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> Raymond James Institutional Investor Conference March 5-6, 2018

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Safe Harbor Disclosure

This presentation contains certain "forward-looking" statements within the meaning of the Private Securities Litigation Reform Act of 1995, such as statements regarding the Company's expected financial performance, including revenue growth, adjusted EPS, and adjusted free cash flow; the Company's ability to de-lever; the availability of M&A opportunities; the market position and consumption trends for the Company's brands; the Company's focus on brand-building; and the impact of tax reform, including on the Company's effective tax rate, cash flow, ability to pay down debt and fund M&A. Words such as "trend," "continue," "will," "expect," "project," "anticipate," "likely," "estimate," "may," "should," "could," "would," and similar expressions identify forward-looking statements. Such forward-looking statements represent the Company's expectations and beliefs and involve a number of known and unknown risks, uncertainties and other factors that may cause actual results to differ materially from those expressed or implied by such forward-looking statements. These factors include, among others, general economic and business conditions, regulatory matters, competitive pressures, supplier issues, disruptions to distribution, unexpected costs or liabilities, and other risks set forth in Part I, Item 1A. Risk Factors in the Company's Annual Report on Form 10-K for the year ended March 31, 2017 and in Part II, Item 1A Risk Factors in the Company's Annual Report on Form 10-K for the year ended March 31, 2017 and in Part II, Item 1A Risk Factors in the Company's and to place undue reliance on these forward-looking statements, which speak only as of the date this presentation. Except to the extent required by applicable law, the Company undertakes no obligation to update any forward-looking statement contained in this presentation, whether as a result of new information, future events, or otherwise.

All adjusted GAAP numbers presented are footnoted and reconciled to their closest GAAP measurement in the attached reconciliation schedules or in our February 1, 2018 earnings release in the "About Non-GAAP Financial Measures" section.



Contents

Attendees

I. Who is Prestige Brands?

Ron Lombardi Chairman & Chief Executive Officer

- II. Value Creation Model & Near-Term Outlook
- III. Financial Review and Outlook

Christine Sacco Chief Financial Officer

Phil Terpolilli Director, Investor Relations



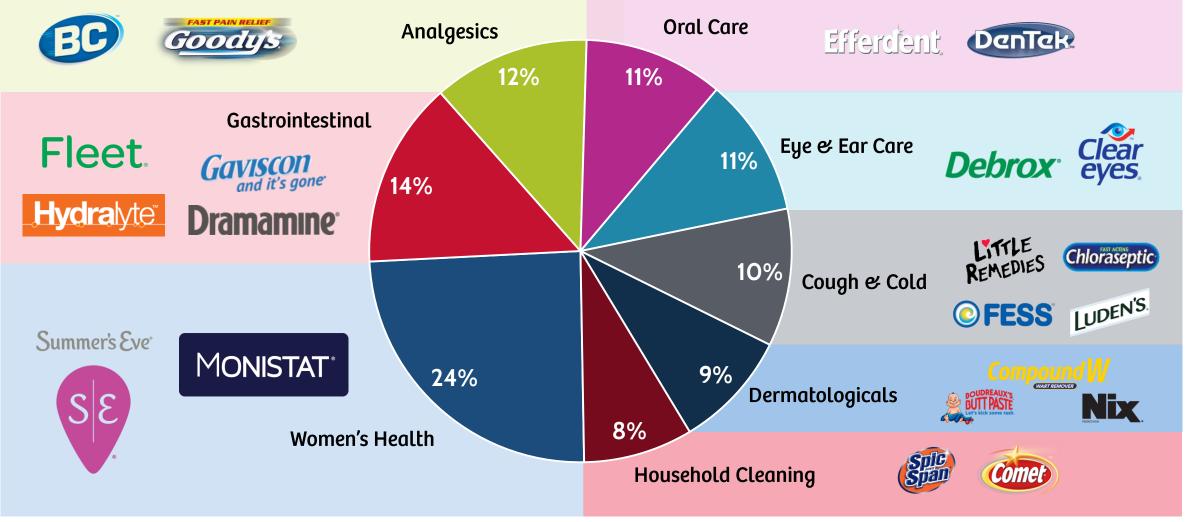
I. Who is Prestige Brands?



Helping Consumers Care for Themselves



Diversified Portfolio of Leading, Trusted Brands



 Source:
 LTM Revenues

 Note:
 Pro forma for Fleet acquisition; excludes other OTC (1%)



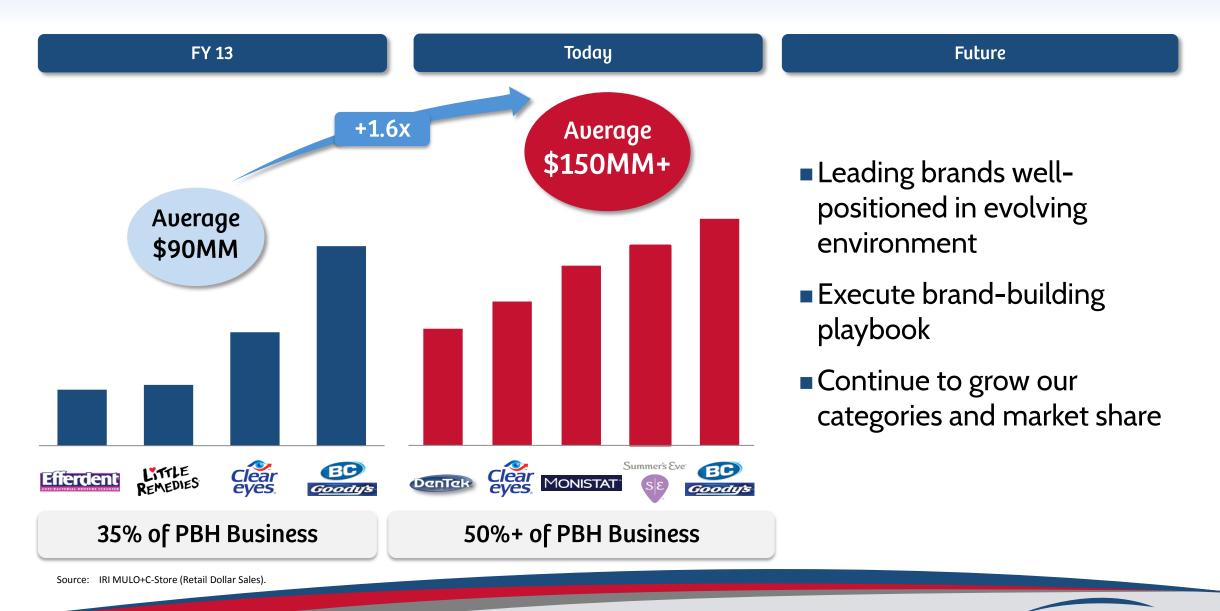
Our Portfolio of Invest-for-Growth OTC Brands



Source: IRI MULO+C-Store period ending December 31, 2017; Retail Dollar Sales



Five "Power Core" Brands Average Over \$150MM at Retail

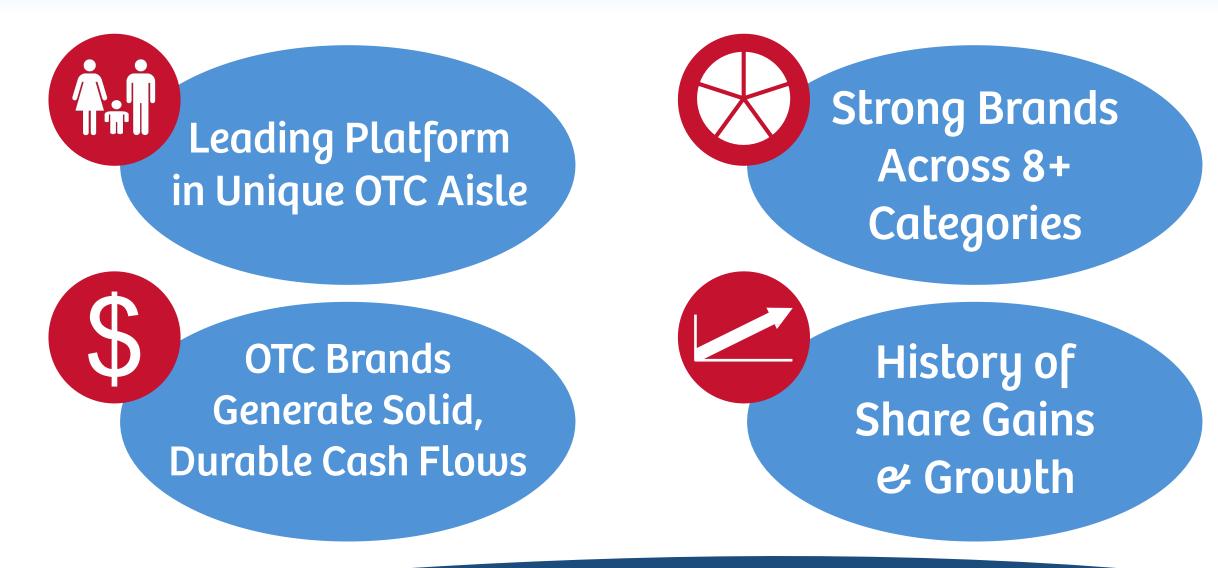


Raymond James Conference, March 2018

PrestigeBrands

8

Platform Positioned for Long-Term Success





II. Value Creation Model & Near-term Outlook



Proven, Consistent & Repeatable Strategy



Portfolio positioned for 2% to 3% Organic growth
Brand building to drive long-term success



- Industry-leading financial profile
- Best-in-class ongoing FCF generation
- Enables capital allocation opportunities



#1

- Completed 5 acquisitions since CY 2013
- Continue to seek strategic M&A
- Continued evaluation of capital deployment



Proven, Consistent & Repeatable Strategy

Invest for Growth

Portfolio positioned for 2% to 3% Organic growth
Brand building to drive long-term success

Near-term Considerations

<u>Taking share</u> vs. category and private label

#1

- <u>Unique proposition</u> to retailers favorable in changing retail landscape
- <u>Destocking expected to continue</u> based on retailer productivity focus
- E-commerce remains an opportunity, not a threat

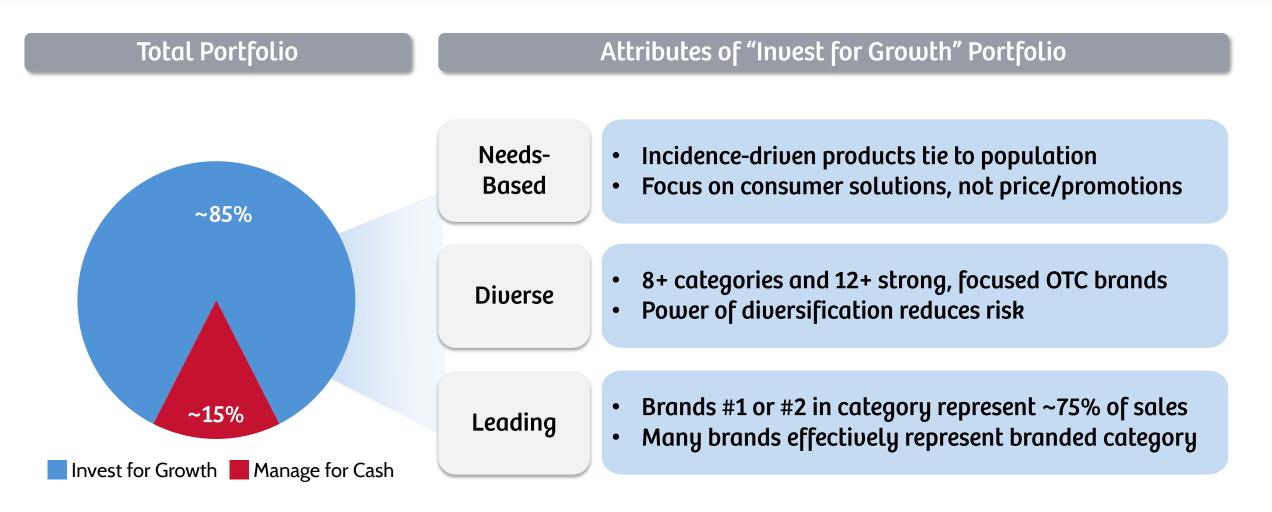
Long-term Positioning

- Category leading, trusted brands
- Continued portfolio growth via brand-building toolkit
- Innovation drives category growth
- Differentiated positioning against competitors





Portfolio Targeted to Drive Sustainable Organic Revenue Growth





... With a Resilient Position in an Evolving Retail Environment



Retail Traffic Driver Need-based products sought by Chloraseptic consumers SORE THROA MAX Strength pain relief Retail channel **E-Commerce Brand of Choice**

Channel remains an opportunity, not a threat

agnostic

Ongoing channel investments







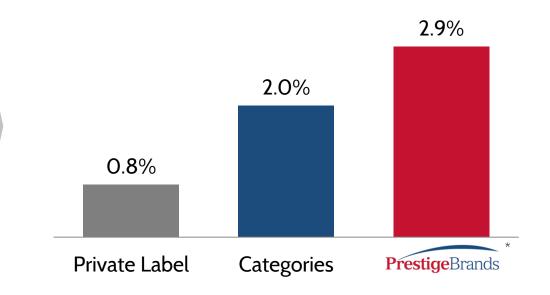
... With Brand-Building That Drives Category Growth and Share Gains

Long-Term Brand-Building Toolkit

- Leverage portfolio's long-standing brand heritage with focused digital and content marketing
- Develop consumer insights to refine brand-building efforts
- Focus new product development on attractive opportunities that are key to category growth
- Capitalize on new channel development opportunities

Growing the Category and Outpacing Private Label

2017 Performance Consumption Growth*



Brand-Building Differentiates versus Private Label and Branded Competition

IRI MULO Data as of calendar year-end 2017; Categories include those pertaining to PBH's core brands (SE, Monistat, BC / Goody's, Clear Eyes, DenTek, Dramamine, Beano, Fleet, Boudreaux's, Little Remedies, The Doctor's, Efferdent, Chloraseptic, Luden's, Debrox, Compound W, Nix)



Consumer Insights Drive Brand Building



Long-Term Success Story

- Iconic Advertising
- New Product Differentiation
- Extend Brand

100%+ Growth Since Ownership



Revitalize Legacy Brands

- Extend Usage Occasions
- Channel Development
- Drive Category Growth, Not Share

25%+ Growth Since Acquisition

Growing <u>Categories</u>, Not Just Share



Consumer Insights Drive Brand Building

Summer's Eve



Driving Consumer Penetration

- New Product Development
- Deepen Household Penetration
- A&P Investments

Mid-single-digits+ CAGR



Win with Consumers & Professionals

- Shopper and Marketing Education
- Professional Interactions
- Highlight Proposition vs. Rx

Taking Share versus Private Label

Growing <u>Categories</u>, Not Just Share



Proven, Consistent & Repeatable Strategy



- Industry-leading financial profile
 Best-in-class ongoing FCF generation
 Enables capital allocation exportunities
- Enables capital allocation opportunities

Near-term Considerations

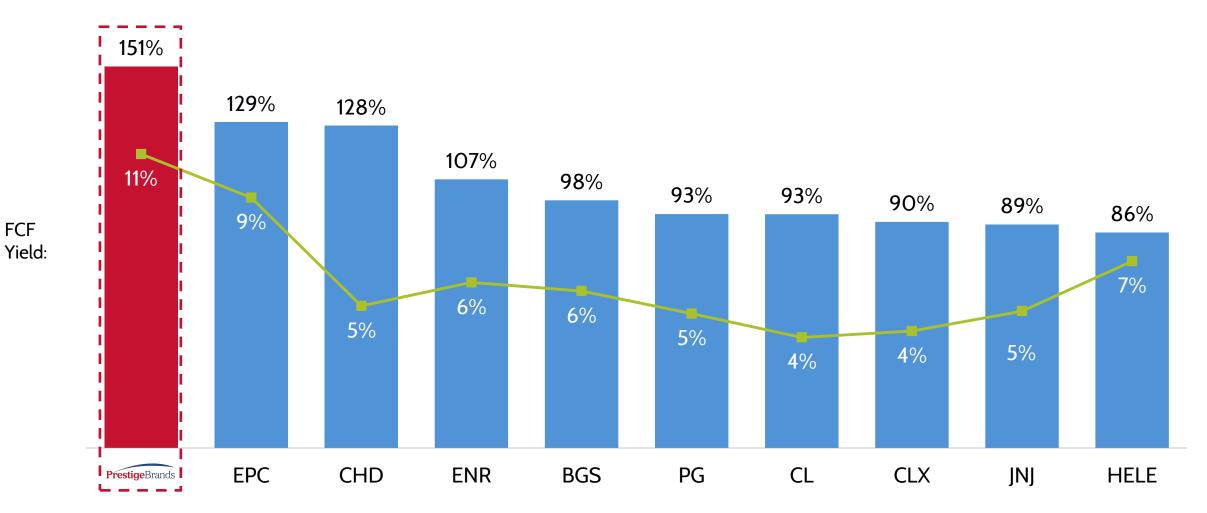
- Goal is to maintain customer service levels critical to sustained long-term top-line growth
- No fundamental price and margin changes resulting from retail environment

Long-Term Positioning

- High Free Cash Flow Generation
 - Portfolio drives high EBITDA margins
 - Strong FCF conversion (minimal capex, tax attributes)
- A&P reinvestment to drive top-line growth
- Maintain approximate mid-30s EBITDA margin target



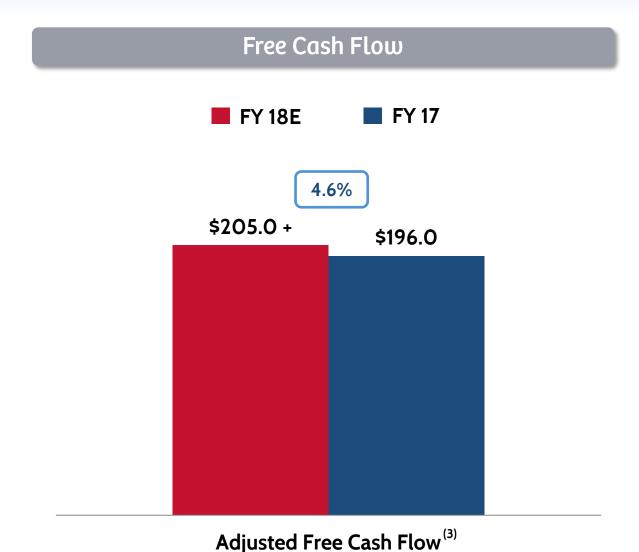
Best-in-Class Free Cash Flow Conversion



Source: Capital IQ Market LTM data as of February 22, 2018; comparable set includes selected HPC companies Note: Free Cash Flow Conversion defined as Non-GAAP Operating Cash Flow less Capital Expenditures over Adjusted Net Income; Adj. Free Cash Flow Yield defined as Free Cash Flow divided by Market Cap as of February 22, 2018



Industry Leading Free Cash Flow Trends



Dollar values in millions.

Comments

- Total debt reduction of \$145 million in YTD Q3 FY 18
- Net Debt⁽³⁾ at December 31 of \$2,032 million comprised of:
 - Cash on hand of \$45 million
 - \$1,322 million of term loan and revolver
 - \$750 million of bonds
- Leverage ratio⁽⁴⁾ of 5.4x at end of Q3
 - Annual free cash flow used for debt reduction equates to substantial leverage reduction per year



Strong and Consistent Cash Flow Leads to Rapid De-Levering

\$205+ \$196 \$183 \$164 \$130 \$127 \$86 \$67 \$59 FY 10 FY 11 FY 12 FY 13 FY 14 FY 15 FY 16 FY 17 FY 18 E Leverage Ratio⁽⁴⁾ **Hydra**lyte Fleet > Dramamine[•] DenTek gsk Laboratories axoSmithKline Insight Pharmaceuticals ~5.7x ~5.0x ~5.2x ~5.0x ~5.0x ~4.3x ~4.3x ~3.5x ~3.2x FY 15^{*} FY 10 **FY 11 FY 12** FY 13 **FY 14** FY 16 FY 17 FY 18 E

Adjusted Free Cash Flow⁽³⁾⁽⁶⁾

Dollar values in millions.

Peak leverage of 5.75x at close of the Insight Acquisition in September 2014



3 Key Drivers of Long-Term Shareholder Value



- Completed 5 acquisitions since CY 2013
- Continue to seek strategic M&A
- Continued evaluation of capital deployment

Near-Term Considerations

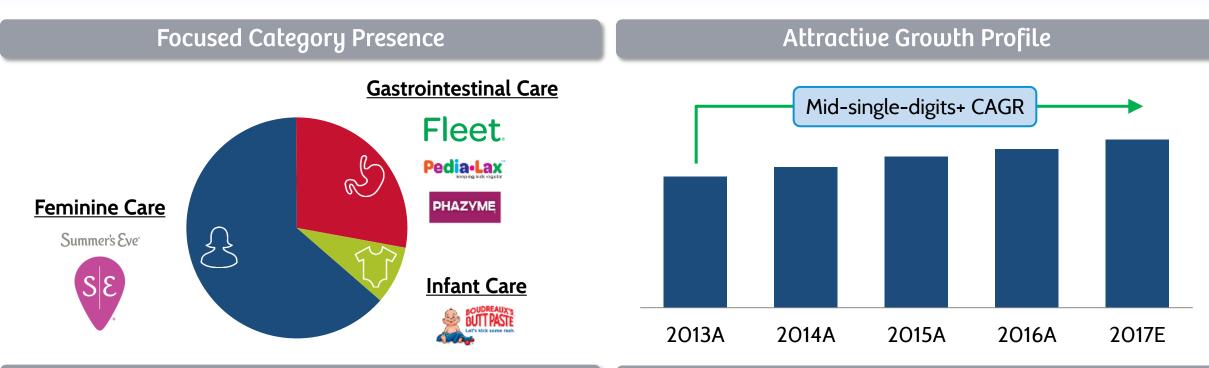
- M&A hurdle rates higher at current stock valuations
- Target debt leverage levels lower than previously due to changing interest rate environment

Long-Term Positioning

- 1. Paydown debt to enable capital allocations options
- 2. Seek strategic M&A
 - Seek brands and portfolios with long-term sustainable brandbuilding capability
 - ROIC is key financial decision factor
 - Successfully allocated over \$1.7 billion in capital since 2013
- 3. Stock buybacks when opportunistic and leverageappropriate



Fleet Most Recent Example of Strategic M&A



Strong Consumer Heritage and Brand Positioning

Long-term "Fill the Factory" Opportunity

- Over 140 year heritage
- Summer's Eve, Fleet Hold #1 Market Shares
- Widely Distributed in Key North American Retail Channels
- Responsive to A&P Spend

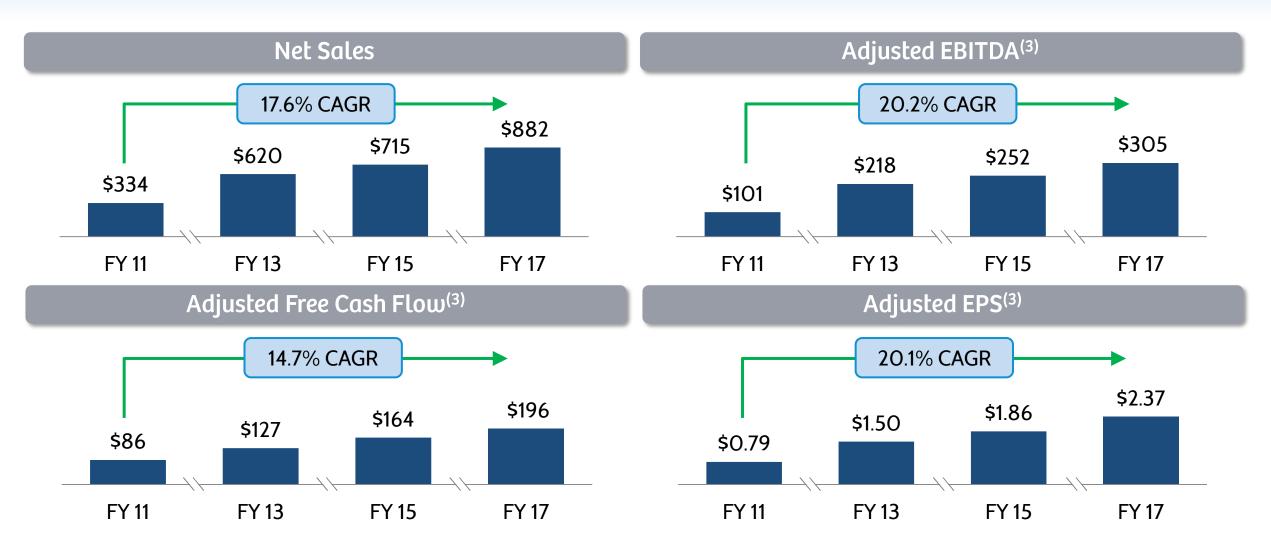




III. Financial Review and FY 18 Outlook



Strategy Has Delivered Consistently Strong Financial Performance



Dollar values in millions, except Adjusted EPS.

Raymond James Conference, March 2018



Strong Financial Performance in YTD Q3 FY 18

Revenue of \$785.2 million, up 22.4% versus YTD Q3 FY 17

Solid consumption growth of 2.9%⁽²⁾ outpaced revenue growth of 1.5%⁽¹⁾ pro forma for the acquisition of Fleet

Adjusted EPS of \$1.97⁽³⁾, up 7.7% versus YTD Q3 FY 17

Adjusted Free Cash Flow of \$156.2 million⁽³⁾, up 4.1% versus YTD Q3 FY 17

Total debt paydown of \$145 million

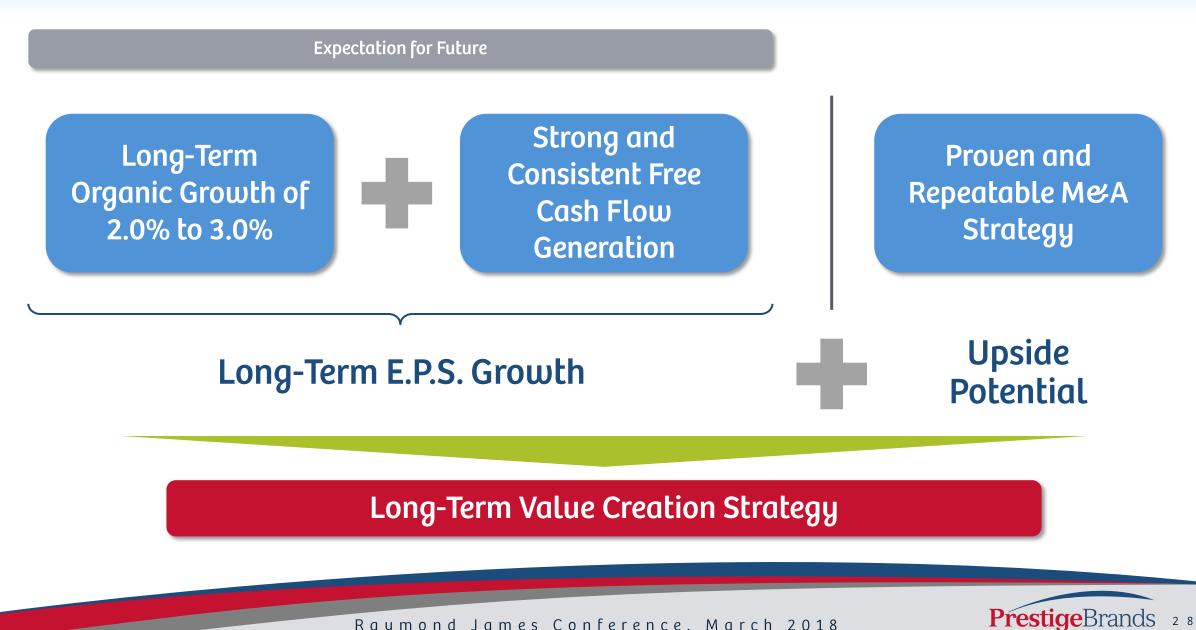


First Nine Months 18 Performance and FY 18 Outlook

	Fiscal 2018 YTD Performance	Fiscal 2018 Outlook
Revenue	 Revenue of \$785.2M, up 22.4% vs. PY Revenue growth of 1.5%⁽¹⁾ pro forma for the Fleet acquisition; ~3%⁽²⁾ consumption growth 	 Revenue growth of 18% (\$1,040M) – Impacted by retailer destocking effects
Profitability	 Adjusted EPS of \$1.97⁽³⁾, up 7.7% versus prior year 	Adjusted EPS +9% (\$2.58) ⁽⁵⁾
Adjusted Free Cash Flow	 Adjusted Free Cash Flow of \$156.2 million⁽³⁾, up 4.1% versus prior year 	 Adjusted Free Cash Flow of \$205 million or more⁽⁶⁾



Long-Term Value Creation Strategy



Appendix

- (1) Organic Revenue Growth and Proforma Revenue Growth are Non-GAAP financial measures and are reconciled to the most closely related GAAP financial measure in the attached Reconciliation Schedules and / or our February 1, 2018 earnings release in the "About Non-GAAP Financial Measures" section.
- (2) Total company consumption is based on domestic IRI multi-outlet + C-Store retail dollar sales for the period ending 12-31-17 and net revenues as a proxy for consumption for certain untracked channels, and international consumption which includes Canadian consumption for leading retailers, Australia consumption for leading brands, and other international net revenues as a proxy for consumption.
- (3) Adjusted EBITDA, Adjusted EPS, Adjusted Free Cash Flow and Net Debt are Non-GAAP financial measures and are reconciled to their most closely related GAAP financial measures in the attached Reconciliation Schedules and / or in our February 1, 2018 earnings release in the "About Non-GAAP Financial Measures" section.
- (4) Leverage ratio reflects net debt / covenant defined EBITDA.
- (5) Adjusted EPS for FY 18 is a projected Non-GAAP financial measure, is reconciled to projected GAAP EPS in the attached Reconciliation Schedules and / or in our November 2, 2017 earnings release in the "About Non-GAAP Financial Measures" section and is calculated based on projected GAAP EPS less costs associated with the Fleet integration.
- (6) Adjusted Free Cash Flow for FY 18 is a projected Non-GAAP financial measure, is reconciled to projected GAAP Net Cash Provided by Operating Activities in the attached Reconciliation Schedules and / or in our November 2, 2017 earnings release in the "About Non-GAAP Financial Measures" section and is calculated based on projected Net Cash Provided by Operating Activities less projected capital expenditures plus payments associated with acquisitions less tax effect of payments associated with acquisitions.



Reconciliation Schedules

Organic Revenue Growth

	Three Months Ended Dec. 31,				ne Months Ei	nded Dec. 31,		
	2017		2016		2017		2016	
<u>(In Thousands)</u>								
GAAP Total Revenues	\$ 270,615	\$	216,763	\$	785,214	\$	641,390	
Revenue Growth	 24.8%				22.4%			
Adjustments:								
Revenue associated with acquisitions	(54,143)		-		(160,692)		-	
Revenues associated with divested brands	-		(5,921)		-		(22,905)	
Non-GAAP Organic Revenues	\$ 216,472	\$	210,842	\$	624,522	\$	618,485	
Non-GAAP Organic Revenue Growth	2.7%				1.0%			
Non-GAAP Organic Revenues	\$ 216,472	\$	210,842	\$	624,522	\$	618,485	
Revenues associated with acquisitions	54,143		54,503		160,692		155,502	
Non-GAAP Proforma Revenues	\$ 270,615	\$	265,345	\$	785,214	\$	773,987	
Non-GAAP Proforma Revenue Growth	2.0%				1.5%			



Adjusted Net Income and Adjusted EPS

	Thre	Ended Dec. 3	Nin	e Months E	Ended Dec. 31,			
	201	7	201	6	201	7	201	6
	Net Income	EPS	Net Income	EPS	Net Income	EPS	Net Income	EPS
(In Thousands, except per share data)								
GAAP Net Income	\$ 314,793	\$ 5.88	\$ 31,641	\$ 0.59	\$ 379,257	\$ 7.08	\$ 58,305	\$ 1.09
Adjustments:								
Integration, transition and other costs associated with acquisitions and divestitures in Cost of Goods Sold	_	-	-	-	3,719	0.07	-	-
Integration, transition and other costs associated with								
acquisitions and divestitures in Advertising and Promotion Expense	-	-	-	-	(192)	-	-	-
Integration, transition and other costs associated with acquisitions and divetitures in General and								
Administrative Expense	405	0.01	3,182	0.06	1,877	0.04	6,828	0.13
Tax adjustment associated with acquisition in General and Administrative Expense	704	0.01	-	-	704	0.01	-	-
Accelerated amortization of debt origination costs	-	-	-	-	-	-	1,131	0.02
(Gain) loss on divestitures	-	-	(3,405)	(0.06)	-	-	51,552	0.97
Tax impact of adjustments	(405)	(0.01)	2,638	0.05	(2,230)	(0.04)	(18,586)	(0.35)
Normalized tax rate adjustment	(278,192)	(5.19)	(1,477)	(0.03)	(277,880)	(5.19)	(1,477)	(0.03)
Total Adjustments	(277,488)	(5.18)	938	0.02	(274,002)	(5.11)	39,448	0.74
Non-GAAP Adjusted Net Income and Adjusted EPS	\$ 37,305	\$ 0.70	\$ 32,579	\$ 0.61	\$ 105,255	\$ 1.97	\$ 97,753	\$ 1.83



Adjusted Free Cash Flow

	Three Months	Ended Dec. 31,	Nine Months E	nded Dec. 31,	
	2017	2016	2017	2016	
<u>(In Thousands)</u>					
GAAP Net Income	<u>\$ 314,793</u>	\$ 31,641	\$ 379,257	\$ 58,305	
Adjustments:					
Adjustments to reconcile net income to net cash provided by operating activities as shown in the Statement of Cash Flows	(260,426)	3,978	(216,913)	71,166	
Changes in operating assets and liabilities, net of effects from acquisitions as shown in the Statement of Cash Flows	(7,235)	4,447	(6,672)	11,677	
Total Adjustments	(267,661)	8,425	(223,585)	82,843	
GAAP Net cash provided by operating activities	47,132	40,066	155,672	141,148	
Purchase of property and equipment	(4,871)	(531)	(9,656)	(1,935)	
Non-GAAP Free Cash Flow	42,261	39,535	146,016	139,213	
Integration, transition and other payments associated with acquisitions and divestitures Additional income tax payments associated with divestitures	2,535	1,461 8,589	10,137	2,144 8,589	
Non-GAAP Adjusted Free Cash Flow	\$ 44,796	\$ 49,585	- \$ 156,153	\$ 149,946	



Projected EPS

Projected Free Cash Flow

	2018 Projected EPS					
		Low		High		
Projected FY'18 GAAP EPS	\$	7.69	\$	7.79		
Adjustments:						
Costs associated with Fleet integration		0.12		0.12		
Tax adjustment		(5.23)		(5.23)		
Total Adjustments		(5.11)		(5.11)		
Projected Non-GAAP Adjusted EPS	\$	2.58	\$	2.68		

	2018 Projected Free Cash Flow			
<u>(In millions)</u>				
Projected FY18 GAAP Net Cash provided by operating activities	\$	212		
Additions to property and equipment for cash		(12)		
Projected Non-GAAP Free Cash Flow		200		
Payments associated with acquisitions		8		
Tax effect of payments associated with acquisitions		(3)		
Projected Non-GAAP Adjusted Free Cash Flow	\$	205		



Adjusted EBITDA											
	2011	2012	2013	2014	2015	2016	2017				
GAAP Net Income	\$ 29,220	\$ 37,212	\$ 65,505	\$ 72,615	\$ 78,260	\$ 99,907	\$ 69,395				
Income from Disc Ops	(591)	-	-	-	-	-	-				
Loss on sale of disc ops	550	-	-	-	-	-	-				
Interest Expense, net	27,317	41,320	84,407	68,582	81,234	85,160	93,343				
Provision for income taxes	19,349	23,945	40,529	29,133	49,198	57,278	41,455				
Depreciation and amortization	9,876	10,734	13,235	13,486	17,740	23,676	25,792				
Non-GAAP EBITDA	85,721	113,211	203,676	183,816	226,432	266,021	229,985				
Sales costs related to acquisitions	-	-	411	-	-	-	-				
Inventory step up	7,273	1,795	23	577	2,225	1,387	1,664				
Inventory related acquisition costs	-	-	220	407	-	-	-				
Add'l supplier costs	-	-	5,426	-	-	-	-				
Costs associated with CEO transition	-	-	-	-	-	1,406					
Legal and other professional fees associated with acquisitions	7,729	13,807	98	1,111	10,974	2,112	6,560				
Integration, transition, and other Acq costs	-	3,588	5,811	-	10,533	289	13,064				
Stamp Duty	-	-	-	-	2,940	-	-				
Unsolicited porposal costs	-	1,737	534	-	-	-	-				
Loss on extinguishment of debt	300	5,409	1,443	18,286	-	17,970	1,420				
Gain on settlement	-	(5,063)	-	-	-	-	-				
Gain on sale of asset	-	-	-	-	(1,133)	-	51,820				
Adjustments to EBITDA	15,302	21,273	13,966	20,381	25,539	23,164	74,528				
Non-GAAP Adjusted EBITDA	\$ 101,023	\$ 134,484	\$ 217,642	\$ 204,197	\$ 251,971	\$ 289,185	\$ 304,513				

Dollar values in thousands.



Adjusted Net Income and Adjusted EPS

	2011 2012		201	2013 2014			2015		2016		2017			
	Net	Net			Net		Net		Net	Net			Net	
	Income	EPS	Income	EPS	Income	EPS	Income	EPS	Income	EPS	Income	EPS	Income	EPS
GAAP Net Income	\$ 29,220	\$ 0.58	\$ 37,212	\$ 0.73	\$ 65,505	\$ 1.27	\$ 72,615	\$ 1.39	\$78,260	\$ 1.49	\$ 99,907	\$ 1.88	\$ 69,395	\$ 1.30
<u>Adjustments</u>														
Income from discontinued ops.	(591)	(0.01)	-	-	-	-	-	-	-	-	-	-	-	-
Loss on sale of discontinued ops.	550	0.01	-	-	-	-	-	-	-	-	-	-	-	-
Incremental interest expense to finance Acquisition	800	0.02	-	-	-	-	-	-	-	-	-	-	9,184	0.17
Sales costs related to acquisitions	-	-	-	-	411	0.01	-	-	-	-	-	-	-	-
Inventory step up	7,273	0.14	1,795	0.04	23	-	577	0.01	2,225	0.04	1,387	0.03	1,664	0.03
Inventory related acquisition costs	-	-	-	-	220	-	407	0.01	-	-	-	-	-	-
Add'l supplier costs	-	-	-	-	5,426	0.11	-	-	-	-	-	-	-	-
Costs associated with CEO transition	-	-	-	-	-	-	-	-	-	-	1,406	0.02	-	-
Legal and other professional fees associated with acquisitions	7,729	0.15	13,807	0.27	98	-	1,111	0.02	10,974	0.21	2,112	0.04	6,560	0.12
Integration, Transition, and other Acq costs	-	-	3,588	0.07	5,811	0.11	-	-	10,533	0.20	289	0.01	13,064	0.24
Stamp Duty	-	-	-	-	-	-	-	-	2,940	0.05	-	-	-	-
Unsolicited porposal costs	-	-	1,737	0.03	534	0.01	-	-	-	-	-	-	-	-
Loss on extinguishment of debt	300	0.01	5,409	0.11	1,443	0.03	18,286	0.35	-	-	17,970	0.34	1,420	0.03
Gain on settlement	-	-	(5,063)	(0.10)	-	-	-	-	-	-	-	-	-	-
(Gain) loss on divestitures	-	-	-	-	-	-	-	-	-	-	-	-	51,820	0.97
(Gain) loss on sale of asset	-	-	-	-	-	-	-	-	(1,133)	(0.02)	-	-	-	-
Accelerated amortization of debt discounts and debt issue costs	-	-	-	-	7,746	0.15	5,477	0.10	218	-	-	-	1,706	0.03
Tax impact on adjustments	(5,513)	(0.11)	(8,091)	(0.16)	(8,329)	(0.16)	(9,100)	(0.17)	(5,968)	(0.11)	(7,608)	(0.15)	(28,024)	(0.52)
Impact of state tax adjustments	-	-	(237)	-	(1,741)	(0.03)	(9,465)	(0.18)	-	-	-	-	(199)	-
Total adjustments	10,548	0.21	18,008	0.36	11,642	0.23	7,293	0.14	19,789	0.37	15,556	0.29	57,195	1.07
Non-GAAP Adjusted Net Income and Non-GAAP Adjusted EPS	\$ 39,768	\$ 0.79	\$ 55,220	\$ 1.09	\$ 77,147	\$ 1.50	\$79,908	\$ 1.53	\$98,049	\$ 1.86	\$115,463	\$ 2.17	\$126,590	\$ 2.37

Dollar values in thousands.



Adjusted Free Cash Flow

	2010	2010 2011		2013	2014	2015	2016	2017
GAAP Net Income	\$ 32,115	\$ 29,220	\$ 37,212	\$ 65,505	\$ 72,615	\$ 78,260	\$ 99,907	\$ 69,395
<u>Adjustments</u>								
Adjustments to reconcile net income to net cash provided by operating								
activities as shown in the statement of cash flows	31,137	26,095	35,674	59,497	50,912	64,668	96,221	91,713
Changes in operating assets and liabilities, net of effects from								
acquisitions as shown in the statement of cash flows	(3,825)	31,355	(5,434)	12,603	(11,945)	13,327	(21,778)	(13,336)
Total adjustments	27,312	57,450	30,240	72,100	38,967	77,995	74,443	78,377
GAAP Net cash provided by operating activities	59,427	86,670	67,452	137,605	111,582	156,255	174,350	147,772
Purchases of property and equipment	(673)	(655)	(606)	(10,268)	(2,764)	(6,101)	(3,568)	(2,977)
Non-GAAP Free Cash Flow	58,754	86,015	66,846	127,337	108,818	150,154	170,782	144,795
Premiuim payment on 2010 Senior Notes	-	-	-	-	15,527	-	-	-
Premiuim payment on extinguishment of 2012 Senior Notes	-	-	-	-	-	-	10,158	-
Accelerated interest payments due to debt refinancing	-	-	-	-	4,675	-	-	9,184
Integration, transition and other payments associated with acquisitions	-	-	-	-	512	13,563	2,461	10,448
Pension contribution		-	-	-	-	-	-	6,000
Additional income tax payments associated with divestitures		-	-	-	-	-	-	25,545
Total adjustments	-	-	-	-	20,714	13,563	12,619	51,177
Non-GAAP Adjusted Free Cash Flow	\$ 58,754	\$ 86,015	\$ 66,846	\$ 127,337	\$ 129,532	\$ 163,717	\$ 183,401	\$ 195,972

Dollar values in thousands, except per share data.

