## UNITED STATES

SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
$\qquad$

FORM 8-K

## CURRENT REPORT

## Pursuant to Section 13 or 15(d) of the Securities Exchange Act of 1934

## Date of Report (Date of earliest event reported): May $\underline{9}, \underline{2007}$

## PRESTIGE BRANDS HOLDINGS, INC.

(Exact name of registrant as specified in its charter)
$\frac{\text { Delaware }}{\text { (State or other jurisdiction }}$
of incorporation)

001-32433
20-1297589
(Commission File Number)
(IRS Employer Identification No.)
$\underline{90 \text { North Broadway, }} \underline{\text { Irvington, New York } 10533}$ (Address of principal executive offices, including Zip Code)
(Registrant's telephone number, including area code)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
[ ] Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
[ ] Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
[ ] Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
[ ] Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Item 2.02 Results of Operations and Financial Condition.

On May 9, 2007, Prestige Brands Holdings, Inc. (the "Registrant") announced financial results for the fiscal quarter and year ended March 31,2007 . A copy of the press release announcing the Registrant's earnings results for the fiscal quarter and year ended March 31, 2007 is attached hereto as Exhibit 99.1 and incorporated herein by reference.

The information in this Form 8-K and Exhibit 99.1 attached hereto shall not be deemed to be "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 , as amended, or otherwise
 a filing under the Securities Act of 1933 or the Securities Exchange Act of 1934.

## Item 7.01. Regulation FD Disclosure.

The information set forth in Item 2.02 above is incorporated by reference as if fully set forth herein.

## Item 9.01 Financial Statements and Exhibits.

(d) Exhibits

## Description

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized

## Prestige Brands Holdings, Inc. Reports Results for Fiscal Fourth Quarter \& Year Ended March 31, 2007

Irvington, NY, May 9, 2007—Prestige Brands Holdings, Inc. (NYSE-PBH) today announced results for the fourth quarter and fiscal year ended March 31, 2007.

## Fourth Quarter, Fiscal Year 2007

The Company reported revenues of $\$ 78.0$ million for the quarter ended March 31 , 2007, a decrease of $2 \%$ versus the comparable period of the prior year when the Company reported revenues of $\$ 80.0$ million. The quarter benefited from revenues derived from the September 2006 acquisition of the Wartner® brand wart treatment products. Excluding this acquisition, revenues would have declined by approximately $5 \%$. As previously announced, the results of the quarter reflect a weaker year-over-year cold/flu season that affected the Company's Chloraseptic $®$ and Little Remedies $®$ product lines, as well as declines in its personal care segment.

Operating income of $\$ 22.6$ million for the quarter was $\$ 2.5$ million or $13 \%$ higher than the prior year's operating income of $\$ 20.1$ million. Excluding the non-cash asset impairment charge of $\$ 9.3$ million in the fourth quarter of fiscal 2006, operating income for the fourth quarter of fiscal 2007 of $\$ 22.6$ million, was $\$ 6.9$ million less than the prior year comparable quarter's adjusted operating income of $\$ 29.5$ million. The primary factors affecting operating income were lower gross margin and increased A\&P and G\&A expenses during the quarter. The Company's gross margin decreased as a percent of sales from $54.8 \%$ to $50.3 \%$, primarily due to an increase in obsolescence reserves of $\$ 2.6$ million related to cough/cold products facing expiration dating.

Net income for the quarter ended March 31, 2007 was $\$ 8.4$ million or $\$ 0.17$ per diluted share versus $\$ 3.6$ million, or $\$ 0.07$ per diluted share, for the comparable quarter of the prior year. "Adjusted net income" was $\$ 7.9$ million, a decline of $\$ 4.2$ million from fiscal 2006 fourth quarter "adjusted net income" of $\$ 12.1$ million. See the attached

## Revenues by Segment for the Fourth Quarter Ended March 31, 2007

The Over-The-Counter (OTC) segment's fourth quarter revenues of $\$ 43.3$ million were $3 \%$ below those of the prior year of $\$ 44.7$ million. Excluding the effects of the Wartner® acquisition, OTC organic revenues were down $7 \%$. Weakness in the cold/flu season led to declines in Chloraseptic $\mathbb{\circledR}$ and Little Remedies $®$ product lines, which was partially offset by strong performance in The Doctor's $\mathbb{\circledR}$ line of oral care items.

The Company's Household Cleaning Products segment reported revenues of $\$ 29.0$ million, slightly above the prior year of $\$ 28.9$ million. The segment's leading brand, Comet $\mathbb{R}$, registered a slight decline in revenues primarily due to a difference in promotional events compared to the prior year's quarter. This was offset by strong performance of Chore Boy ${ }^{\circledR}$ household scrubbers, and Spic and Span ${ }^{\circledR}$ household cleaners, which grew approximately $11 \%$ and $9 \%$, respectively, during the fourth quarter.

Revenues for the Personal Care segment, which account for approximately $8 \%$ of total corporate revenues, declined $\$ 0.5$ million from $\$ 6.3$ million, or $9 \%$, to $\$ 5.8$ million, which was in line with expectations.

## Fiscal Year 2007

The Company reported total revenues of $\$ 318.6$ million for the fiscal year ended March 31, 2007, or $7 \%$ greater than fiscal 2006 revenues of $\$ 296.7$ million.
Operating income of $\$ 94.7$ million for fiscal 2007 was $\$ 10.8$ million or $13 \%$ higher than fiscal 2006 operating income of $\$ 83.9$ million. Excluding the intangible asset impairment charge of $\$ 9.3$ million in fiscal 2006, adjusted operating income for fiscal 2007 increased $\$ 1.5$ million from fiscal 2006 adjusted operating income of $\$ 93.5$ million. The increase in operating income was the result of the sales increase, partially offset by increased cost

The Company's reported net income of $\$ 36.1$ million, or $\$ 0.72$ per diluted share, was up $37 \%$, or $\$ 9.8$ million in fiscal 2007. "Adjusted net income" of $\$ 34.2$ million for fiscal 2007 , declined $2 \%$ from fiscal 2006 "adjusted net income" of $\$ 34.8$ million. "Adjusted net income" resulted in "adjusted earnings per share" of $\$ 0.68$ per diluted share for fiscal 2007 versus $\$ 0.70$ per diluted share in fiscal 2006. See the attached reconciliation of net income to adjusted net income and adjusted net income per share each of which is a "non-GAAP financial measure."

## Free Cash Flow

Free cash flow also is a "non-GAAP financial measure". Free cash flow is presented in this news release because management believes that it is a commonly used measure of liquidity, indicative of cash available for debt repayment and acquisitions. The Company defines "free cash flow" as operating cash flow less capital expenditures.

The Company's free cash flow for the fourth quarter ended March 31, 2007 was $\$ 16.5$ million, with operating cash flows of $\$ 16.6$ million, less capital expenditures of $\$ 0.1$ million. For fiscal year 2007 , free cash flow was $\$ 71.4$ million, $34 \%$ higher than the $\$ 53.3$ million reported in the prior fiscal year, primarily as a result of a reduction in net working capital.

The Company's free cash flow was higher than net income due primarily to the non-cash charges related to the asset impairment and deferred income taxes combined with the Company's long-term tax shield related to the amortization of intangible assets and goodwill, net operating loss carry forwards, amortization of certain debt acquisition costs, and relatively low capital expenditures.

During the fourth quarter the Company paid down approximately $\$ 7.9$ million of senior bank debt, thereby reducing debt outstanding to $\$ 463.4$ million at March 31, 2007.

## Outlook

For fiscal year 2008, which commenced April 1, 2007, the Company expects organic revenue growth to be within its current long-term average growth rate of $3-4 \%$, with total net revenues slightly higher as a result of a full year of the acquisition of the Wartner® brand. The Company also expects reported net income growth slightly below total net revenue growth, resulting primarily from increased $\mathrm{A} \& \mathrm{P}$ expenditures. Acquisitions, if any, would be incremental to that growth. The Company expects its free cash flow will again surpass net income in fiscal year 2008, driven by the tax benefits of accelerated amortization of intangible assets plus the amortization of certain debt acquisition costs. However, the Company expects cash flow for fiscal year 2008 to be lower than the $\$ 71.4$ million achieved in fiscal year 2007 because working capital, which declined substantially in fiscal year 2007, is expected to increase at the rate of sales in fiscal year 2008.

According to Mark Pettie, Chairman of the Board and CEO, "Our focus is to deliver improved organic growth in fiscal year 2008 and beyond. We expect to achieve this through several initiatives, which include product innovation, stepped up A\&P investment, strengthening our distribution base, systematically reducing costs, and reviewing our supplier network to reduce complexities."

## Conference Call

The Company will host a conference call today at 10:00 am EDT.
To access the conference call, listeners calling from within North America may dial 866-510-0711 at least 15 minutes prior to the start of the call. Those wishing to access the call from outside North America should dial 617-597-5379. The conference pass code is "prestige". The Company will provide a live internet webcast as well as an archived replay, which can be accessed from the Investor Relations page of http://www.prestigebrandsinc.com.
 pass code is 51786688 .

## About Prestige Brands Holdings, Inc.


 products, Little Remedies ${ }^{\circledR}$ pediatric over-the-counter products, Cutex ${ }^{\circledR}$ nail polish remover, Comet ${ }^{\circledR}$ and Spic and Span ${ }^{\circledR}$ household products, and other well-known brands.

## Forward Looking Statements








 $10-\mathrm{K}$ and other periodic and other reports filed with the Securities and Exchange Commission.

Prestige Brands Holdings, Inc.
Consolidated Statements of Operations


Prestige Brands Holdings, Inc.
Consolidated Statements of Operations


Prestige Brands Holdings, Inc. Consolidated Balance Sheets

| (In thousands) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Assets | March 31, 2007 |  | March 31, 2006 |  |
| Current assets |  |  |  |  |
| Cash and cash equivalents | \$ | 13,758 | \$ | 8,200 |
| Accounts receivable |  | 35,167 |  | 40,042 |
| Inventories |  | 30,173 |  | 33,841 |
| Deferred income tax assets |  | 2,735 |  | 3,227 |
| Prepaid expenses and other current assets |  | 1,935 |  | 701 |
| Total current assets |  | 83,768 |  | 86,011 |
|  |  |  |  |  |
| Property and equipment |  | 1,449 |  | 1,653 |
| Goodwill |  | 310,947 |  | 297,935 |
| Intangible assets |  | 657,058 |  | 637,197 |
| Other long-term assets |  | 10,194 |  | 15,849 |
|  |  |  |  |  |
| Total Assets | \$ | $\underline{\text { 1,063,416 }}$ | \$ | 1,038,645 |
|  |  |  |  |  |
| Liabilities and Stockholders' Equity |  |  |  |  |
| Current liabilities |  |  |  |  |
| Accounts payable | \$ | 19,303 | \$ | 18,065 |
| Accrued interest payable |  | 7,552 |  | 7,563 |
| Income taxes payable |  | -- |  | 1,795 |
| Other accrued liabilities |  | 10,505 |  | 4,582 |
| Current portion of long-term debt |  | 3,550 |  | 3,730 |
| Total current liabilities |  | 40,910 |  | 35,735 |
|  |  |  |  |  |
| Long-term debt |  | 459,800 |  | 494,900 |
| Other long-term liabilities |  | 2,801 |  | -- |
| Deferred income tax liabilities |  | 114,571 |  | 98,603 |
|  |  |  |  |  |
| Total Liabilities |  | 618,082 |  | 629,238 |
|  |  |  |  |  |
| Stockholders' Equity |  |  |  |  |
| Preferred stock - \$0.01 par value |  |  |  |  |
| Authorized - 5,000 shares |  |  |  |  |
| Issued and outstanding - None |  | -- |  | -- |
| Common stock - \$0.01 par value |  |  |  |  |
| Authorized - 250,000 shares |  |  |  |  |
| Issued - 50,060 shares and 50,056 shares at March 31, 2007 and 2006, respectively |  |  |  |  |
| Additional paid-in capital |  | 379,225 |  | 378,570 |
| Treasury stock, at cost - 55 shares and 18 shares at March |  |  |  |  |
| Accumulated other comprehensive income |  | 313 |  | 1,109 |
| Retained earnings |  | 65,335 |  | 29,257 |
| Total stockholders' equity |  | 445,334 |  | 409,407 |
|  |  |  |  |  |
| Total Liabilities and Stockholders' Equity | \$ | 1,063,416 | \$ | 1,038,645 |

Prestige Brands Holdings, Inc.
Consolidated Statements of Cash Flows

| (In thousands) | Year Ended March 31 |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 2007 |  | 2006 |  | 2005 |  |
| Operating Activities |  |  |  |  |  |  |
| Net income | \$ | 36,078 | \$ | 26,277 | \$ | 10,220 |
| Adjustments to reconcile net income to net cash provided by operating activities: |  |  |  |  |  |  |
| Depreciation and amortization |  | 10,384 |  | 10,777 |  | 9,800 |
| Amortization of financing costs |  | 3,257 |  | 2,649 |  | 2,943 |
| Impairment of goodwill and intangible assets |  | -- |  | 9,317 |  | -- |
| Deferred income taxes |  | 9,662 |  | 14,976 |  | 8,344 |
| Stock-based compensation |  | 655 |  | 383 |  | -- |
| Loss on extinguishment of debt |  | -- |  | -- |  | 26,854 |
| Other |  | -- |  | -- |  | 9 |
| Changes in operating assets and liabilities, net of effects of purchases of businesses |  |  |  |  |  |  |
| Accounts receivable |  | 4,875 |  | $(1,350)$ |  | $(7,227)$ |
| Inventories |  | 4,292 |  | $(7,156)$ |  | 2,922 |
| Prepaid expenses and other assets |  | $(1,235)$ |  | 2,623 |  | $(1,490)$ |
| Accounts payable |  | (186) |  | $(6,037)$ |  | 5,059 |
| Income taxes payable |  | $(1,795)$ |  | 1,795 |  | -- |
| Other accrued liabilities |  | 5,912 |  | (393) |  | $(6,392)$ |
| Net cash provided by operating activities |  | 71,899 |  | 53,861 |  | 51,042 |
|  |  |  |  |  |  |  |
| Investing Activities |  |  |  |  |  |  |
| Purchases of equipment |  | (540) |  | (519) |  | (365) |
| Purchases of intangible assets |  | -- |  | $(22,655)$ |  | -- |
| Change in other assets due to purchase price adjustments |  | 750 |  | -- |  | -- |
| Purchases of businesses, net |  | $(31,261)$ |  | $(30,989)$ |  | $(425,479)$ |
| Net cash used for investing activities |  | $(31,051)$ |  | $(54,163)$ |  | $(425,844)$ |
|  |  |  |  |  |  |  |
| Financing Activities |  |  |  |  |  |  |
| Proceeds from the issuance of notes |  | -- |  | 30,000 |  | 698,512 |
| Payment of deferred financing costs |  | -- |  | (13) |  | $(24,539)$ |
| Repayment of notes |  | $(35,280)$ |  | $(26,730)$ |  | $(529,538)$ |
| Prepayment penalty |  | -- |  | -- |  | $(10,875)$ |
| Payments on interest rate caps |  | -- |  | -- |  | $(2,283)$ |
| Proceeds from the issuance of equity, net |  | -- |  | (63) |  | 475,554 |
| Redemption of equity interests |  | (10) |  | (26) |  | $(230,088)$ |
| Net cash provided by (used for) financing activities |  | $(35,290)$ |  | 3,168 |  | 376,743 |
|  |  |  |  |  |  |  |
| Increase in cash |  | 5,558 |  | 2,866 |  | 1,941 |
| Cash - beginning of year |  | 8,200 |  | 5,334 |  | 3,393 |
|  |  |  |  |  |  |  |
| Cash - end of year | \$ | 13,758 | \$ | 8,200 | \$ | 5,334 |



## Prestige Brands Holdings, Inc.

## Reconciliation to Adjusted Operating Income and Net Income



Prestige Brands Holdings, Inc.
Segment Information

|  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |


|  | Three Months Ended March 31, 2006 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Over-the-Counter Drug |  | Household Cleaning |  | Personal Care |  | Consolidated |  |
| Net sales | \$ | 44,747 | \$ | 28,573 | \$ | 6,342 | \$ | 79,662 |
| Other revenues |  | -- |  | 352 |  | -- |  | 352 |
|  |  |  |  |  |  |  |  |  |
| Total revenues |  | 44,747 |  | 28,925 |  | 6,342 |  | 80,014 |
| Cost of sales |  | 15,323 |  | 17,352 |  | 3,531 |  | 36,206 |
|  |  |  |  |  |  |  |  |  |
| Gross profit |  | 29,424 |  | 11,573 |  | 2,811 |  | 43,808 |
| Advertising and promotion |  | 4,216 |  | 1,267 |  | 292 |  | 5,775 |
|  |  |  |  |  |  |  |  |  |
| Contribution margin | \$ | 25,208 | \$ | 10,306 | \$ | 2,519 |  | 38,033 |
| Other operating expenses |  |  |  |  |  |  |  | 17,965 |
|  |  |  |  |  |  |  |  |  |
| Operating income |  |  |  |  |  |  |  | 20,068 |
| Other expenses |  |  |  |  |  |  |  | 9,639 |
| Provision for income taxes |  |  |  |  |  |  |  | 6,800 |
|  |  |  |  |  |  |  |  |  |
| Net income |  |  |  |  |  |  | \$ | 3,629 |

Prestige Brands Holdings, Inc.
Segment Information

|  | Year Ended March 31, 2007 |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Over-the-Counter Drug |  | Household Cleaning |  | Personal Care |  | Consolidated |  |
| Net sales | \$ | 174,704 | \$ | 117,249 | \$ | 24,894 | S | 316,847 |
| Other revenues |  | -- |  | 1,787 |  | -- |  | 1,787 |
|  |  |  |  |  |  |  |  |  |
| Total revenues |  | 174,704 |  | 119,036 |  | 24,894 |  | 318,634 |
| Cost of sales |  | 65,601 |  | 73,002 |  | 14,544 |  | 153,147 |
|  |  |  |  |  |  |  |  |  |
| Gross profit |  | 109,103 |  | 46,034 |  | 10,350 |  | 165,487 |
| Advertising and promotion |  | 24,201 |  | 6,679 |  | 1,125 |  | 32,005 |
|  |  |  |  |  |  |  |  |  |
| Contribution margin | \$ | 84,902 | \$ | 39,355 | \$ | 9,225 |  | 133,482 |
| Other operating expenses |  |  |  |  |  |  |  | 38,800 |
|  |  |  |  |  |  |  |  |  |
| Operating income |  |  |  |  |  |  |  | 94,682 |
| Other expenses |  |  |  |  |  |  |  | 39,506 |
| Provision for income taxes |  |  |  |  |  |  |  | 19,098 |
|  |  |  |  |  |  |  |  |  |
| Net income |  |  |  |  |  |  | \$ | 36,078 |


|  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :--- |

