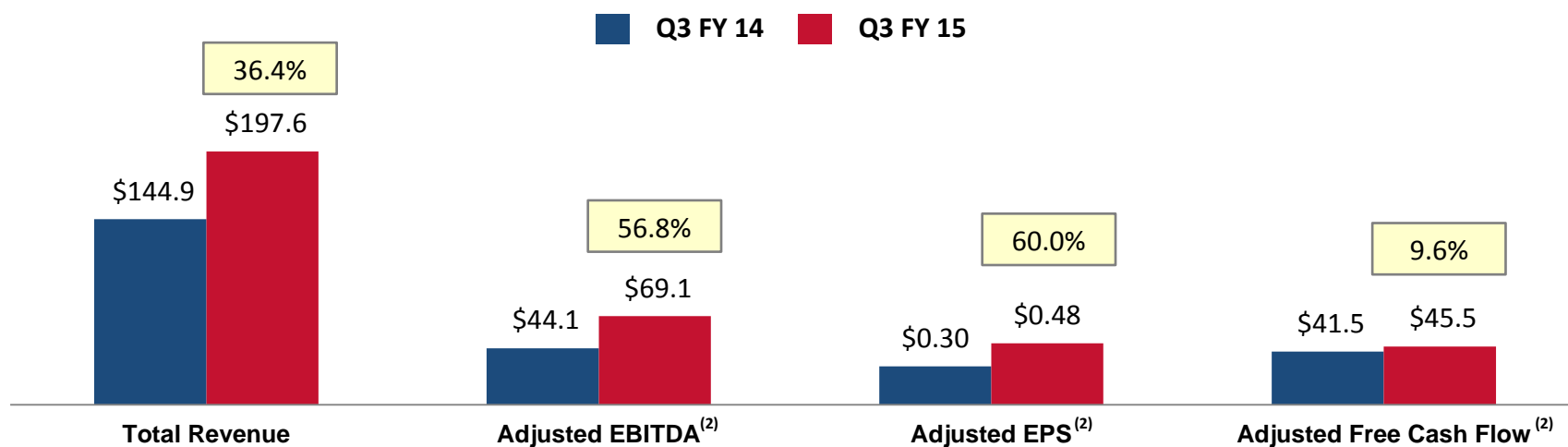
Third Quarter FY 15 Financial Overview

Selected Observations on Third Quarter Performance

- **Excellent overall financial performance** in the quarter **exceeded expectations**

- Achieved **organic growth of 2.9%**⁽¹⁾ excluding the impact of foreign currency
- Revenue of \$197.6 million, an increase of 36.4%
- Adjusted EPS of \$0.48⁽²⁾, up 60.0%
- Adjusted Free Cash Flow growth of 9.6% to \$45.5 million⁽²⁾

- **Updating full year outlook to reflect strong performance**



Dollar values in millions, except per share data.

FY 15 Third Quarter and YTD Consolidated Financial Summary

- Q3 Revenue growth of +36.4%, or +37.4%⁽¹⁾ on a constant currency basis, YTD +15.5%
- Q3 Adjusted Gross Margin 57.2%, highest in 5 quarters
- Q3 and YTD Adjusted EBITDA Margin of 35.0%
- Q3 and YTD Adjusted EPS growth ahead of Revenue growth, Q3 +60.0% and YTD +19.7%

	3 Months Ended			9 Months Ended		
	Dec '14	Dec '13	% Chg	Dec '14	Dec '13	% Chg
Total Revenue	\$ 197.6	\$ 144.9	36.4%	\$ 524.6	\$ 454.3	15.5%
Adj. Gross Margin⁽²⁾	113.1	80.5	40.5%	298.4	257.7	15.8%
% Margin	57.2%	55.5%		56.9%	56.7%	
A&P	30.1	24.2	24.4%	74.3	67.5	10.1%
% Total Revenue	15.3%	16.7%		14.2%	14.8%	
Adj. G&A ⁽²⁾	13.8	12.1	13.7%	40.7	34.7	17.2%
% Total Revenue	7.0%	8.4%		7.8%	7.6%	
Adjusted EBITDA⁽²⁾	\$ 69.1	\$ 44.1	56.8%	\$ 183.4	\$ 155.5	17.9%
% Margin	35.0%	30.4%		35.0%	34.2%	
Adjusted Net Income⁽²⁾	\$ 25.4	\$ 15.6	63.0%	\$ 73.3	\$ 61.3	19.6%
Adjusted Earnings Per Share⁽²⁾	\$ 0.48	\$ 0.30	60.0%	\$ 1.39	\$ 1.17	18.8%

Dollar values in millions, except per share data.

Strong Free Cash Flow Generation

Cash Flow

	Q3 FY 15	Q3 FY 14	YTD FY 15	YTD FY 14
Net Income - As Reported	\$ 21.3	\$ 3.1	\$ 54.5	\$ 56.6
Depreciation & Amortization	5.2	3.6	12.0	10.3
Other Non-Cash Operating Items	12.6	15.9	30.6	25.4
Working Capital	8.0	2.7	7.0	(11.4)
Operating Cash Flow⁽⁷⁾	\$ 47.1	\$ 25.3	\$ 104.1	\$ 80.9
Premium Payment on Notes	-	12.8	-	12.8
Accelerated Interest Payments	-	3.5	-	3.5
Additions to Property and Equipment	(2.3)	(0.3)	(3.7)	(2.7)
Integration, Transition and Other Payments Associated with Acquisitions	0.7	0.2	13.2	0.5
Adjusted Free Cash Flow⁽²⁾	\$ 45.5	\$ 41.5	\$ 113.6	\$ 95.0

Comments

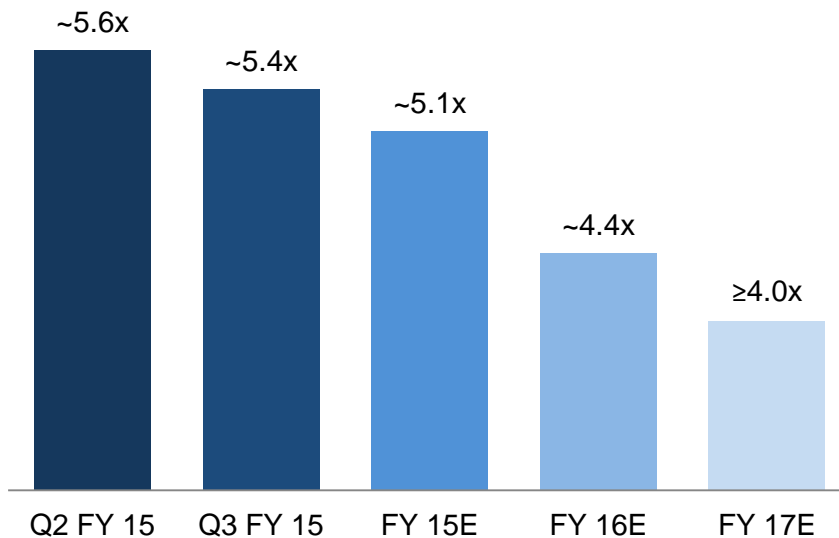
Debt Profile & Financial Compliance:

- Net Debt at 12/31/14 of \$1,622 million comprised of:
 - Cash on hand of \$22 million
 - \$994 million of term loan and revolver
 - \$650 million of bonds
- Leverage ratio⁽⁸⁾ of ~5.4x

Dollar values in millions.

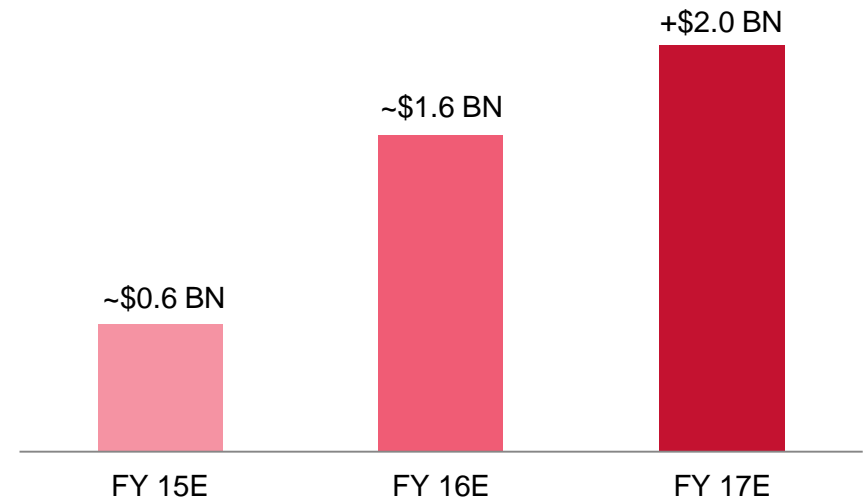
Strong and Consistent Cash Flow Leads to Rapid Delevering and Building of M&A Capacity

Leverage Ratio⁽⁸⁾



- Reduced Net Debt by ~\$55 million in Q3
- FY 15E leverage expected to be reduced by ~0.5x since Q2 ended September with expected continued reduction

Illustrative Financing Capacity⁽⁹⁾



- Projected expanded M&A capability of \$1.6 billion in FY 16E and +\$2.0 billion by FY 17E

FY 15 Outlook and the Road Ahead

Stay the Strategic Course to Continue to Create Shareholder Value

Brand Building

- Continue investment and focus on Core OTC and International to drive consumption growth
- Deliver new product innovations on a consistent basis (five planned in Q4 in both domestic/international)
- Assess appropriate Pediatric strategies moving forward post cough/cold season in relation to total portfolio
- Innovate and evolve marketing vehicles across key brands, recognizing retail environment

Insight Integration

- Stabilize portfolio over initial 12 months
- Commence investment in Monistat
- Optimize supply chain and capture cost savings over 12-24 months

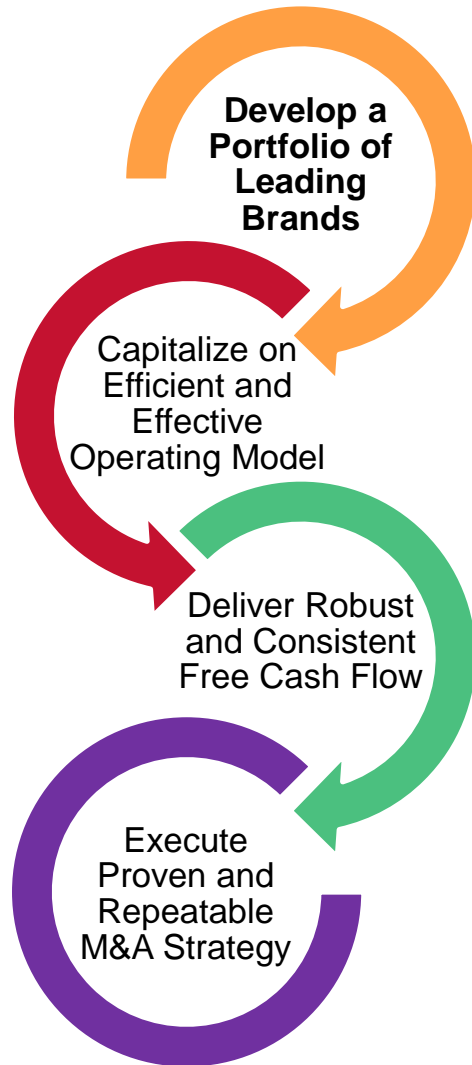
M&A Strategy

- Remain aggressive and disciplined
- Appropriately capitalize on industry consolidation and announcements
- Explore creative deal structures and partnerships

FY 15 Full Year Outlook

- Strong Revenue growth (+18%) in challenging retail environment
 - Organic growth in Q3 and expected in Q4
 - Solid cough/cold season
 - Work to do on Insight Portfolio
 - Retailer inventory pressure continues
 - Currency headwinds in Q4 and beyond
- Adjusted EPS growth of 19% to 21% at \$1.82 to \$1.85 expected for full year
- Excellent estimated Adjusted Free Cash Flow of ~\$155 million continues to drive long-term strategy

Key Drivers of Long-Term Shareholder Value



- Portfolio of recognizable brands in attractive consumer health industry
 - Established expertise in brand building and product innovation
 - Demonstrated ability to gain market share long-term
 - Target Revenue contribution from Core OTC and International brands from ~78% to ~85%
-
- Efficient asset-lite model with best-in-class outsourced manufacturing and distribution partners
 - Scalable operating platform key to Revenue expansion from \$300MM to \$800MM and beyond
 - Business model enables gross margin expansion and G&A absorption
 - Continued cost efficiencies expected with GM targeted at 60% and savings reinvested in A&P
-
- Strong and consistent cash flow driven by industry leading EBITDA margins, capital-lite business model and significant deferred tax assets
 - Rapid deleveraging allows for expanded acquisition capacity and continued investment in brand building
 - Non-core brands' role contributes to cash flow
 - Debt repayment reduces cash interest expense and adds to EPS
-
- Demonstrated track record of 6 acquisitions during the past 5 years
 - Effective consolidation platform positioned for consistent pipeline of opportunities
 - Proven ability to source from varied sellers
 - Fragmented industry and recent wave of acquisitions creates a robust pipeline

Q&A

Appendix

- (1) Revenue Growth on a constant currency basis is a Non-GAAP financial measure and is reconciled to its most closely related GAAP financial measure in our earnings release in the “About Non-GAAP Financial Measures” section.
- (2) Adjusted Gross Margin, Adjusted G&A, Adjusted Net Income, Adjusted EPS and Adjusted Free Cash Flow are non-GAAP financial measures and are reconciled to their most closely related GAAP financial measures in our earnings release in the “About Non-GAAP Financial Measures” section.
- (3) Adjusted EPS for FY15 is a projected Non-GAAP financial measure, is reconciled to projected GAAP EPS in our earnings release in the “About Non-GAAP Financial Measures” section for Q3 FY 15 and is calculated based on projected GAAP EPS of \$1.35 to \$1.38 plus \$0.47 of projected acquisition related items totaling \$1.82 to \$1.85.
- (4) Adjusted Free Cash Flow for FY15 is a projected Non-GAAP financial measure, is reconciled to projected GAAP Net Cash Provided by Operating Activities in our earnings release in the “About Non-GAAP Financial Measures” section and is calculated based on projected Net Cash Provided by Operating Activities of \$146 million, plus projected integration costs of \$15 million less projected capital expenditures of \$6 million.
- (5) Pro forma Net Sales is projected for FY 15 as if Insight and Hydralyte were acquired on April 1, 2014.
- (6) Based on Company's organic long-term plan. Source: Company data.
- (7) Operating cash flow is equal to GAAP net cash provided by operating activities.
- (8) Leverage ratio reflects net debt / covenant defined EBITDA.
- (9) Assumes max leverage of 5.75x and average EBITDA acquisition multiple consistent with previous acquisitions.