# PrestigeBrands

# Review of Fourth Quarter and FY 17 Results May 11, 2017



### Safe Harbor Disclosure

This presentation contains certain "forward-looking" statements within the meaning of the Private Securities Litigation Reform Act of 1995, such as statements regarding the Company's expected financial performance, including revenue growth, organic growth, adjusted EPS, adjusted free cash flow, and adjusted EBITDA; the Company's expected leverage; the Company's ability to repeat its M&A strategy; the expected growth and market position of the Company's core brands; the Company's brand-building and product development initiatives; and the Company's ability to create long-term value. Words such as "trend," "continue," "will," "expect," "project," "anticipate," "likely," "estimate," "may," "should," "could," "would," and similar expressions identify forward-looking statements. Such forward-looking statements represent the Company's expectations and beliefs and involve a number of known and unknown risks, uncertainties and other factors that may cause actual results to differ materially from those expressed or implied by such forward-looking statements. These factors include, among others, general economic and business conditions, competitive pressures, the impact of the Company's product development and brand-building initiatives, difficulties successfully integrating the Fleet brands, manufacturing facility and R&D resources, supplier issues, and other risks set forth in Part I, Item 1A. Risk Factors in the Company's Annual Report on Form 10-K for the year ended March 31, 2016 and in Part II, Item 1A. Risk Factors in the Company's Quarterly Report on Form 10-Q for the guarter ended December 31, 2016. You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date this presentation. Except to the extent required by applicable law, the Company undertakes no obligation to update any forward-looking statement contained in this presentation, whether as a result of new information, future events, or otherwise.

All adjusted GAAP numbers presented are footnoted and reconciled to their closest GAAP measurement in the attached reconciliation schedule or in our earnings release in the "About Non-GAAP Financial Measures" section.

# Agenda for Today's Discussion

- I. Performance Highlights
- II. FY 17 Year in Review
- III. Financial Overview
- IV. FY 18 Outlook

# I. Performance Highlights





































## **Q4 FY 17 Performance Highlights**

#### Demonstrated Portfolio Growth

- Q4 Revenue of \$240.7 million, up 15.8% versus PY Q4
  - Organic revenue growth of 1.1%<sup>(1)</sup>
  - Revenue growth of 1.9%<sup>(1)</sup> for Invest for Growth\* portfolio
  - Strong consumption gains at Care Pharma, which resulted in sales growth of +11.5%

#### Strong Earnings and FCF

- Consistent gross margin for legacy business
- Adjusted EPS of \$0.54<sup>(2)</sup>, up 3.8% versus PY Q4
- Continued solid Adjusted Free Cash Flow of \$46.8 million<sup>(2)</sup>, resulting in a leverage of 5.7x<sup>(3)</sup>

#### MeA

- Completed the acquisition of C.B. Fleet on January 26<sup>th</sup>, 2017
- Significant integration activity achieved and on plan to be largely completed by the end of Q1 FY 18
- FY 18 priorities include brand building and supply chain integration



<sup>\*</sup> Invest for Growth portfolio comprised of Core OTC brands and International. Core OTC brands reflect: Monistat, BC/Goody's, Clear Eyes, DenTek, Dramamine, Debrox, Chloraseptic, Luden's, Little Remedies, Compound W, Nix, Beano, Efferdent and The Doctor's IRI multi-outlet + C-Store retail dollar sales for relevant period. International includes Canadian consumption for leading retailers, and Australia/ROW shipment data as a proxy for consumption.

## Strong Financial Performance in FY 17

Revenue of \$882 million, up 9.4% versus FY 16

Organic Revenue growth of +1.0%<sup>(1)</sup> and +2.8%<sup>(1)</sup> for Invest For Growth portfolio

Adjusted EPS of \$2.37<sup>(2)</sup>, up 9.2% versus FY 16

Adjusted Free Cash Flow of \$196 million<sup>(2)</sup>, up 6.9% versus FY 16

Free cash flow generation and brand divestitures of over \$300 million, used primarily for debt reduction and funding M&A

# II. FY 17 Year in Review







































# Continuing to Deliver Against Strategy

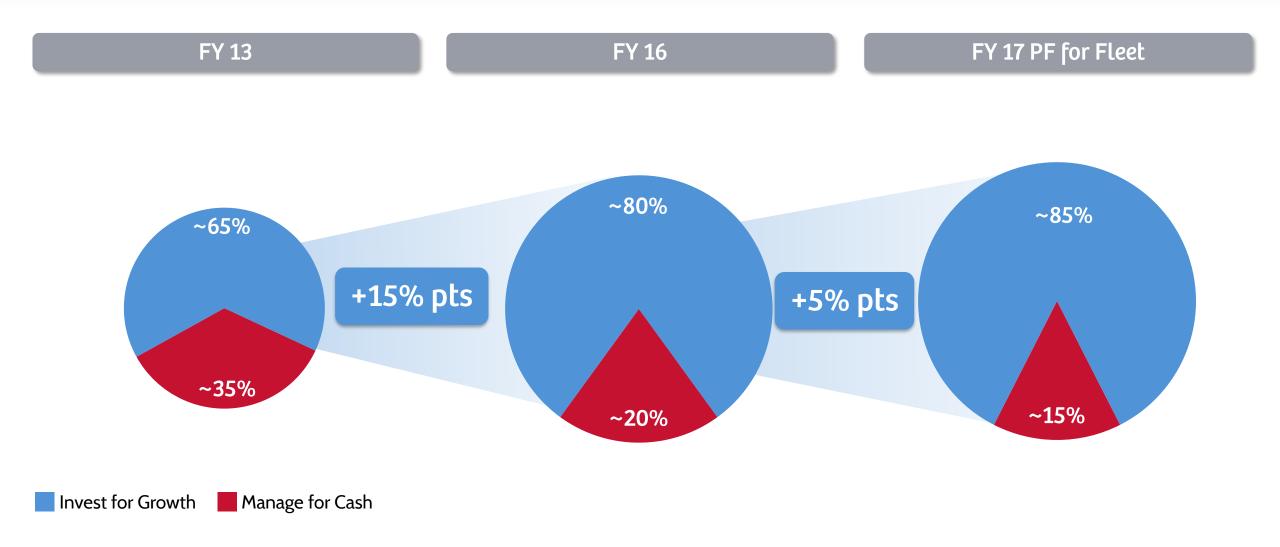
1 Target Portfolio Configuration Milestone Achieved

2 Sustained Brand-Building Investment Deployed for Long-Term Growth

Proven and Repeatable M&A Strategy

Consistent and Increasing Free Cash Flow

# Target Portfolio Mix Milestone Achieved



### Significant Portfolio Evolution Over the Past Fiscal Year



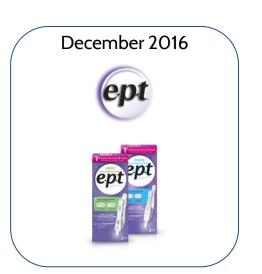






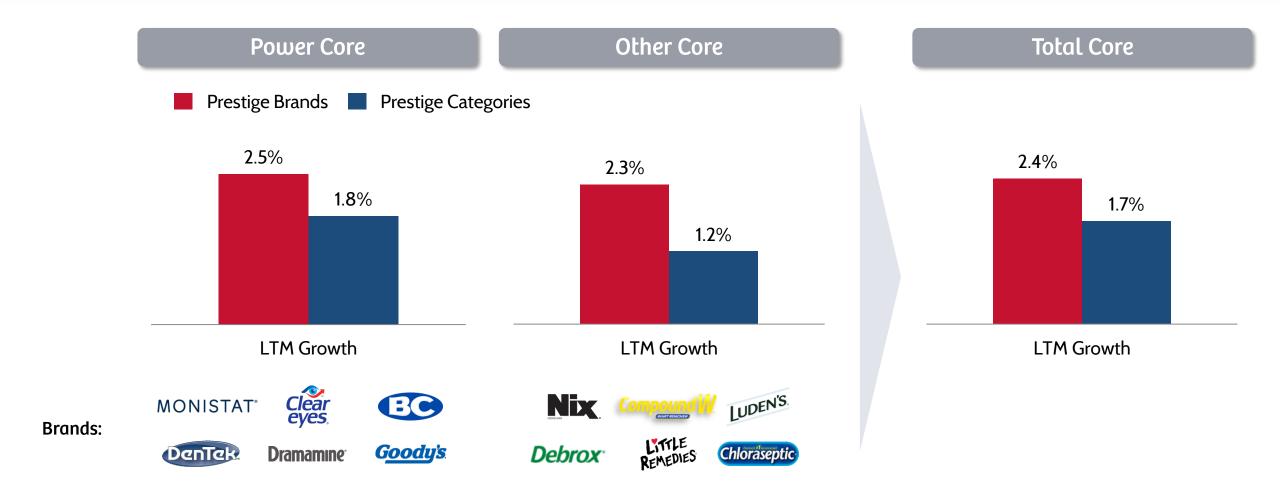








# **Core Brands Gaining Share in Their Categories**



Source: IRI multi-outlet + C-Store retail dollar sales for the period ending 03/29/2017

# New Product Development Is A Key Part of Our Brand-Building Strategy

#### Recent new products introduced across our portfolio

GI

Analgesics

Eye & Ear Care

Dermatologicals

Care



















- Consumer research and shopper insights identify unmet needs
- Match new product opportunities to each brand's unique positioning
- Goal to launch 3 to 5 meaningful new product innovations annually

# New Product Development Contributing to Growth



























| В | xtend Brand Through<br>etter Consumer<br>xperience or Claims |          |           |  |            |
|---|--|----------|-----------|--|------------|
|   | novate Through<br>echnology                                  |          |           |  |            |
|   | xpand Brand in New<br>hannels                                | C-Stores | On-the-Go |  | e-Commerce |

# Integration and Synergy Savings On Track



#### Milestones

Completed

Sales & Distribution

- "Order-to-cash" integrated sales platform complete
- Cross sharing of international resources begins



General & Administrative

- Closed Fleet's New Jersey executive office
- Consolidated support into PBH structure; exits completed by Q1 FY 18



**Supply Chain** 

- Warehouse and freight consolidated into existing footprint
- Fleet R&D lab expanding to new brands



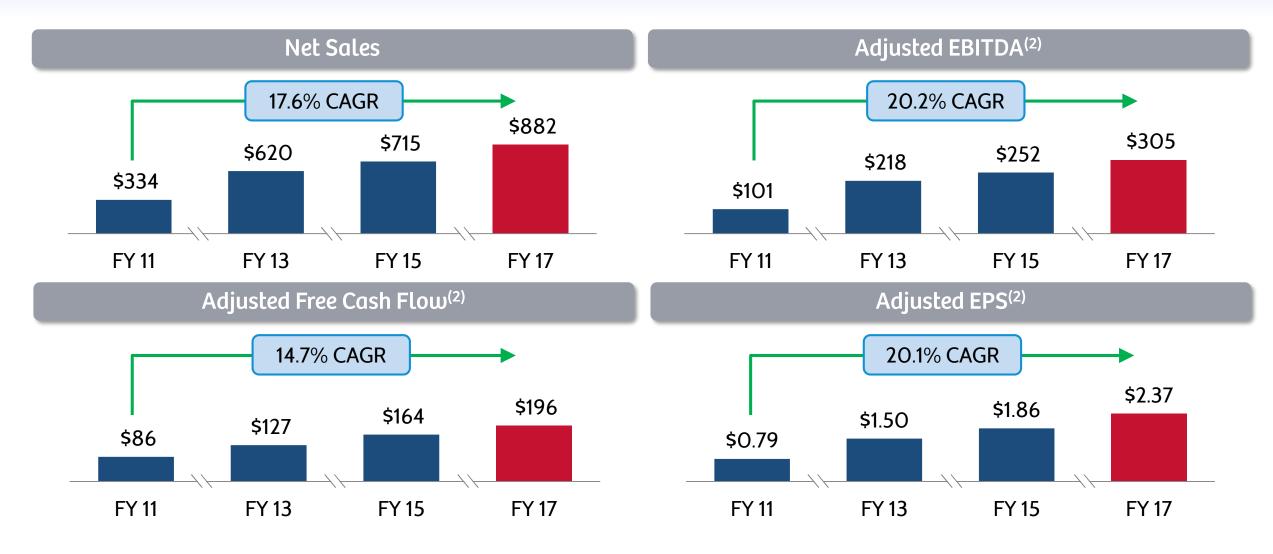
**Brand Building** 

- Launched "Simply" Summer's Eve line, additional NPD identified
- Integrated Women's Health sales efforts

**Ongoing** 

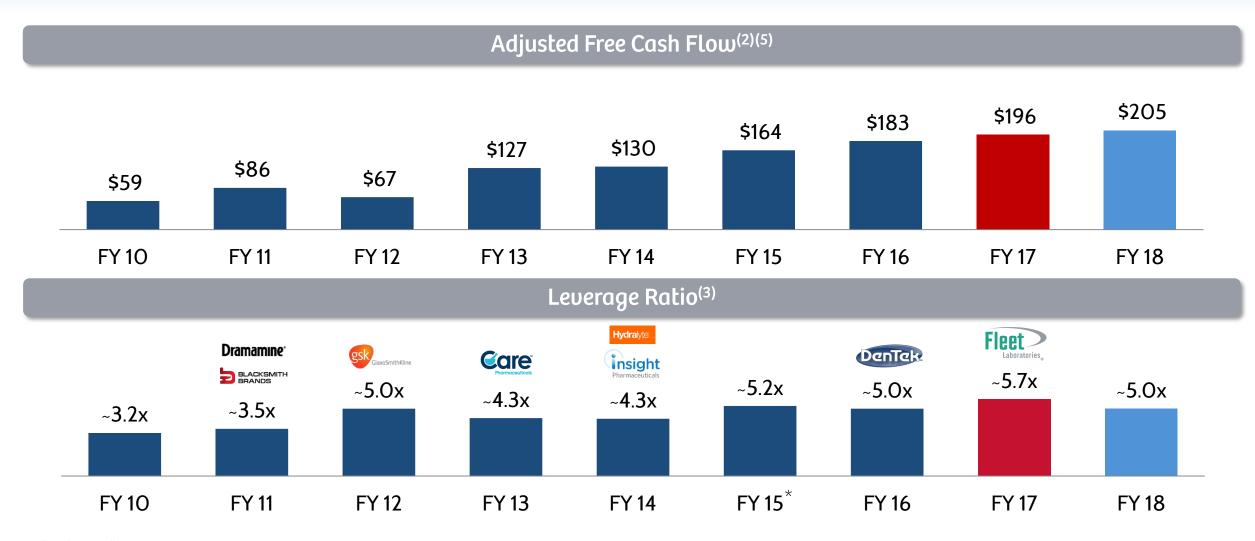
On Track to Realize Total Run-Rate Synergies

# Strategy Has Delivered Consistently Strong Financial Performance



Dollar values in millions, except Adjusted EPS.

# Strong and Consistent Cash Flow Leads to Rapid De-Levering



Dollar values in millions.

Peak leverage of 5.75x at close of the Insight Acquisition in September 2014

# III. Financial Overview

































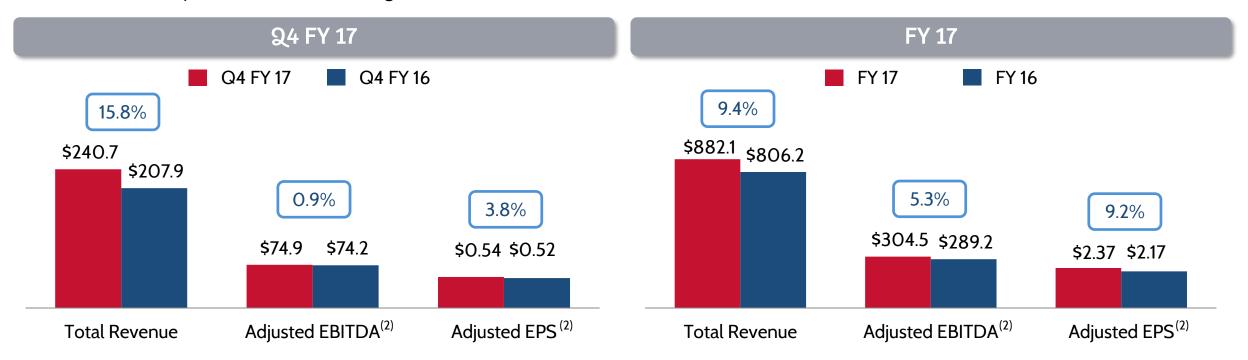






# Key Financial Results for Fourth Quarter & FY 17 Performance

- Solid overall financial performance in Q4 and FY 17
  - Q4 Revenue of \$240.7 million, an increase of 15.8%
  - FY 17 Adjusted EBITDA<sup>(2)</sup> of \$304.5 million
  - Q4 Adjusted EPS of \$0.54<sup>(2)</sup>, up 3.8% vs prior year, and FY 17 Adjusted EPS of \$2.37<sup>(2)</sup>, up 9.2%
  - Transitional quarter with C.B. Fleet integration, which contributed \$38.7 million in Revenue and was \$0.01 dilutive to EPS in Q4



Dollar values in millions, except per share data.

### FY 17 Fourth Quarter Consolidated Financial Summary

#### 3 Months Ended

#### 12 Months Ended

#### **Q4** Commentary

| Total Revenue   |
|---|
| Adjusted Gross Profit <sup>(2)*</sup> % Adjusted Margin |
| Adjusted A&P <sup>(2)</sup> % Total Revenue             |
| Adjusted G&A <sup>(2)</sup> % Total Revenue             |
| Adjusted EBITDA <sup>(2)</sup> % Margin                 |
| Adjusted Net Income <sup>(2)</sup>                      |
| Adjusted Earnings Per Share <sup>(2)</sup>              |

| Q <sub>4</sub> | 4 FY 17              | Q <sub>2</sub> | 4 FY 16                   | % Chg |
|----------------|----------------------|----------------|---------------------------|-------|
| \$             | 240.7                | \$             | 207.9                     | 15.8% |
|                | 133.2<br>55.4%       |                | <b>119.6</b> <i>57.6%</i> | 11.3% |
|                | 39.2<br>16.3%        |                | 26.6<br>12.8%             | 47.7% |
|                | 19.6<br><i>8.1</i> % |                | 18.8<br>9.1%              | 3.9%  |
| \$             | 74.9                 | \$             | 74.2                      | 0.9%  |
|                | 31.1%                |                | 35.7%                     |       |
| \$             | 28.8                 | \$             | 27.9                      | 3.2%  |
| \$             | 0.54                 | \$             | 0.52                      | 3.8%  |

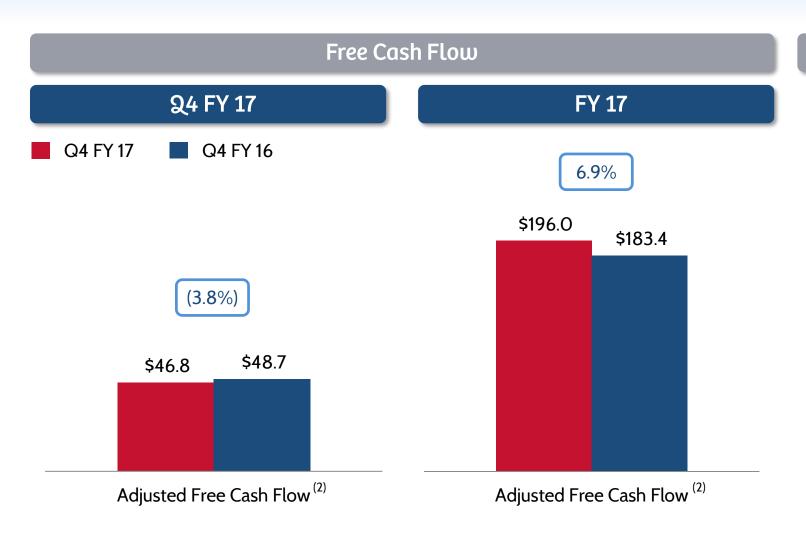
|   | F  | Y 17          | <br>FY 16   | % Chg |
|---|----|---------------|-------------|-------|
|   | \$ | 882.1         | \$<br>806.2 | 9.4%  |
|   |    | 503.3         | 468.6       | 7.4%  |
|   |    | <i>57.1</i> % | 58.1%       |       |
|   |    | 126.1         | 110.8       | 13.8% |
|   |    | 14.3%         | 13.7%       |       |
|   |    | 73.1          | 68.6        | 6.6%  |
|   |    | 8.3%          | <br>8.5%    |       |
|   | \$ | 304.5         | \$<br>289.2 | 5.3%  |
|   |    | 34.5%         | 35.9%       | _     |
| 1 | \$ | 126.6         | \$<br>115.5 | 9.6%  |
| - | \$ | 2.37          | \$<br>2.17  | 9.2%  |

- Revenue growth of +15.8%
  - Organic growth of 1.1%<sup>(1)</sup>
  - Fleet contributed \$38.7 million of revenue
- Adjusted Gross Margin of 55.4%
- Adjusted A&P 16.3% of Revenue, or \$39.2 million
- Adjusted EBITDA Margin of 31.1%(2)
- Adjusted Net Income +3.2%<sup>(2)</sup> over Q4 FY 16
  - Fleet contributed \$0.01 loss due to transitional quarter

Dollar values in millions, except per share data.

Includes depreciation as a component of Adjusted Gross Profit

## Industry Leading Free Cash Flow Trends



#### Comments

- Net Debt in March of \$2,180 million comprised of:
  - Cash on hand of \$41.9 million
  - \$1.472 million of term loan and revolver
  - \$750 million of bonds
- Leverage ratio<sup>(3)</sup> of 5.7x

Dollar values in millions.

# IV. FY 18 Outlook







































# FY 18 Full Year Outlook: Staying the Strategic Course to Continue Shareholder Value Creation

Top Line Trends

- Strong momentum in our largest brands and international business going into FY 18
- Expect core OTC to outperform category growth
- Headwinds continue at retail, while Prestige's portfolio of need-based brands continues to be well positioned for future long-term growth

Revenue

- Revenue growth of +18% to +20% (\$1,040 to \$1,060 million)
- Organic growth of +2.0% to +2.5%

Adjusted EPS(4)

Adjusted EPS +9% to +13% (\$2.58 to \$2.68)

Adjusted Free Cash Flow<sup>(5)</sup>

Adjusted Free Cash Flow of \$205 million or more

# Long-Term Value Creation Strategy



Long-Term Organic Growth of 2.0% to 3.0%



Strong and **Consistent Free Cash** Flow Generation

Proven and Repeatable M&A Strategy

Long-Term E.P.S. Growth



Upside Potential

Long-Term Value Creation Strategy



### **Appendix**

- (1) Organic Revenue Growth is a Non-GAAP financial measure and is reconciled to its most closely related GAAP financial measure in our earnings release in the "About Non-GAAP Financial Measures" section.
- (2) Adjusted Gross Margin, Adjusted A&P, Adjusted G&A, Adjusted EBITDA, Adjusted EBITDA Margin, Adjusted Net Income, Adjusted EPS, Adjusted Free Cash Flow are Non-GAAP financial measures and are reconciled to their most closely related GAAP financial measures in the attached Reconciliation Schedules and / or in our earnings release in the "About Non-GAAP Financial Measures" section.
- (3) Leverage ratio reflects net debt / covenant defined EBITDA.
- (4) Adjusted EPS for FY 18 is a projected Non-GAAP financial measure, is reconciled to projected GAAP EPS in our earnings release in the "About Non-GAAP Financial Measures" section and is calculated based on projected GAAP EPS of \$2.50 to \$2.60 plus \$0.08 of costs associated with Fleet integration, resulting in \$2.58 to \$2.68.
- (5) Adjusted Free Cash Flow for FY 18 is a projected Non-GAAP financial measure, is reconciled to projected GAAP Net Cash Provided by Operating Activities in our earnings release in the "About Non-GAAP Financial Measures" section and is calculated based on projected Net Cash Provided by Operating Activities of \$210 million less projected capital expenditures of \$10 million plus payments associated with acquisitions of \$8 million less tax effect of payments associated with acquisitions of \$3 million

### **Reconciliation Schedules**

### Organic Revenue Growth

|  | Th         | ree Months E | nded | Twelve Months Ended March. |      |          |    |          |
|--|------------|--------------|------|----------------------------|------|----------|----|----------|
|  | 2017       |              | 2016 |                            | 2017 |          |    | 2016     |
| GAAP Total Revenues                      | \$         | 240,670      | \$   | 207,855                    | \$   | 882,060  | \$ | 806,247  |
| Adjustments:                             |            |              |      |                            |      |          |    |          |
| Revenues associated with acquisitions    |            | (43,125)     |      | -                          |      | (94,293) |    | -        |
| Revenues associated with divested brands | _          |              |      | (12,460)                   |      | <u>-</u> |    | (26,002) |
| Total adjustments                        |            | (43,125)     |      | (12,460)                   |      | (94,293) |    | (26,002) |
| Non-GAAP Organic Revenues                | \$ 197,545 |              | \$   | 195,395                    | \$   | 787,767  | \$ | 780,245  |
| Organic Revenue Growth                   | 1.1%       |              |      |                            | 1.0% |          |    |          |

### Adjusted G&A

|  | Thre | ee Months E | inded I | Twelve Months Ended March. 31, |    |        |    |        |
|--|------|-------------|---------|--------------------------------|----|--------|----|--------|
|  |      | 2017        |         | 2016                           |    | 2017   |    | 2016   |
| GAAP General and Administrative Expense  | \$   | 28,760      | \$      | 20,232                         | \$ | 89,143 | \$ | 72,418 |
| Adjustments:   |      |             |         |                                |    |        |    |        |
| Costs Associated with CEO transition   |      | -           |         | -                              |    | -      |    | 1,406  |
| Legal and professional fees associated with acquisitions and divestitures            |      | 3,431       |         | 1,096                          |    | 6,560  |    | 2,112  |
| Integration, transition and other costs associated withacquisitions and divestitures |      | 5,756       |         | 289                            |    | 9,455  |    | 289    |
| Total adjustments  |      | 9,187       |         | 1,385                          |    | 16,015 |    | 3,807  |
| Non-GAAP Adjusted General and Administrative Expense                                 | \$   | 19,573      | \$      | 18,847                         | \$ | 73,128 | \$ | 68,611 |
| Non-GAAP Adjusted General and Administrative ExpensePercentage                       |      | 8.1%        |         | 9.1%                           |    | 8.3%   |    | 8.5%   |

### Adjusted EBITDA

|   | Thre | e Months E | inded <i>N</i> | 14ar. 31, | Twelve Months Ended March. |         |    |         |
|---|------|------------|----------------|-----------|----------------------------|---------|----|---------|
|   |      | 2017       |                | 2016      |                            | 2017    |    | 2016    |
| GAAP Net (Loss) Income  | \$   | 11,090     | \$             | 13,936    | \$                         | 69,395  | \$ | 99,907  |
| Interest expense, net   |      | 32,832     |                | 23,147    |                            | 93,343  |    | 85,160  |
| (Benefit) provision for income taxes  |      | 7,712      |                | 10,667    |                            | 41,455  |    | 57,278  |
| Depreciation and amortization   |      | 7,092      |                | 6,198     |                            | 25,792  |    | 23,676  |
| Non-GAAP EBITDA   |      | 58,726     |                | 53,948    |                            | 229,985 |    | 266,021 |
| Adjustments:  |      |            |                |           |                            |         |    |         |
| Inventory step-up charges associated with acquisitions                                |      | 1,664      |                | 1,387     |                            | 1,664   |    | 1,387   |
| Costs associated with CEO transitions   |      | -          |                | -         |                            | -       |    | 1,406   |
| Legal and professional fees associated with acquisitions and divestitures             |      | 3,431      |                | 1,096     |                            | 6,560   |    | 2,112   |
| Integration, transition and other costs associated with acquisitions and divestitures |      | 9,365      |                | 289       |                            | 13,064  |    | 289     |
| Loss on extinguishment of debt  |      | 1,420      |                | 17,519    |                            | 1,420   |    | 17,970  |
| (Gain) loss on divestitures   |      | 268        |                |           |                            | 51,820  |    | -       |
| Total adjustments   |      | 16,148     |                | 20,291    |                            | 74,528  |    | 23,164  |
| Non-GAAP Adjusted EBITDA  | \$   | 74,874     | \$             | 74,239    | \$                         | 304,513 | \$ | 289,185 |
| Non-GAAP Adjusted EBITDA Margin   |      | 31.1%      |                | 35.7%     |                            | 34.5%   |    | 35.9%   |

### Adjusted EBITDA

|  | 2011       | 2012       | 2013       | 2014       | 2015       | 2016       | 2017       |
|--|------------|------------|------------|------------|------------|------------|------------|
| GAAP Net Income  | \$ 29,220  | \$ 37,212  | \$ 65,505  | \$ 72,615  | \$ 78,260  | \$ 99,907  | \$ 69,395  |
| Income from Disc Ops   | (591)      | -          | -          | -          | -          | -          | -          |
| Loss on sale of disc ops                                       | 550        | -          | -          | -          | -          | -          | -          |
| Interest Expense, net  | 27,317     | 41,320     | 84,407     | 68,582     | 81,234     | 85,160     | 93,343     |
| Provision for income taxes                                     | 19,349     | 23,945     | 40,529     | 29,133     | 49,198     | 57,278     | 41,455     |
| Depreciation and amortization                                  | 9,876      | 10,734     | 13,235     | 13,486     | 17,740     | 23,676     | 25,792     |
| Non-GAAP EBITDA  | 85,721     | 113,211    | 203,676    | 183,816    | 226,432    | 266,021    | 229,985    |
|  |            |            |            |            |            |            |            |
| Sales costs related to acquisitions                            | -          | -          | 411        | -          | -          | -          | -          |
| Inventory step up  | 7,273      | 1,795      | 23         | 577        | 2,225      | 1,387      | 1,664      |
| Inventory related acquisition costs                            | -          | -          | 220        | 407        | -          | -          | -          |
| Add'l supplier costs   | -          | -          | 5,426      | -          | -          | -          | -          |
| Costs associated with CEO transition                           | -          | -          | -          | -          | -          | 1,406      |            |
| Legal and other professional fees associated with acquisitions | 7,729      | 13,807     | 98         | 1,111      | 10,974     | 2,112      | 6,560      |
| Integration, transition, and other Acq costs                   | -          | 3,588      | 5,811      | -          | 10,533     | 289        | 13,064     |
| Stamp Duty   | -          | -          | -          | -          | 2,940      | -          | -          |
| Unsolicited porposal costs                                     | -          | 1,737      | 534        | -          | -          | -          | -          |
| Loss on extinguishment of debt                                 | 300        | 5,409      | 1,443      | 18,286     | -          | 17,970     | 1,420      |
| Gain on settlement   | -          | (5,063)    | -          | -          | -          | -          | -          |
| Gain on sale of asset  |            |            | _          | _          | (1,133)    | _          | 51,820     |
| Adjustments to EBITDA  | 15,302     | 21,273     | 13,966     | 20,381     | 25,539     | 23,164     | 74,528     |
| Non-GAAP Adjusted EBITDA                                       | \$ 101,023 | \$ 134,484 | \$ 217,642 | \$ 204,197 | \$ 251,971 | \$ 289,185 | \$ 304,513 |

### Adjusted Net Income and Adjusted EPS

|   | Th        | ree Month  | s Ended Mar. | 31,        | Twel      | 31,        |            |         |  |
|---|-----------|------------|--------------|------------|-----------|------------|------------|---------|--|
|   | 201       | 7          | 20           | )16        | 201       | 17         | 201        | 16      |  |
|   | Net       |            | Net          |            | Net       |            | Net        |         |  |
|   | Income    | <b>EPS</b> | Income       | Income EPS |           | <u>EPS</u> | Income     | EPS     |  |
| GAAP Net Income   | \$ 11,090 | \$ 0.21    | \$ 13,936    | \$ 0.26    | \$ 69,395 | \$ 1.30    | \$ 99,907  | \$ 1.88 |  |
| Adjustments:  |           |            |              |            |           |            |            |         |  |
| Inventory step-up charges and other costs associate with acquisitions                 | 1,664     | 0.03       | 1,387        | 0.03       | 1,664     | 0.03       | 1,387      | 0.03    |  |
| Costs associated with CEO transition  | -         | -          | -            | -          | -         | -          | 1,406      | 0.02    |  |
| Legal and professional fees associated with acquisitions and divestitures             | 3,431     | 0.06       | 1,096        | 0.02       | 6,560     | 0.12       | 2,112      | 0.04    |  |
| Integration, transition and other costs associated with acquisitions and divestitures | 9,365     | 0.18       | 289          | 0.01       | 13,064    | 0.24       | 289        | 0.01    |  |
| Accelerated amortization of debt orgination costs                                     | 575       | 0.01       | _            | -          | 1,706     | 0.03       | _          | -       |  |
| Additional interest expense from Term Loan B-4 debt refinancing                       | 9,184     | 0.17       | -            | -          | 9,184     | 0.17       | -          | -       |  |
| Loss on extinguishment of debt  | 1,420     | 0.03       | 17,519       | 0.33       | 1,420     | 0.03       | 17,970     | 0.34    |  |
| (Gain) loss on divestitures   | 268       | 0.01       | -            | -          | 51,820    | 0.97       | -          | -       |  |
| Tax impact of adjustments   | (9,438)   | (0.18)     | (6,294)      | (0.13)     | (28,024)  | (0.52)     | (7,608)    | (0.15)  |  |
| Tax impacts related to tax reserve adjustments  | 1,278     | 0.02       |              | -          | (199)     | -          |            | -       |  |
| Total Adjustments   | 17,747    | 0.33       | 13,997       | 0.26       | 57,195    | 1.07       | 15,556     | 0.29    |  |
| Non-GAAP Adjusted Net Income and Adjusted EPS   | \$ 28,837 | \$ 0.54    | \$ 27,933    | \$ 0.52    | \$126,590 | \$ 2.37    | \$ 115,463 | \$ 2.17 |  |

### Adjusted Net Income and Adjusted EPS

|   | 201       | 11      | 2012      |         | 201       | 3       | 201       | 4       | 201       | 5       | 2016      |         | 201       | 7       |
|---|-----------|---------|-----------|---------|-----------|---------|-----------|---------|-----------|---------|-----------|---------|-----------|---------|
|   | Net       |         | Net       |         | Net       |         | Net       |         | Net       |         | Net       |         | Net       |         |
|   | Income    | EPS     |
| GAAP Net Income   | \$ 29,220 | \$ O.58 | \$ 37,212 | \$ 0.73 | \$ 65,505 | \$ 1.27 | \$ 72,615 | \$ 1.39 | \$ 78,260 | \$ 1.49 | \$ 99,907 | \$ 1.88 | \$ 69,395 | \$ 1.30 |
| Adjustments   |           |         |           |         |           |         |           |         |           |         |           |         |           |         |
| Income from discontinued ops.                                   | (591)     | (0.01)  | -         | -       | -         | -       | -         | -       | -         | -       | -         | -       | -         | -       |
| Loss on sale of discontinued ops.                               | 550       | 0.01    | -         | -       | -         | -       | -         | -       | -         | -       | -         | -       | -         | -       |
| Incremental interest expense to finance Acquisition             | 800       | 0.02    | -         | -       | -         | -       | -         | -       | -         | -       | -         | -       | 9,184     | 0.17    |
| Sales costs related to acquisitions                             | -         | -       | -         | -       | 411       | 0.01    | -         | -       | -         | -       | -         | -       | -         | -       |
| Inventory step up   | 7,273     | 0.14    | 1,795     | 0.04    | 23        | -       | 577       | 0.01    | 2,225     | 0.04    | 1,387     | 0.03    | 1,664     | 0.03    |
| Inventory related acquisition costs                             | -         | -       | -         | -       | 220       | -       | 407       | 0.01    | -         | -       | -         | -       | -         | -       |
| Add'l supplier costs  | -         | -       | -         | -       | 5,426     | 0.11    | -         | -       | -         | -       | -         | -       | -         | -       |
| Costs associated with CEO transition                            | -         | -       | -         | -       | -         | -       | -         | -       | -         | -       | 1,406     | 0.02    | -         | -       |
| Legal and other professional fees associated with acquisitions  | 7,729     | 0.15    | 13,807    | 0.27    | 98        | -       | 1,111     | 0.02    | 10,974    | 0.21    | 2,112     | 0.04    | 6,560     | 0.12    |
| Integration, Transition, and other Acq costs                    | -         | -       | 3,588     | 0.07    | 5,811     | 0.11    | -         | -       | 10,533    | 0.20    | 289       | 0.01    | 13,064    | 0.24    |
| Stamp Duty  | -         | -       | -         | -       | -         | -       | -         | -       | 2,940     | 0.05    | -         | -       | -         | -       |
| Unsolicited porposal costs                                      | -         | -       | 1,737     | 0.03    | 534       | 0.01    | -         | -       | -         | -       | -         | -       | -         | -       |
| Loss on extinguishment of debt                                  | 300       | 0.01    | 5,409     | 0.11    | 1,443     | 0.03    | 18,286    | 0.35    | -         | -       | 17,970    | 0.34    | 1,420     | 0.03    |
| Gain on settlement  | -         | -       | (5,063)   | (0.10)  | -         | -       | -         | -       | -         | -       | -         | -       | -         | -       |
| (Gain) loss on divestitures                                     | -         | -       | -         | -       | -         | -       | -         | -       | -         | -       | -         | -       | 51,820    | 0.97    |
| (Gain) loss on sale of asset                                    | -         | -       | -         | -       | -         | -       | -         | -       | (1,133)   | (0.02)  | -         | -       | -         | -       |
| Accelerated amortization of debt discounts and debt issue costs | -         | -       | -         | -       | 7,746     | 0.15    | 5,477     | 0.10    | 218       | -       | -         | -       | 1,706     | 0.03    |
| Tax impact on adjustments                                       | (5,513)   | (O.11)  | (8,091)   | (0.16)  | (8,329)   | (0.16)  | (9,100)   | (O.17)  | (5,968)   | (O.11)  | (7,608)   | (O.15)  | (28,024)  | (0.52)  |
| Impact of state tax adjustments                                 |           |         | (237)     |         | (1,741)   | (0.03)  | (9,465)   | (0.18)  |           | -       |           |         | (199)     | -       |
| Total adjustments   | 10,548    | 0.21    | 18,008    | 0.36    | 11,642    | 0.23    | 7,293     | 0.14    | 19,789    | 0.37    | 15,556    | 0.29    | 57,195    | 1.07    |
| Non-GAAP Adjusted Net Income and Non-GAAP Adjusted EPS          | \$ 39,768 | \$ 0.79 | \$ 55,220 | \$ 1.09 | \$ 77,147 | \$ 1.50 | \$79,908  | \$ 1.53 | \$98,049  | \$ 1.86 | \$115,463 | \$ 2.17 | \$126,590 | \$ 2.37 |

### Adjusted Free Cash Flow

|   | Thre | e Months E | inded l | Mar. 31, | Twelve Months End |          |      | ded March. 31, |  |
|---|------|------------|---------|----------|-------------------|----------|------|----------------|--|
|   |      | 2017       |         | 2016     | 2017              |          | 2016 |                |  |
| GAAP Net (Loss) Income  |      | 11,090     | \$      | 13,936   | \$                | 69,395   | \$   | 99,907         |  |
| Adjustments:  |      |            |         |          |                   |          |      |                |  |
| Adjustments to reconcile net (loss) income to net cash provided by operating activities   |      |            |         |          |                   |          |      |                |  |
| as shown in the Statement of Cash Flows   |      | 21,347     |         | 34,206   |                   | 91,713   |      | 96,221         |  |
| Changes in operating assets and liabilities, net of effects from acquisitions as shown in |      | (25,013)   |         | (10,243) |                   | (13,336) |      | (21,778)       |  |
| the Statement of Cash Flows   |      |            |         |          |                   |          |      |                |  |
| Total Adjustments   |      | (3,666)    |         | 23,963   |                   | 78,377   |      | 74,443         |  |
| GAAP Net cash provided by operating activities  |      | 7,424      |         | 37,899   |                   | 147,772  |      | 174,350        |  |
| Purchase of property and equipment  |      | (1,042)    |         | (1,028)  |                   | (2,977)  |      | (3,568)        |  |
| Non-GAAP Free Cash Flow   |      | 6,382      |         | 36,871   |                   | 144,795  |      | 170,782        |  |
| Premium payment on extinguishment of 2012 Senior Notes                                    |      | -          |         | 10,158   |                   | -        |      | 10,158         |  |
| Integration, transition and other payments associated with acquisitions and divestitures  |      | 8,304      |         | 1,665    |                   | 10,448   |      | 2,461          |  |
| Additioanl interest on Term Loan B-4 debt refinancing                                     |      | 9,184      |         | -        |                   | 9,184    |      | -              |  |
| Pension contribution  |      | 6,000      |         | -        |                   | 6,000    |      | -              |  |
| Additional income tax payments associated with divestitures                               |      | 16,956     |         |          |                   | 25,545   |      |                |  |
| Non-GAAP Adjusted Free Cash Flow  |      | 46,826     | \$      | 48,694   | \$                | 195,972  | \$   | 183,401        |  |

### Adjusted Free Cash Flow

|   | 2010      | 2011      | 2012      | 2013       | 2014       | 2015       | 2016       | 2017       |
|---|-----------|-----------|-----------|------------|------------|------------|------------|------------|
| GAAP Net Income   | \$ 32,115 | \$ 29,220 | \$ 37,212 | \$ 65,505  | \$ 72,615  | \$ 78,260  | \$ 99,907  | \$ 69,395  |
| <u>Adjustments</u>  |           |           |           |            |            |            |            |            |
| Adjustments to reconcile net income to net cash provided by operating   |           |           |           |            |            |            |            |            |
| activities as shown in the statement of cash flows                      | 31,137    | 26,095    | 35,674    | 59,497     | 50,912     | 64,668     | 96,221     | 91,713     |
| Changes in operating assets and liabilities, net of effects from        |           |           |           |            |            |            |            |            |
| acquisitions as shown in the statement of cash flows                    | (3,825)   | 31,355    | (5,434)   | 12,603     | (11,945)   | 13,327     | (21,778)   | (13,336)   |
| Total adjustments   | 27,312    | 57,450    | 30,240    | 72,100     | 38,967     | 77,995     | 74,443     | 78,377     |
| GAAP Net cash provided by operating activities                          | 59,427    | 86,670    | 67,452    | 137,605    | 111,582    | 156,255    | 174,350    | 147,772    |
| Purchases of property and equipment                                     | (673)     | (655)     | (606)     | (10,268)   | (2,764)    | (6,101)    | (3,568)    | (2,977)    |
| Non-GAAP Free Cash Flow   | 58,754    | 86,015    | 66,846    | 127,337    | 108,818    | 150,154    | 170,782    | 144,795    |
| Premiuim payment on 2010 Senior Notes                                   | -         |           | -         | -          | 15,527     | -          | -          | -          |
| Premiuim payment on extinguishment of 2012 Senior Notes                 | -         | -         | -         | -          | -          | -          | 10,158     | -          |
| Accelerated interest payments due to debt refinancing                   | -         | -         | -         | =          | 4,675      | -          | -          | 9,184      |
| Integration, transition and other payments associated with acquisitions | -         | -         | -         | -          | 512        | 13,563     | 2,461      | 10,448     |
| Pension contribution  |           | -         | =         | =          | -          | -          | -          | 6,000      |
| Additional income tax payments associated with divestitures             |           | -         | -         | -          | -          | -          | -          | 25,545     |
| Total adjustments   | -         | _         | -         |            | 20,714     | 13,563     | 12,619     | 51,177     |
| Non-GAAP Adjusted Free Cash Flow  | \$ 58,754 | \$ 86,015 | \$ 66,846 | \$ 127,337 | \$ 129,532 | \$ 163,717 | \$ 183,401 | \$ 195,972 |

Dollar values in thousands, except per share data.

#### Projected EPS

|  | 2018 Projected EPS |      |    |      |  |
|--|--------------------|------|----|------|--|
|  |                    | Low  |    | High |  |
| Projected FY'18 GAAP EPS                               | \$                 | 2.50 | \$ | 2.60 |  |
| Adjustments:   |                    |      |    |      |  |
| Costs associated with Fleet integration <sup>(1)</sup> |                    | 0.08 |    | 0.08 |  |
| Total Adjustments                                      |                    | 0.08 |    | 0.08 |  |
| Projected Non-GAAP Adjusted EPS                        | \$                 | 2.58 | \$ | 2.68 |  |

#### Projected Free Cash Flow

|  | 2018 Projected<br>Free Cash Flow |      |
|--|----------------------------------|------|
| Projected FY'18 GAAP Net Cash provided by operating activities | \$                               | 210  |
| Additions to property and equipment for cash                   |                                  | (10) |
| Projected Non-GAAP Free Cash Flow                              |                                  | 200  |
| Payments associated with acquisitions                          |                                  | 8    |
| Tax effect of payments associated with acquisitions            |                                  | (3)  |
| Adjusted Non-GAAP Projected Free Cash Flow                     | \$                               | 205  |

Dollar values in millions, except per share data.

Acquisition related items represent costs related to integrating recently acquired businesses including (but not limited to), warehouse consolidation, costs to exit or convert contractual obligations, severance, information system conversion and consulting costs; and certain costs related to the consummation of the acquisition process such as legal and other acquisition related professional fees.