UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): May 25, 2016

PRESTIGE BRANDS HOLDINGS, INC.

(Exact name of registrant as specified in its charter)

<u>Delaware</u> (State or other jurisdiction of incorporation) 001-32433 (Commission File Number) <u>20-1297589</u>

(IRS Employer Identification No.)

660 White Plains Road, <u>Tarrytown</u>, <u>New York 10591</u> (Address of principal executive offices) (Zip Code)

(914) 524-6800

(Registrant's telephone number, including area code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2 below):

- [] Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- [] Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- [] Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- [] Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Item 7.01 Regulation FD Disclosure.

On May 25, 2016, certain representatives of the Company will make a slide presentation, using slides containing the information attached to this Current Report on Form 8-K as Exhibit 99.1 (the "Investor Presentation") and incorporated herein by reference, to investors, investment analysts and portfolio managers at the Company's 2016 Investor Day meeting. In addition, beginning May 25, 2016, the Company expects to use the Investor Presentation, in whole or in part, and possibly with modifications, in connection with presentations to potential investors, analysts and others during the fiscal year ending March 31, 2017.

The Investor Presentation includes financial information not prepared in accordance with generally accepted accounting principles ("Non-GAAP Financial Measures"). A reconciliation of the Non-GAAP Financial Measures to financial information prepared in accordance with generally accepted accounting principles ("GAAP") appears at the end of the Investor Presentation. The Company is providing disclosure of the reconciliation of reported Non-GAAP Financial Measures used in the Investor Presentation, among other places, to its comparable financial measures on a GAAP basis. The Company believes that the Non-GAAP Financial Measures provide investors additional ways to view our operations, when considered with both our GAAP results and the reconciliation to net income and net cash provided by operating activities, which we believe provide a more complete understanding of our business than could be obtained absent this disclosure. We believe the Non-GAAP Financial Measures also provide investors a useful tool to assess shareholder value.

By filing this Current Report on Form 8-K and furnishing the information contained herein, the Company makes no admission as to the materiality of any information in this report that is required to be disclosed solely by reason of Regulation FD.

The information contained in the Investor Presentation is summary information that is intended to be considered in the context of the Company's Securities and Exchange Commission ("SEC") filings and other public announcements that the Company may make, by press release or otherwise, from time to time. The Company undertakes no duty or obligation to publicly update or revise the information contained in this report, although it may do so from time to time as its management believes is warranted. Any such updating may be made through the filing of other reports or documents with the SEC, through press releases or through other public disclosure.

The information presented in Item 7.01 of this Current Report on Form 8-K and Exhibit 99.1 shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the "Exchange Act"), or otherwise subject to the liabilities of that section, unless the Company specifically states that the information is to be considered "filed" under the Exchange Act or specifically incorporates it by reference into a filing under the Securities Act of 1933, as amended, or the Exchange Act.

Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

See Exhibit Index immediately following the signature page.

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: May 25, 2016 PRESTIGE BRANDS HOLDINGS, INC.

By: /s/ David S. Marberger

Name: David S. Marberger Title: Chief Financial Officer Exhibit Description

99.1

Investor Presentation Slideshow in use beginning May 25, 2016 (furnished only).



Investor Day

May 25, 2016

Safe Harbor Disclosure

This presentation contains certain "forward-looking" statements within the meaning of the Private Securities Litigation Reform Act of 1995, such as statements regarding the Company's expected financial performance, including revenue growth, EPS, cash flow, adjusted free cash flow, gross margin, EBITDA margin and G&A, the Company's investment in brand-building and A&P, the Company's ability to de-lever, increase financing capacity and increase M&A capacity, the Company's ability to increase shareholder value, and the impact of the Company's strategy of acquiring, integrating and building brands. Words such as "continue," "will," "expect," "project," "anticipate," "likely," "estimate," "may," "should," "could," "would," and similar expressions identify forward-looking statements. Such forward-looking statements represent the Company's expectations and beliefs and involve a number of known and unknown risks, uncertainties and other factors that may cause actual results to differ materially from those expressed or implied by such forward-looking statements. These factors include, among others, general economic and business conditions, regulatory matters, competitive pressures, the impact of our advertising and promotional initiatives, supplier issues, unexpected costs, and other risks set forth in Part I, Item 1A. Risk Factors in the Company's Annual Report on Form 10-K for the year ended March 31, 2016. You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this presentation. Except to the extent required by applicable law, the Company undertakes no obligation to update any forward-looking statement contained in this presentation, whether as a result of new information, future events, or otherwise.

Today's Presenters



Ron Lombardi President & Chief Executive Officer



David Marberger Chief Financial Officer



Tim Connors Executive VP, Sales & Marketing

Agenda for Today's Discussion

- I. Setting the Stage
- II. PrestigeBrands Value Proposition
- III. Sustainable Growth Through Brand Building
- IV. Financial Results and Outlook
- V. Long-Term Value Creation Model
- VI. Q&A

Setting the Stage

Ron Lombardi

President & CEO



Our Corporate Mission

To Be the Best Mid-Sized, Public Company in the Consumer Health Care Market

The following principles guide us in this endeavor:

- Deliver outstanding shareholder value through superior growth in sales, profits, and cash flow
- Create innovative products that exceed our consumers expectations
- Engage in true partnerships with our suppliers and customers
- Build a company culture founded on leadership, trust, change and execution

Helping Consumers Care for Themselves



eye drops per year





throat drops for every cold season







doses of pain relief per week



Source: Company records

Investor Day 2016

Prestige Brands Snapshot



Leading OTC Platform

in North America



\$4.5 Billion⁽¹⁾

Enterprise Value



\$850 Million⁽²⁾

in Revenue Across Leading OTC Franchises



92%

Shareholder Return
Since 2013 Investor Day

+3.8X US. SEP 500

(1) Market data as of May 20, 2016

Includes approximate run-rate revenue pro forma for the acquisition of DenTek

Investor Day 2016



Key Messages

Investor Day 2013



"Transformation"

- New team
- New OTC focus
- <u>New</u> emphasis on brand building

Investor Day 2016



"Sustainable Growth Formula"

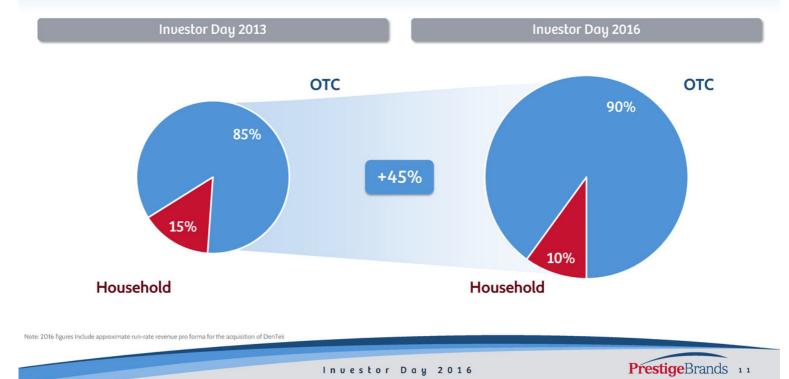
- <u>Durable</u> value proposition
- Sustainable formula for growth
- <u>Proven</u> long-term value creation model

Meaningful Continued Progress Along A Number of Dimensions

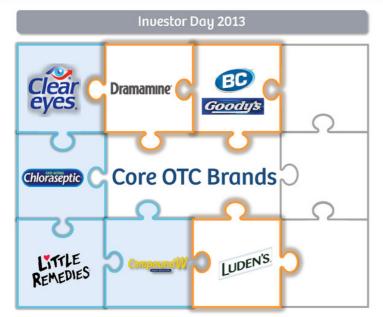


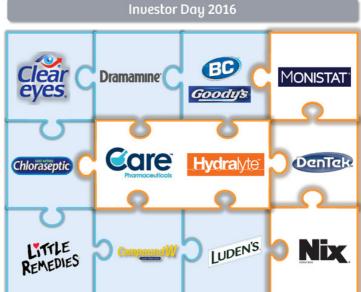
Investor Day 2016

OTC Represents A Greater Share of the Portfolio



Meaningful Additions to Core OTC Portfolio





Investor Day 2016

Portfolio Supported by Consumer Megatrends

Consumer Dynamics

Health Care Dynamics

Consumer Response



Boomers Accelerating Demand for Health Care



Employers Shift Responsibility to Employees



Growing Incidence of Chronic Disease



ACA Increasing Demand with More Newly Insured



Digital Explosion of Health Information



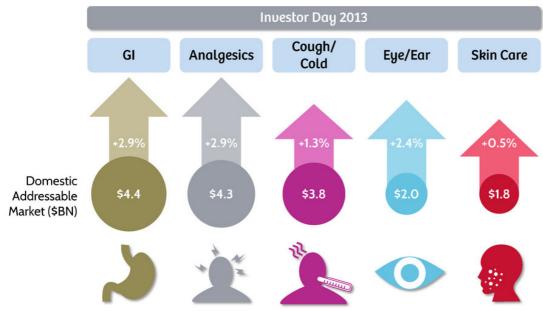
Shortage of Primary Care Physicians

Increasing Focus on Wellness and Self-Care



Investor Day 2016

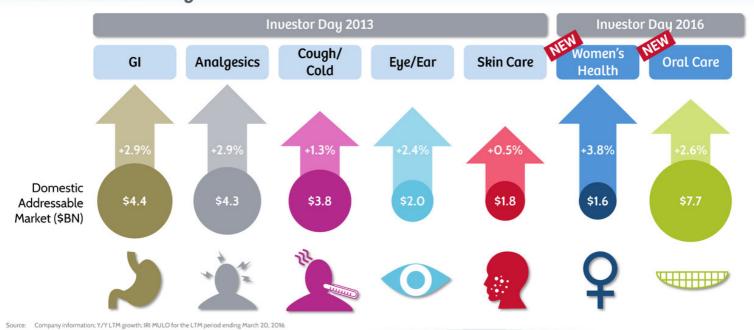
Participate in Large & Growing Categories



Source: Company information; Y/Y LTM growth; IRI MULO for the LTM period ending March 20, 2016

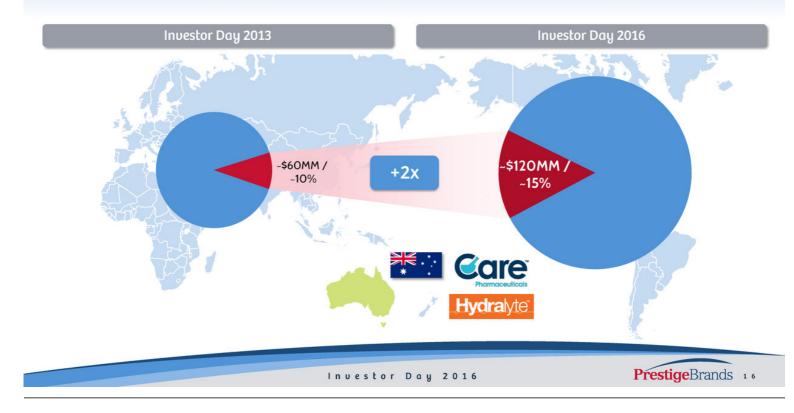
Investor Day 2016

Prestige Added Two Attractive, Scale Category Platforms Since the Last Investor Day

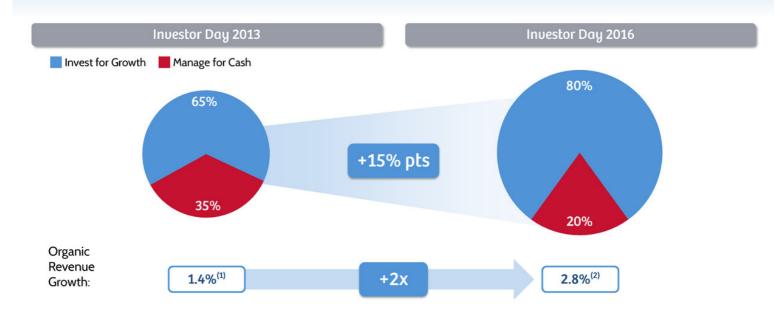


Investor Day 2016

Our International Business Has Doubled



Invest for Growth Portfolio



FY 2013 Fourth Quarter Results presentation
 Company information per attached reconciliation schedule; reflected on a constant currency basis

Investor Day 2016

Proven and Repeatable M&A Strategy

Investor Day 2013





\$900MM Enterprise Value















Investor Day 2016





Investor Day 2016





Ron Lombardi

President & CEO



Prestige's Value Proposition

Diversified Portfolio of Leading, Trusted Brands

Leading Branded Competitor Across Key Categories

Established Organic Growth Playbook

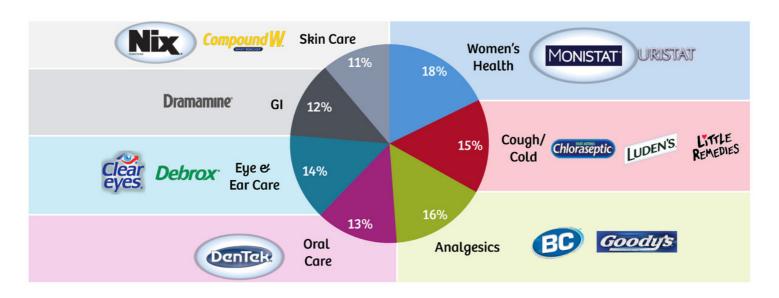
Scalable and Efficient Platform

Organic Growth Engine Reinforced by M&A

Superior Shareholder Value Creation

Investor Day 2016

Diversified Portfolio of Leading, Trusted Brands

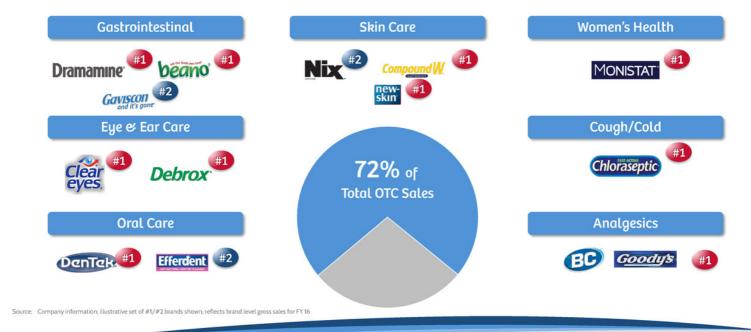


Source: Company filings for OTC revenues for FY 16

Note: Pro forma for DenTek acquisition; excludes Household

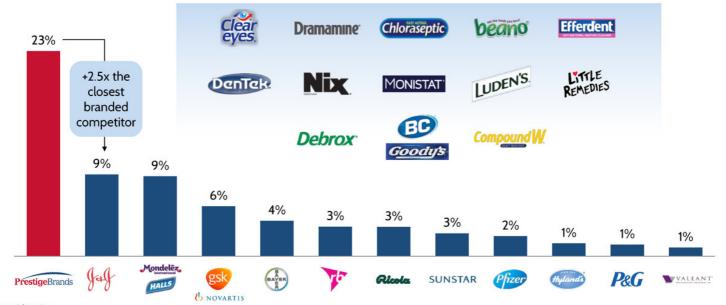
Investor Day 2016

Portfolio Composed of Brands with #1 / #2 Positions Across Key Segments Within Larger Categories



Investor Day 2016

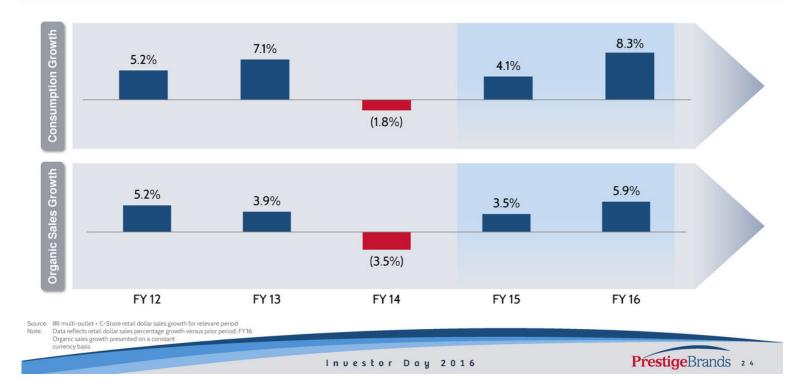
Competitively Advantaged Position in Niche Segments Across Our **Core OTC Categories**



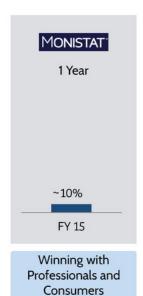
Company Information
Source: IRI MULC for the LTM period ending March 20, 2016; figures
represent share of combined categories for Prestige's core brands
Note: Private Label share of 22% not shown

Investor Day 2016

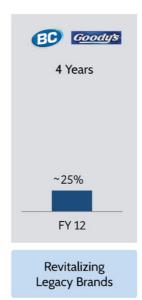
Demonstrated Track Record of Core OTC Organic Growth

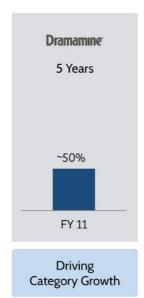


Proven Organic Growth Playbook











Investor Day 2016



Prestige Is Now A Top 10 Player in the Branded U.S. OTC Market

















Dollar values in billions Source: IRI MULO Retail Dollar Sales, Latest 52 Weeks Ending March 20, 2016

Investor Day 2016



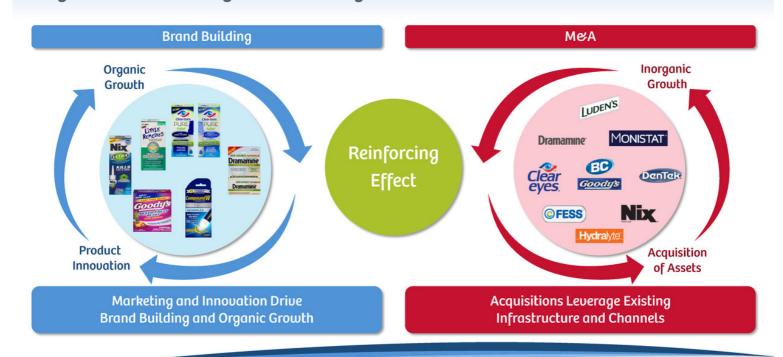
Scalable and Efficient Platform

Leverage Internal and External Resources as One Integrated System



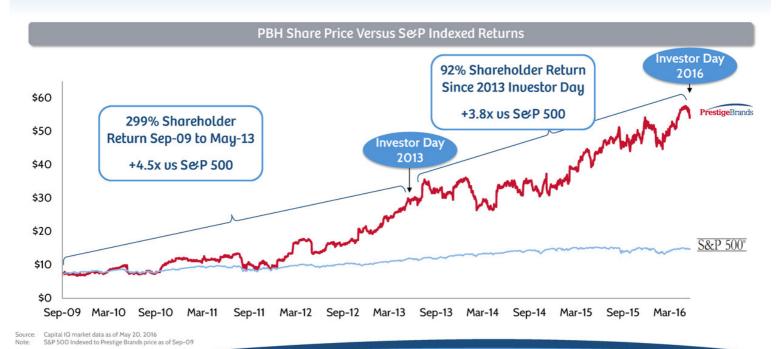
Investor Day 2016

Organic Growth Engine Fueled by M&A Activities



Investor Day 2016

Superior Shareholder Value Creation Since 2009



Investor Day 2016

Sustainable Growth Through Brand Building

Tim Connors

Executive VP, Sales & Marketing



Brand Building to Drive Consistent, Organic Revenue Growth

Mission

Be Preeminent Brand Building and Sales Execution Company

Focus

Invest in Our Growth Portfolio

Formula

Consumer Insights, Product Innovation, Breakthrough Marketing and Superior Sales Execution

Standard for Success

Organic Growth and Market Share Gains

Be Preeminent Brand Building and Sales Execution Company

- Mining consumer insights
- Invest in growth brands
- Innovative consumer, professional and digital marketing campaigns
- Collaborative business planning
- Sell-in and sell-through
- Effective shopper marketing programs that drive loyalty



- Develop products that consumers need, want and value
- Unique, meaningful benefits
- Innovative technology

Investor Day 2016

Expanding Organizational Capabilities

Team

- Experienced CPG Marketers
- Seasoned Product Development Directors
- Channel Expertise
- Pipeline of Future Leaders



Capabilities

- Consumer Insights
- Digital / Social Media
- Customer Business Planning
- New Product Technical Skills
- Packaging Design



Performance Standards

- Consumption & Share Gains
- Profitable Revenue Growth
- P&L Accountability
- Customer Performance Scorecards



Investor Day 2016

PrestigeBrands 3 3

Our Portfolio of Invest for Growth OTC Brands



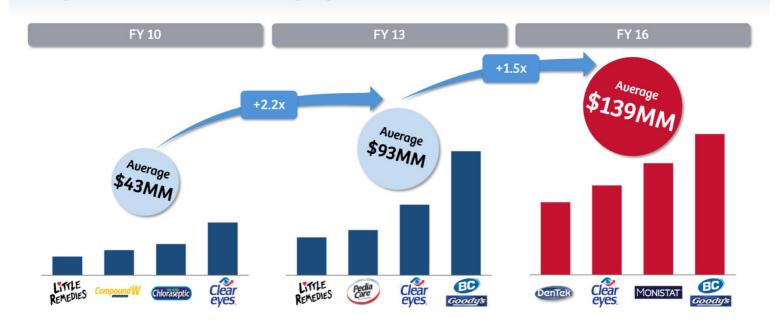




Source: IRI MULO+C-Store period ending March 20, 2016; Retail Dollar Sales



Larger Scale Brands Averaging Over \$100MM at Retail



Source: IRI MULO+C-Store period ending March 20, 2016; Retail Dollar Sales

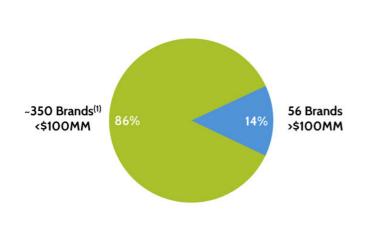
Investor Day 2016

PrestigeBrands 3 5

\$100MM+ OTC Brands Represent a Large Portion of Our Sales...

\$100MM+ OTC Brands are Highly Scarce in the U.S.



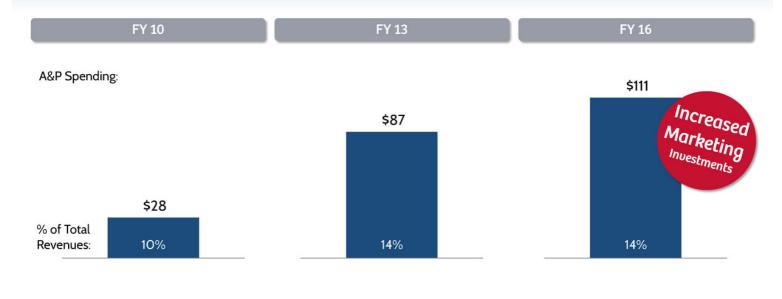




Source: IRI Multi-Outlet period ending March 20, 2016
(1) Represents brands with consumption exceeding \$1MM OTC



...And Enable Prestige to Put More Dollars to Work to Drive Growth



Dollar values in millions Source: Company filings

Investor Day 2016

PrestigeBrands 3 7

Our Approach to Driving Sustained Organic Growth

Continuous Innovation

Marketing Investments

Channel Development

Go-To-Market Strategy









Investor Day 2016

PrestigeBrands 3 8

Delivered Consistent, Durable Growth



Winning with Professionals and Consumers



Driving Growth by Redefining the Category





Revitalizing Legacy Brands



Driving Category Growth



Long-Term Success Story

PrestigeBrands 39



Winning with Professionals and Consumers

Investor Day 2016

PrestigeBrands 40

Monistat is A Rx to OTC Switch with A 40+ Year Heritage



OTC Launch Market Development Rx Heritage 1974 1991 1991 – 2007 2008 - 20132014 - Today **Prestige**Brands Market Professional detailing Market share decline Acquisition by Prestige OTC switch Introduction through 2007 vs private label and Rx in 2014 MONISTAT Rx Day or Night Ovule MONISTAT 3 Monistat MONISTAT'1

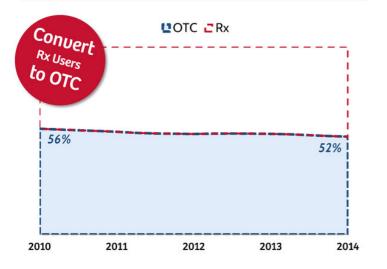


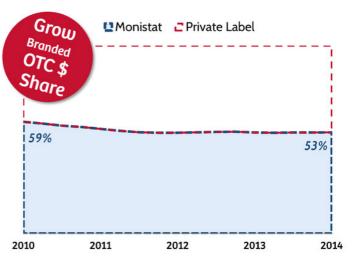
Clearly Defined Opportunity for Growth at Time of Acquisition MONISTAT





Branded OTC Losing Share to Private Label (Dollars)(2)





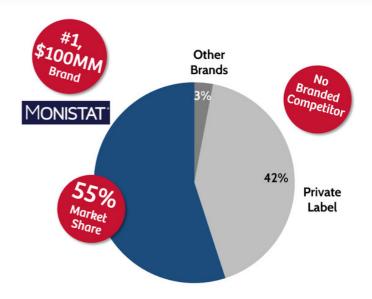
Rx data per IMS, data represents unit share of VAF category IRI MULO quarterly rolling LTM data from 2010 through 2014, data represe Private Label includes other branded offerings



Monistat is the Only Branded Offering in the VAF Category







Source: IRI MULO+C-Store period ending March 20, 2016; data represents dollar share of VAF category

PrestigeBrands 43

Capturing the Monistat Opportunity



Prestige's 4-Part Plan for Monistat's Success

Re-engage with Health Care Providers Re-engage with Retailers

Re-engage with Consumers

Invest in New Product
Development

PrestigeBrands 44

Systematically Build Health Care Professional Advocacy







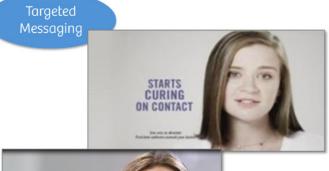
Professional Partnerships





Drive Trial and Awareness with Millennials









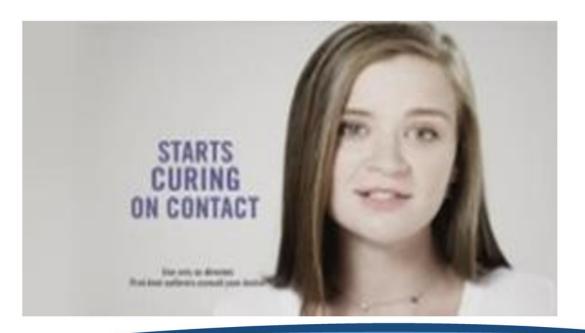






Monistat Cure Television Copy







Winning at Point of Purchase: Packaging, Pricing, Merchandising



Product Portfolio Differentiatio



Trade Support





Shopper Marketing and Education



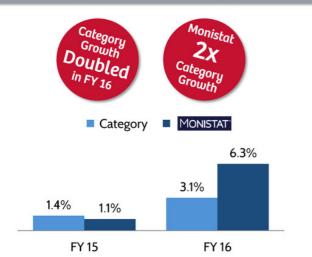
Key Retailer Partnerships

PrestigeBrands 48

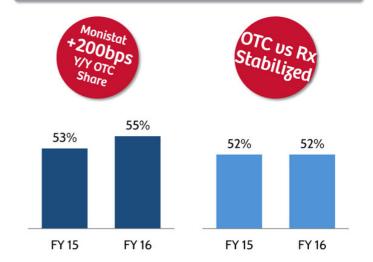
The Results to Date are Clear



Accelerating Momentum and Category Growth



Gaining Share in Branded OTC and us Rx



Source: IRI MULO+C-Store period ending March 20, 2016
(1) Represents OTC and Rx treatments





Driving Growth by Redefining the Category

PrestigeBrands 50

Expanding Product Offering and Form to Increase Usage Occasions





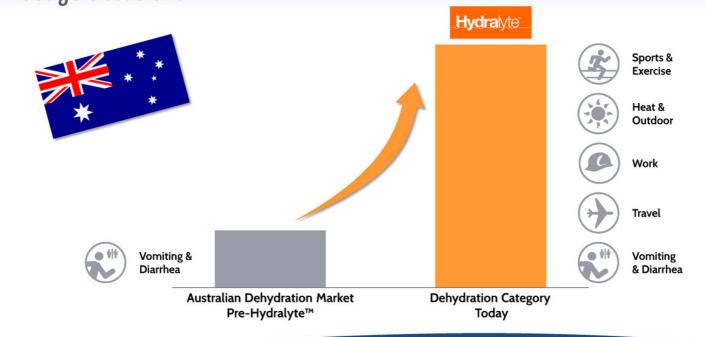


Australian Dehydration Market Pre-Hydralyte™

PrestigeBrands 5 1

Expanding Product Offering and Form to Increase Usage Occasions







Hydralyte Effectively Addresses All Your Oral Hydration Needs





(1) Claim made in Australian market only



Highly Targeted Marketing Activation

Hydralyte

Health Care Professionals







Enhanced Placement in Other Locations

Hydralyte

Pop Up Section



End Caps



Dedicated Refrigeration





Leverage Product Innovation as Growth Driver



Hydralyte Sports





New Pediatric Offering

PrestigeBrands 5 6

Accelerating Growth Under Prestige's Ownership Hydralyte #30% 5-Year CACR FY 11 FY 12 FY 13 FY 14 FY 15 FY 16 PrestigeBrands

Investor Day 2016

PrestigeBrands 5 7



Revitalizing Legacy Brands

PrestigeBrands 5 8

Brand Equity with a Rich Heritage





Deep Southern Roots 1906, Durham, North Carolina





100+ Years of History

1932, Winston-Salem, North Carolina







Revitalizing a Legacy Brand





Better Insights

- Understanding Consumer Insights and Differentiating the Brand
- New Marketing Campaigns towards New Targets



Better Offering

- Continuous Product Innovations
- BC/Goody's Continues to Drive Growth vs the Category



Better Execution

- BC/Goody's is the #1 Analgesic in the Convenience Channel
- Core Competency in C-Store Fuels Growth of other Core Brands

Sustainable Results

Source: IRI C-Store for the LTM period ending March 20, 2016 for BC/Goody's combined

PrestigeBrands 60

Revitalizing Legacy Brands through Brand Building







Marketing Focused on Speed













TV & Digital

Sponsorship / Sampling Hispanic Marketing Shopper Marketing













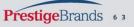
Investor Day 2016

PrestigeBrands 6 2

Dale Jr. Partnership







Accelerating Consumption Growth in the First 4 Years





Source: IRI MULO+C-Store period ending March 20, 2016



Dramamine®

Driving Category Growth

Investor Day 2016

PrestigeBrands 65

A "Classic" Prestige Growth Opportunity

Dramamine⁻

#1 Brand



3.5x Next Branded Competitor

ource: IRI MULO+C-Store period ending March 20, 2016



In 2011, We Acquired a Great Brand with Tremendous Untapped Potential

Dramamine

Limited Offering

Traditional Distribution Footprint





Source: Company information



Innovation in Packaging and Product

Dramamine⁻

Original

Less Drowsy

Kids

Non-Drowsy Natural

Revitalized Packaging

More Impactful Claims

New Users

New Formulation

















Communicating with Consumers When and Where They Need It Dramamine

Digital Contextual Targeting ...

... In the Most Relevant Locations

















Insight Driven Digital Video

Dramamine⁻





Growing a Winning Franchise

Dramamine⁻



Source: IRI MULO+C-Store period ending March 20, 2016





Investor Day 2016

Clear Eyes: A Homegrown Success Story



Acquired in 2004

Compelling Brand Equity Attributes

Favorable Category Dynamics

Highly Receptive to Product Innovation

Investor Day 2016

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REDNESS REDNESS SYMPTOM RELIEF

Sustained Innovation Has Built A Comprehensive Product Line



Itchy Eyes

Redness Relief

Dry Eyes





















Multi-Symptom





Investor Day 2016





Our Most Recent Innovation: Clear Eyes® Pure Relief™



Preservative Free Eye Drops

Pure Relief[™] for Dry Eyes



Pure Relief[™] Multi-Symptom





Iconic, Highly Memorable Advertising



"The difference is clear ... Clear Eyes"



"I trust my eyes to Clear Eyes"



2004 2013 Today

PrestigeBrands 77

Clear Eyes Pure Relief





The Ultimate Mark of Success: Winning in the Marketplace





Investor Day 2016

Dollar values in millions Source: MULO + C-Store data, reflects retail dollar sales for respective LTM period



Our Latest Acquisition

PrestigeBrands * •

Our Latest Acquisition



Innovative, scale brand with a leading position in a number of the highest growth oral care "pegable section" categories

New product opportunities

Distributed opportunities in the U.S. and abroad

Significant opportunity to increase household penetration



DenTek has Many Avenues to Grow





Outcompete Large CPG

International



Hydralyte



Dramamine^{*}

Drive Category Growth HH Penetration/ Awareness

Professional Endorsement







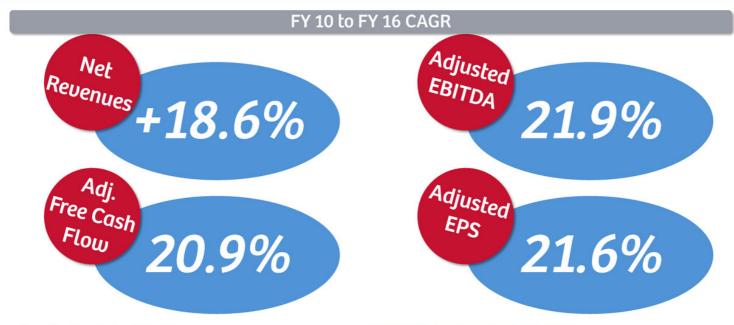
Financial Results and Outlook

Dave Marberger

Chief Financial Officer



Industry Leading Financial Profile Underpins Strategy for Growth



ource: Company information per attached reconciliation schedule

Investor Day 2016

Our Three Financial Priorities



MeA

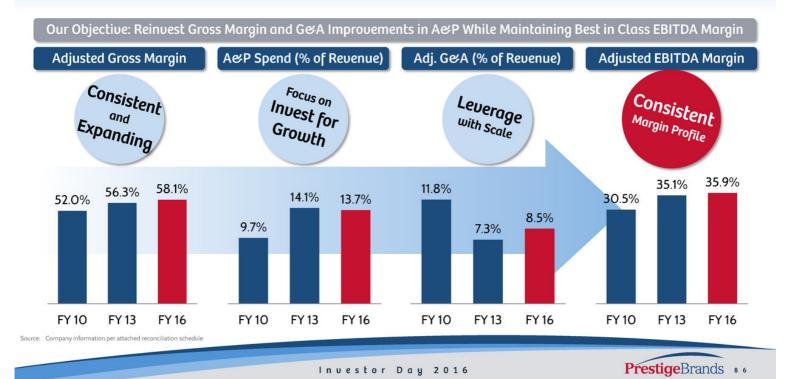
consistent organic growth

■ ~\$430MM of cumulative Adjusted FCF since 2013 **Investor Day**

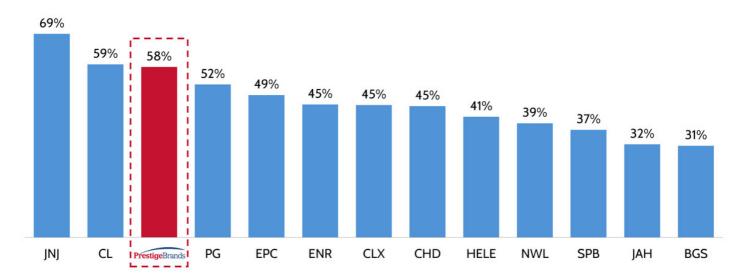
■ Completed 4 acquisitions since 2013 Investor Day aggregating \$1.1BN



Stable and Strengthening Financial Profile



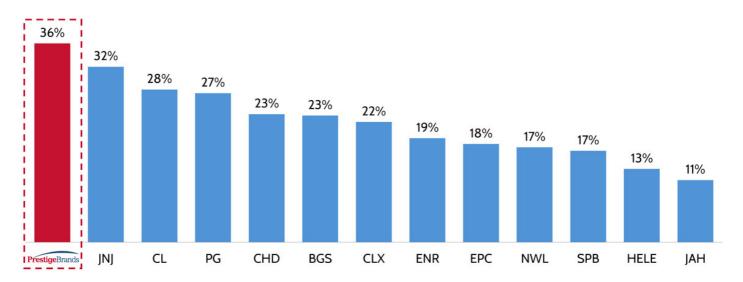
Branded OTC Portfolio Drives Superior Gross Margin Profile



Source: Capital IO Market data as of May 20, 2016; comparable set includes selected HPC companies Company information per attached reconciliation schedule Jarden and Newell shown separately pre-combination



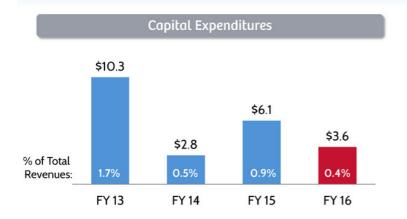
Business Model Results in Superior EBITDA Margin



Source: Capital IO Market data as of May 20, 2016; comparable set includes selected HPC companies Jarden and Newell shown separately pre-combination Company information per attached reconciliation schedule

Investor Day 2016

Low Capital Expenditures and Cash Tax Rates...



 Outsourced operating model requires limited capital expenditures



- Tax basis of acquisitions and NOLs generate lower cash tax rates
- We expect acquisition-related tax benefits will continue into the future

Dollar values in millions
Source: Company information per attached reconciliation schedule



...Drive Best-in-Class Free Cash Flow Conversion



Source: Capital IO Market data as of May 20, 2016: comparable set includes selected HPC companies

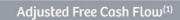
Note: Free Cash Flow Conversion defined as Non-GAAP Operating Cash Flow less Capital Expenditures over Adjusted Net Income; Adj. Free Cash Flow Yield defined as Free Cash Flow divided by Market Cap as of May 20, 2016

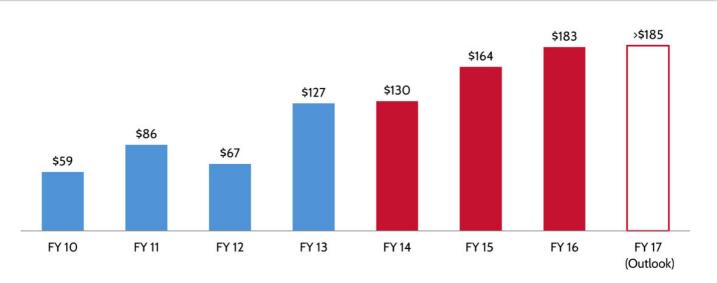
EPC and ENR excluded due to cash flow items related to completed spinoff; Newell pro forma for combination with Jarden

Company information per attached reconciliation schedule



Robust and Consistent Free Cash Flow Supports Rapid De-levering



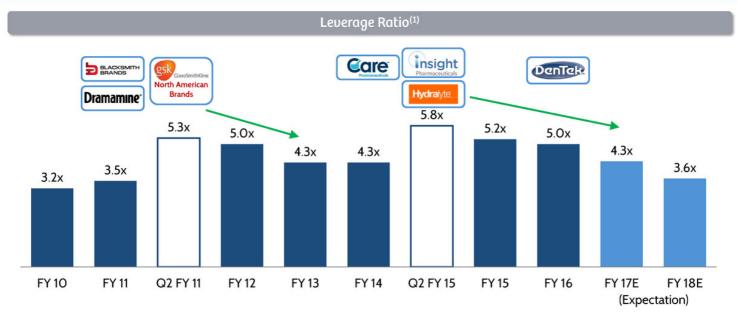


Dollar values in millions

ource: Company information per attached reconciliation schedule

Investor Day 2016

Demonstrated Ability to De-Lever Quickly



Dollar values in millions; Company information
(1) Leverage ratio reflects net debt / covenant defined EBITDA

Investor Day 2016

Rapid De-Leveraging Builds Capacity for Future Acquisitions

Illustrative Financing Capacity



Dollar values in billions; Company information

Note: Assumes maximum leverage of 5.5x and average EBITDA acquisition multiple of 8.5x

Investor Day 2016

Prestige's Disciplined Acquisition Strategy

M&A Focus on Brands That

- Compete in categories where we can win
- Have a strong heritage and connection with consumers
- Respond to investments and provide innovation opportunities
- Add to existing core categories or provide entry to new platforms

Financial Criteria

- Strong financial profile
- Accretive to earnings and cash flow
- Maintain prudent capital structure
- Driven by potential shareholder value creation

Combination Benefits

- Management experience
- Advertising and promotional expertise
- Distribution channels
- New product competency
- Low-cost operating model





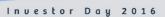
















FY 16 Highlights and FY 17 Outlook

FY 16

FY 17

Revenue

- \$806MM, up 12.8%
- Organic growth of 2.8%

■ Expected growth of +6% to +8%

Organic growth of +1.5% to +2.0%

Adjusted Free Cash Flow and Leverage

- \$183MM
- Leverage of 5.0x

- \$185MM or more
- Leverage of ~4.3x

Adjusted E.P.S.

\$2.17, up 16.7%

\$2.30 to \$2.36, up +6% to +9%

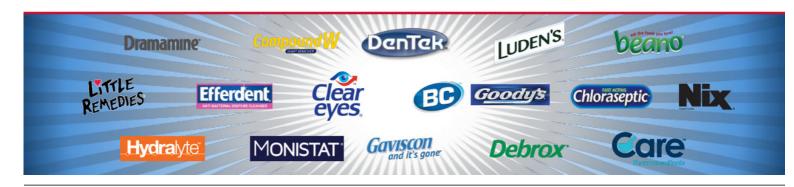
Dollar values in millions

Investor Day 2016

Long-Term Value Creation Model

Ron Lombardi

President & CEO



Key Messages

Investor Day 2013



"Transformation"

- New team
- New OTC focus
- <u>New</u> emphasis on brand building

Investor Day 2016



"Sustainable Growth Formula"

- **Durable** value proposition
- Sustainable formula for growth
- <u>Proven</u> long-term value creation model

Key Messages



Strategy

Proven and Repeatable with Long Runway



Ability to Execute

Depth of Leadership Team



Brand leadership

Strong Market Positions in Niche Categories



Financial Model

Proven Operating Model with Superior Profile



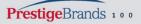
Delivering Consistent, Sustainable Growth Going Forward: Driving Business Strategy from Consumer Insights

Meeting Challenging Consumer Preferences Along the Spectrum of Proactive Self-Care

Avoid Disease Self Treatment Active Prevention

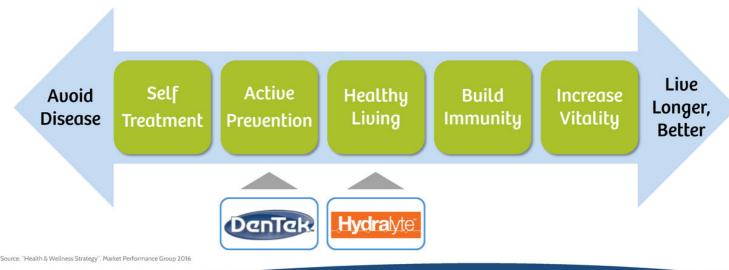
Healthy Living Build Immunity Increase Vitality Live Longer, Better

Source; "Health & Wellness Strategy", Market Performance Group 2016



Delivering Consistent, Sustainable Growth Going Forward: Driving Business Strategy from Consumer Insights

Meeting Challenging Consumer Preferences Along the Spectrum of Proactive Self-Care



Investor Day 2016

Delivering Against the Drivers of Our Stated Long-Term Value-Creation Strategy

Expectation for Future

Long-Term Organic Growth of 2.0% to 3.0%



High Free Cash Flow Generation Proven and Repeatable M&A Strategy

8 – 10% Long-Term E.P.S. Growth

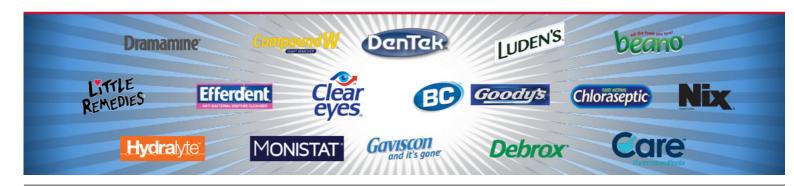


Upside Potential

Long-Term Value Creation Strategy

Investor Day 2016

QeA



About Non-GAAP Financial Measures

We define Non-GAAP Organic Revenues on a Constant Currency basis as Total Revenues excluding acquisitions and divestitures and the impact of current year foreign exchange rates on total revenues. We define Non-GAAP Adjusted EBITDA as earnings before interest expense (income), income taxes, depreciation and amortization, inventory step-up charges, certain other legal and professional fees, other acquisition-related costs, costs associated with our CEO transition, gain on sale of asset, and loss on extinguishment of debt. Non-GAAP Adjusted EBITDA Margin is calculated as Non-GAAP Adjusted EBITDA divided by GAAP Total Revenues. We define Non-GAAP Adjusted Gross Margin as Gross Profit before inventory step up charges, and certain other acquisition and integration-related costs. Non-GAAP Adjusted Gross Margin percentage is calculated based on Non-GAAP Adjusted Gross Margin divided by GAAP Total Revenues. We define Non-GAAP Adjusted General and Administrative expenses as General and Administrative expenses minus certain other legal and professional fees, acquisition and other integration costs, and costs associated with our CEO transition. Non-GAAP Adjusted General and Administrative expense percentage is calculated based on Non-GAAP Adjusted General and Administrative expense divided by GAAP Total Revenues. We define Non-GAAP Adjusted Net Income as Net Income before inventory step-up charges, certain other legal and professional fees, other acquisition and integration-related costs, costs associated with our CEO transition, accelerated amortization of debt origination costs, gain on sale of asset, loss on extinguishment of debt, and the applicable tax impacts associated with these items and other non-deductible items. Non-GAAP Adjusted EPS is calculated based on Non-GAAP Adjusted Net Income, divided by the weighted average number of common and potential common shares outstanding during the period. We define Non-GAAP Free Cash Flow as net cash provided by operating activities less cash paid for capital expenditures. We define Non-GAAP Adjusted Free Cash Flow as net cash provided by operating activities less purchases of property and equipment plus payments associated with a premium on extinguishment of the 2012 Senior Notes and acquisitions for integration, transition, and other payments associated with acquisitions. We define Non-GAAP Cash Tax Expense as GAAP Provision for Income Taxes less deferred income tax from the cash flow statement.

Non-GAAP Organic Revenues on a Constant Currency basis, Non-GAAP Adjusted EBITDA, Non-GAAP Adjusted EBITDA Margin, Non-GAAP Adjusted Gross Margin, Non-GAAP Adjusted Gross Margin percentage, Non-GAAP Adjusted General and Administrative Expense, Non-GAAP Adjusted General and Administrative Expense percentage, Non-GAAP Adjusted Net Income, Non-GAAP Adjusted EPS, Non-GAAP Free Cash Flow, Non-GAAP Adjusted Free Cash Flow and Non-GAAP Cash Tax Expense may not be comparable to similarly titled measures reported by other companies.



About Non-GAAP Financial Measures Cont'd

We are presenting Non-GAAP Organic Revenues on a Constant Currency basis, Non-GAAP Adjusted EBITDA, Non-GAAP Adjusted EBITDA Margin, Non-GAAP Adjusted Gross Margin, Non-GAAP Adjusted Gross Margin percentage, Non-GAAP Adjusted General and Administrative Expense, Non-GAAP Adjusted General and Administrative Expense percentage, Non-GAAP Adjusted General and Administrative Expense, Non-GAAP Adjusted General and Non-GAAP Adjusted General Adjusted GAAP Adjusted Net Income, Non-GAAP Adjusted EPS, Non-GAAP Free Cash Flow, Non-GAAP Adjusted Free Cash Flow, and Non-GAAP Cash Tax Expense because they provide additional ways to view our operation when considered with both our GAAP results and the reconciliation to net income and net cash provided by operating activities, respectively, which we believe provides a more complete understanding of our business than could be obtained absent this disclosure. Each of Non-GAAP Organic Revenues on a Constant Currency basis, Non-GAAP Adjusted EBITDA, Non-GAAP Adjusted EBITDA Margin, Non-GAAP Adjusted Gross Margin, Non-GAAP Adjusted Gross Margin percentage, Non-GAAP Adjusted General and Administrative Expense, Non-GAAP Adjusted General and Administrative Expense percentage, Non-GAAP Adjusted Net Income, Non-GAAP Adjusted EPS, Non-GAAP Free Cash Flow, Non-GAAP Adjusted Free Cash Flow and Non-GAAP Cash Tax Expense is presented solely as a supplemental disclosure because (i) we believe it is a useful tool for investors to assess the operating performance of the business without the effect of these items; (ii) we believe that investors will find this data useful in assessing shareholder value; and (iii) we use Non-GAAP Organic Revenues on a Constant Currency basis, Non-GAAP Adjusted EBITDA, Non-GAAP Adjusted EBITDA Margin, Non-GAAP Adjusted Gross Margin, Non-GAAP Adjusted Gross Margin percentage, Non-GAAP Adjusted General and Administrative Expense, Non-GAAP Adjusted General and Administrative Expense percentage, Non-GAAP Adjusted EPS, Non-GAAP Free Cash Flow, Non-GAAP Adjusted Free Cash Flow and Non-GAAP Cash Tax Expense internally to evaluate the performance of our personnel and also as a benchmark to evaluate our operating performance or compare our performance to that of our competitors. The use of Non-GAAP Organic Revenues on a Constant Currency basis, Non-GAAP Adjusted EBITDA, Non-GAAP Adjusted EBITDA Margin, Non-GAAP Adjusted Gross Margin Adjust Adjusted General and Administrative Expense, Non-GAAP Adjusted General and Administrative Expense percentage, Non-GAAP Adjusted Net Income. Non-GAAP Adjusted EPS, Non-GAAP Free Cash Flow, Non-GAAP Adjusted Free Cash Flow and Non-GAAP Cash Tax Expense have limitations, and you should not consider these measures in isolation from or as an alternative to GAAP measures such as Total Revenues, General and Administrative expense, Operating income, Net income, Provision for Income Taxes, Net cash flow provided by operating activities, or cash flow statement data prepared in accordance with GAAP, or as a measure of profitability or liquidity.

The following tables set forth the reconciliation of Non-GAAP Organic Revenues on a Constant Currency basis, Non-GAAP Adjusted EBITDA, Non-GAAP Adjusted EBITDA Margin, Non-GAAP Adjusted Gross Margin, Non-GAAP Adjusted Gross Margin percentage, Non-GAAP Adjusted General and Administrative Expense, Non-GAAP Adjusted General and Administrative Expense percentage, Non-GAAP Adjusted Non-GAAP Adjusted Free Cash Flow, Non-GAAP Adjusted Free Cash Flow and Non-GAAP Cash Tax Expense all of which are non-GAAP financial measures, to GAAP Gross Profit, GAAP General and Administrative expense, GAAP Net Income, GAAP Provision for Income Taxes, GAAP Diluted EPS and GAAP Net cash provided by operating activities, our most directly comparable financial measures presented in accordance with GAAP.

Reconciliation Schedules

Organic Revenue Growth

	2016	2015
GAAP Total Revenues	806,247	714,623
Adjustments:		
Hydralyte revenues	(1,217)	-
Insight revenues	(73,630)	-
DenTek revenues	(10,687)	-
Total adjustments	(85,534)	-
Non-GAAP Organic Revenues	720,713	714,623
Organic Revenue Growth	0.9%	
Impact of foreign currency exchange rates		(13,862)
Non-GAAP Organic Revenues on a constant currency basis	720,713	700,761
Constant Currency Organic Revenue Growth	2.8%	

Dollar values in thousands



		Adju	sted	l Gross I	Mar	gin								
	_	2010	\equiv	2011		2012	_	2013	=	2014	_	2015	\equiv	2016
GAAP Total Revenues	\$	289,652	\$	332,905	\$	437,819	\$	620,529	\$	597,381	\$	714,623	\$	806,24
GAAP Gross Margin <u>Adjustments</u>	\$	150,494	\$	167,273	\$	224,118	\$	343,737	\$	335,551	\$	406,223	\$	467,2
Inventory step up associated with acquisitions Additional inventory transition and		-		7,273		1,795		23		577		2,225		1,38
supplier costs associated with acquisitions		-				-		5,646		407				-
Total adjustments		-		7,273		1,795		5,669		984		2,225		1,38
Non-GAAP Adjusted Gross Margin	\$	150,494	\$	174,546	\$	225,913	\$	349,406	\$	336,535	\$	408,448	\$	468,59
Non-GAAP Adjusted Gross Margin %		52.0%		52.4%		51.6%		56.3%		56.3%		57.2%		58.
		2010	٩dju	ısted Ge 2011	¥A	2012		2013		2014		2015		2016
GAAP General and Administrative expenses <u>Adjustments</u>	\$	34,195	\$	41,960	\$	56,700	\$	51,467	\$	48,481	\$	81,273	\$	72,4
Costs associated with CEO transition		-		-		-		-		-		-		1,40
Legal and other professional fees associated with acquisitions		-		7,729		13,807		98		1,111		10,974		2,1
Transition and other acquisition costs		-		-		3,588		5,811		-		13,473		28
Unsolicited porposal costs		-				1,737		534		-		-		-
Total adjustments		-		7,729		19,132		6,443		1,111		24,447		3,80
Non-GAAP Adjusted G&A	\$	34,195	\$	34,231	\$	37,568	\$	45,024	\$	47,370	\$	56,826	\$	68,6
Non-GAAP Adjusted G&A %	100	11.8%		10.3%	-	8.6%		7.3%	· -	7.9%	V	8.0%		8.5

Pollar values in thousands

Investor Day 2016

Adjusted EBITDA														
	=	2010	=	2011	=	2012	_	2013	_	2014	_	2015	=	2016
GAAP Total Revenues	\$	289,652	\$	332,905	\$	437,819	\$	620,529	\$	597,381	\$	714,623	\$	806,247
GAAP Net Income	\$	32,115	\$	29,220	\$	37,212	\$	65,505	\$	72,615	\$	78,260	\$	99,907
Income from Disc Ops		112		(591)		-		-		-		-		-
Loss on sale of disc ops		(157)		550		-		-		-		-		-
Interest Expense, net		22,935		27,317		41,320		84,407		68,582		81,234		85,160
Provision for income taxes		20,664		19,349		23,945		40,529		29,133		49,198		57,278
Depreciation and amortization	~	10,001	700	9,876	100	10,734		13,235	15	13,486		17,740		23,676
Non-GAAP EBITDA		85,670		85,721		113,211		203,676		183,816		226,432		266,021
Sales costs related to acquisitions		-		-		-		411		-		-		-
Inventory step up		-		7,273		1,795		23		577		2,225		1,387
Inventory related acquisition costs		-		-		-		220		407		-		-
Additional supplier costs		-		=		-		5,426		-		-		-
Costs associated with CEO transition		-		-		-		-		-		-		1,406
Legal and other professional fees associated with acquisitions		-		7,729		13,807		98		1,111		10,974		2,112
Integration, transition and other costs associated with acquisitions		-		-		3,588		5,811		-		10,533		289
Stamp Duty		-		-		<u>=</u>		-		-		2,940		-
Unsolicited porposal costs		-		-		1,737		534		-		-		-
Loss on extinguishment of debt		2,656		300		5,409		1,443		18,286		7-1		17,970
Gain on settlement		-		-		(5,063)		-		-		-		-
Gain on sale of asset		-		-		-		-		-		(1,133)		-
Adjustments to EBITDA		2,656	-	15,302		21,273		13,966		20,381		25,539		23,164
Non-GAAP Adjusted EBITDA	\$	88,326	\$	101,023	\$	134,484	\$	217,642	\$	204,197	\$	251,971	\$	289,185
Non-GAAP Adjusted EBITDA %		30.5%	0.00	30.3%	8	30.7%		35.1%		34.2%		35.3%		35.9%

Dollar values in thousands

Investor Day 2016

	2010		2011		2012		2013		2014		2015		2016	
	Net Income	EPS	Net Income	EPS	Net Income	EPS	Net Income	EPS	Net Income	EPS	Net Income	EPS	Net Income	EPS
GAAP Net Income	\$ 32,115	\$ 0.64	\$ 29,220	\$ 0.58	\$ 37,212	\$ 0.73	\$ 65,505	\$ 1.27	\$ 72,615	\$ 1.39	\$ 78,260	\$ 1.49	\$ 99,907	\$ 1.88
Adjustments													1.0	100
Income from discontinued ops.	-	-	(591)	(0.01)	-	-	-	-	-	-	-	-	-	-
Loss on sale of discontinued ops.	-	-	550	0.01	-	-	12	-	-	1-1	-	-	-	2
Incremental interest expense to finance Acquisition	-	-	800	0.02	-	-	-	-	-	-	_	-	-	_
Sales costs related to acquisitions	-	-	-	-	-	-	411	0.01	-	-	-	-	-	-
Inventory step up	-	-	7,273	0.14	1,795	0.04	23	-	577	0.01	2,225	0.04	1,387	0.03
Inventory related acquisition costs	-	-	-	-		-	220	-	407	0.01	-	-	-	-
Additional supplier costs	-	-	(-)	-	-	-	5,426	0.11	-	-	-	-	-	-
Costs associated with CEO transition	-	-	-	-	-	-	-	-	-	-	2	-	1,406	0.02
Legal and other professional fees assoc. with acq'ns	-	-	7,729	0.15	13,807	0.27	98	-	1,111	0.02	10,974	0.21	2,112	0.04
Transition and other Acq costs	-	-	-	-	3,588	0.07	5,811	0.11	-	-	10,533	0.20	289	0.01
Stamp Duty	-	-	-	-	-	-	-	-	-	-	2,940	0.05	-	-
Unsolicited porposal costs	-	-	-	-	1,737	0.03	534	0.01	-	-	-	-	-	-
Loss on extinguishment of debt	2,656	0.05	300	0.01	5,409	0.11	1,443	0.03	18,286	0.35	-	-	17,970	0.34
Gain on settlement	-	-	-	-	(5,063)	(0.10)	-	-	-	-	-	-	-	-
Gain on sale of asset	-	-	-	-	-	-	-	-	-	-	(1,133)	(0.02)	-	-
Accelerated amort. of debt discounts and issue costs	-	-	-	-	-	-	7,746	0.15	5,477	0.10	218	-	-	-
Tax impact on adjustments	(1,009)	(0.01)	(5,513)	(0.11)	(8,091)	(0.16)	(8,329)	(0.16)	(9,100)	(0.17)	(5,968)	(0.11)	(7,608)	(0.15
Impact of state tax adjustments	(352)	(0.01)	-	-	(237)	-	(1,741)	(0.03)	(9,465)	(0.18)	-	-	-	-
Total adjustments	1,295	0.03	10.548	0.21	12,945	0.26	11,642	0.23	7,293	0.14	19,789	0.37	15,556	0.29

Pollar values in thousands, except per share data



Adjusted Free Cash Flow														
	:	2010	=	2011		2012	=	2013	_	2014	=	2015	=	2016
GAAP Net Income	\$	32,115	\$	29,220	\$	37,212	\$	65,505	\$	72,615	\$	78,260	\$	99,907
Adjustments														
Adjustments to reconcile net income to net cash provided by operating activities as shown in the statement of cash flows		31,137		26,095		35,674		59,497		50,912		64,668		96,221
Changes in operating assets and liabilities, net of effects from acquisitions as shown in the statement of cash flows		(3,825)		31,355		(5,434)		12,603		(11,945)		13,327		(21,778)
Total adjustments		27,312		57,450		30,240		72,100		38,967		77,995		74,443
GAAP Net cash provided by operating activities		59,427		86,670	-0.7	67,452		137,605		111,582		156,255		174,350
Purchases of property and equipment		(673)		(655)		(606)		(10,268)	W	(2,764)		(6,101)		(3,568)
Non-GAAP Free Cash Flow		58,754		86,015		66,846		127,337		108,818		150,154		170,782
Premiuim payment on 2010 Senior Notes		-	-	-	- 100	-		-	**	15,527		-		-
Premiuim payment on extinguishment of 2012 Senior Notes		-		_		4		-		-		-		10,158
Accelerated interest payments due to debt refinancing		-		-		-		-		4,675		-		-
Integration, transition and other payments associated with acquisitions										512		13,563		2,461
Total adjustments		-		-		-		-		20,714		13,563		12,619
Non-GAAP Adjusted Free Cash Flow	\$	58,754	\$	86,015	\$	66,846	\$	127,337	\$	129,532	\$	163,717	\$	183,401

Dollar values in thousands

Cash Tax Expense 2013 2014 2015 2016 \$ 40,529 \$ 29,133 \$ 49,198 \$ 57,278 GAAP Provision for Income Taxes <u>Adjustments</u> Deferred Income Taxes (25,505) (19,012) (28,922)(46,152) Non-GAAP Cash Tax Expense 15,024 10,121 20,276 11,126

Dollar values in thousands



Outlook for Fiscal Year 2017

Projected E.P.S.

	 Low	High
Projected FY'17 GAAP EPS	\$ 2.22	\$ 2.28
Adjustments:		
Costs associated with DenTek integration	 0.08	0.08
Total adjustments	0.08	0.08
Projected Non-GAAP Adjusted EPS	\$ 2.30	\$ 2.36

Projected Free Cash Flow

Projected FY17 GAAP Net cash provided by operating activities	\$	190
Additions to property and equipment for cash		(8)
Projected Non-GAAP Free Cash Flow		182
Payments associated with acquisitions	20	3
Adjusted Non-GAAP Projected Free Cash Flow	\$	185

Dollar values in thousands