

NYSE: PBH



B. Riley & Co. Consumer Conference September 16, 2015 New York, NY

Safe Harbor Disclosure

This presentation contains certain "forward-looking" statements within the meaning of the Private Securities Litigation Reform Act of 1995, such as statements about the Company's product expansion and development plans, investments in brand building and marketing, debt reduction and future financing capacity, consumption growth and market position of the Company's brands, M&A strategy and market activity, future financial performance, and creation of shareholder value. Words such as "continue," "target," "will," "expect," "project," "strategy", "anticipate," "likely," "estimate," "may," "should," "could," "would," and similar expressions identify forward-looking statements. Such forward-looking statements represent the Company's expectations and beliefs and involve a number of known and unknown risks, uncertainties and other factors that may cause actual results to differ materially from those expressed or implied by such forwardlooking statements. These factors include, among others, the inability to identify and consummate future acquisitions at attractive valuations, the failure to successfully commercialize new products, unfavorable consumer trends, the severity of the cold and flu season, the inability of third party manufacturers and suppliers to meet demand, competitive pressures, the expansion of store brand products, the effectiveness of the Company's brand building and marketing investments, fluctuating foreign exchange rates, and other risks set forth in Part I, Item 1A. Risk Factors in the Company's Annual Report on Form 10-K for the year ended March 31, 2015 and in Part II, Item 1A. Risk factors in the Company's Quarterly Report on Form 10-Q for the quarter ended June 30, 2015. You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date this presentation. Except to the extent required by applicable law, the Company undertakes no obligation to update any forward-looking statement contained in this presentation, whether as a result of new information, future events, or otherwise.



About Prestige Brands Holdings, Inc. (NYSE-PBH)

Prestige Brands is the largest independent OTC products company in North

America. The Company markets and sells well-known, brand name over-the-counter healthcare and household cleaning products throughout the U.S., Canada, Australia and certain other international markets. We operate in niche segments within these categories in which the strength of our brand names, our established retail distribution network, a low-cost operating model and experienced management team are key to our success.



4 Key Drivers of Long-Term Shareholder Value

Develop a Portfolio of Leading **Brands** Capitalize on Efficient and Effective Operating Model Deliver Robust and Consistent Free Cash Flow

Execute Proven and

Repeatable M&A Strategy

- Portfolio of recognizable brands in attractive consumer health industry
- Established expertise in brand building and product innovation
- Demonstrated ability to gain market share long-term
- Target Revenue contribution from Core OTC and International brands from ~78% to ~85%
- Efficient asset-lite model with best-in-class outsourced manufacturing and distribution partners
- Scalable operating platform key to Revenue expansion from \$300MM to \$800MM and beyond
- Business model enables gross margin expansion and G&A absorption
- Continued cost efficiencies expected with GM targeted at 60% and savings reinvested in A&P
- Strong and consistent cash flow driven by industry leading EBITDA margins, capital-lite business model and significant deferred tax assets
- Rapid deleveraging allows for expanded acquisition capacity and continued investment in brand building
- Non-core brands' role contributes to cash flow
- Debt repayment reduces cash interest expense and adds to EPS
- Demonstrated track record of 6 acquisitions during the past 5 years
- Effective consolidation platform positioned for consistent pipeline of opportunities
- Proven ability to source from varied sellers
- Fragmented industry and recent wave of acquisitions creates a robust pipeline

A Diversified Portfolio Of Well-Known Brands

BO Goody's Ecotrin STANBACK Percogesic ANACIN **Analgesics** Vitron•c. MONISTAT **URISTAT** Women's Health beano Dramamine Gaviscon. Tegemel: LITTLE REMEDIES LUDEN'S Cough & Cold chapet. Sugress Chloraseptic Murine Stye **Debrox Auro** Eye & Ear Care Effergrip **Efferdent ≝** Doctor's **Oral Care Nix** Dermoplast Skin Care © FESS LittleEyes MURINE® **Hydra**lyte International



Household Cleaning

Comet

GI

Prestige Operating Model

Leverage Internal and External Resources as One Integrated System



- Focus on Brand Building
- Specialized Skills and Knowledge
- Economies of Scale



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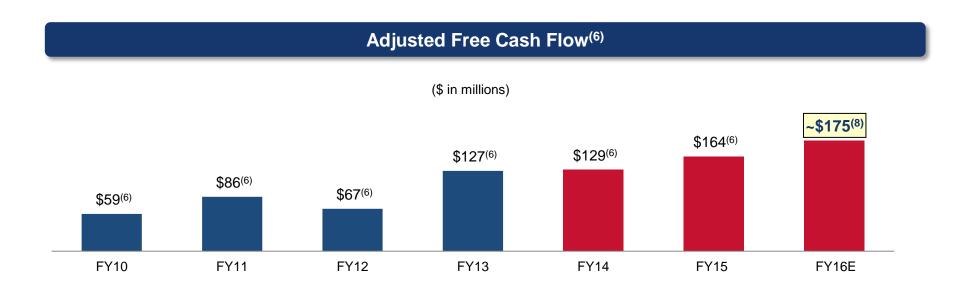
Key Benefits of Our Operating Model

- Ensures Organizational Focus on Brand Building
- Provides Access to Additional Technical Resources for New Product Development
- Broad Base of Manufacturer's Industry Knowledge
- Efficient, Scalable and Flexible Model
- State-of-the-Art Manufacturing with Minimal Capital Outlays
- Results in Superior Margins and Free Cash Flow Conversion



Drivers of Free Cash Flow

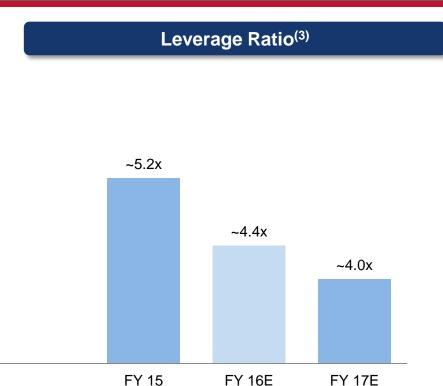
- Superior EBITDA margin profile
- Outsourced manufacturing with minimal capital outlays
- Disciplined acquisition strategy with proven integration synergies and structured in a highly taxefficient manner
- Low cash tax rate from significant long-term tax attributes



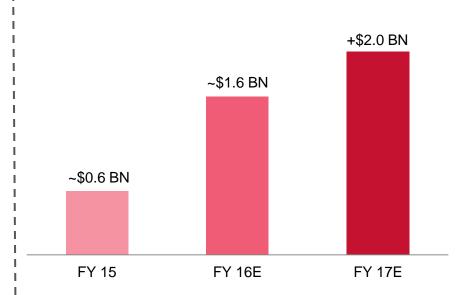




Strong & Consistent Cash Flow Leads to Rapid De-levering & Building M&A Capacity



Illustrative Financing Capacity



- Projected expanded M&A capability of \$1.6 billion in FY 16E and +\$2.0 billion by FY 17E
- Assumes maximum leverage of 5.75x and average EBITDA acquisition multiple consistent with previous acquisitions





Recent Acquisitions Have Transformed Our Business

Platform Expansion









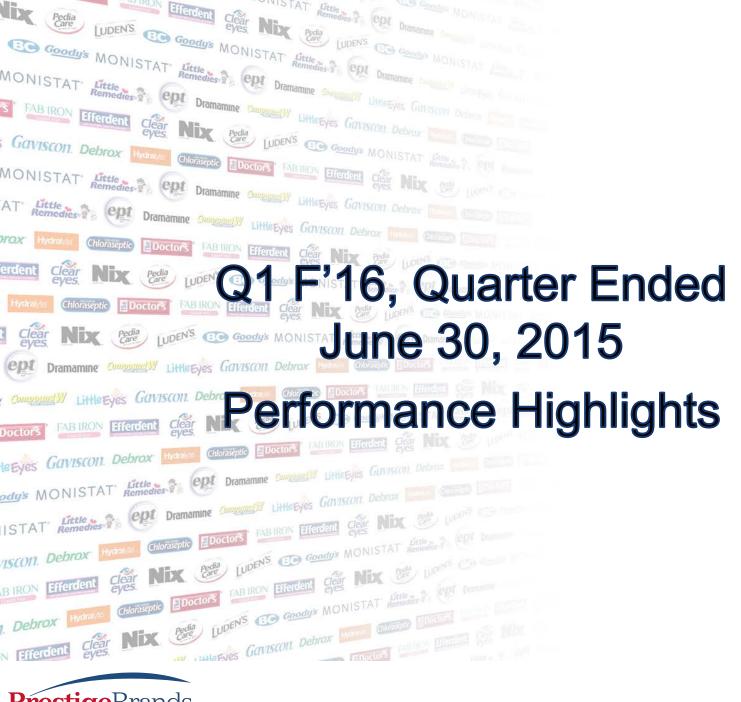
Geographic Expansion





Six Acquisitions Completed in Past Five Years Have More Than Tripled Prestige's OTC Business







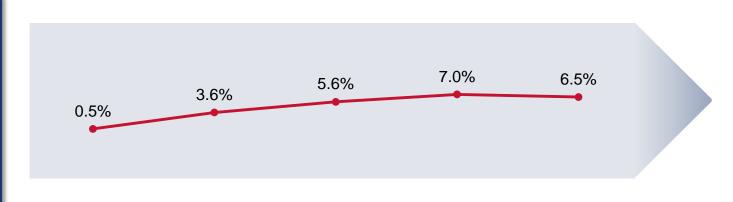
Solid Start to the Fiscal Year

- Q1 consolidated Revenue of \$192.1 million, up 31.9% versus PY Q1
 - Organic growth of +3.7%⁽¹⁾ on a constant currency basis, and +1.8% on a reported basis versus PY Q1
- Total Core OTC consumption growth of 6.5% YoY
 - 82% of Core OTC portfolio with consumption growth
 - Consistent and innovative marketing support building long-term brand equity in core OTC brands
- Adjusted Gross Margin of 58.4%⁽²⁾ versus 56.3% in the PY Q1, and up from 57.9% in Q4
- Adjusted EPS of \$0.52⁽²⁾, up 26.8% versus the PY Q1
- Strong Free Cash Flow of \$42.7⁽²⁾ million, up 46.5% versus the PY Q1
 - Leverage of ~5.1x⁽³⁾, down from 5.7x at the time of Insight acquisition
- On track to continue to deliver strong financial performance in FY2016
 - Full year sales growth
 1H +20% to +23%, 2H +1.5% to 2.0%
 - Adjusted E.P.S.
 \$2.05 to \$2.10⁽⁷⁾
 - Free Cash Flow ~\$175MM⁽⁸⁾ or more



Continued Core OTC Consumption Growth and Sales Momentum



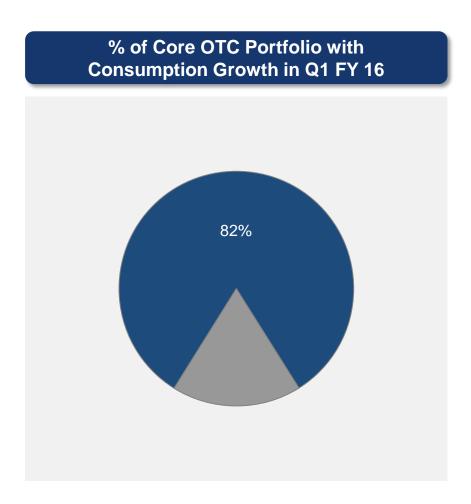


Organic Sales Growth



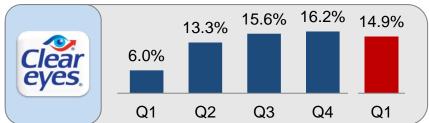


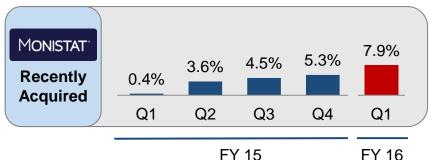
Q1 FY 16 Core OTC Growth Broad Based Led by Largest Brands



Growth of Largest Brands Accelerating









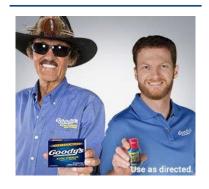
New Goody's Marketing Campaign Launched June 1st



Featuring Dale Earnhardt, JR.

Promotes New Products

Race Sponsorship



TV & Radio



Social Media







Introduced in July: 2 New Goody's Line-Extending Innovations in Taste for Headache Sufferers & in Dosage Form for Pain Relief





Clear Eyes Now #1 in Redness Relief



Targeted Marketing Campaign







Clear eyes

Social Media & Digital Banner Ads

Innovative Line Extensions

Full Range of SKUs Commands Shelf Presence



TV, Radio & Print Advertising





Vanessa Williams will continue this year as celebrity spokesperson across all media, reaching target market consumers with her message of trust for Clear Eyes



Pocket Pal line creates distribution & revenue opportunities



Monistat: Building Brand Momentum



Developing HCP Relationship

Reinforcing strategy, messaging and communication with Health Care Professionals





Awareness Beyond HCP

New TV & digital advertising campaigns target Hispanic markets and women 18-24

Hispanic Pilot Program Delivers the Monistat Message:

- Retail Events
- Drug Chain Shelf Brochures
- Doctor's Office Waiting Rooms
- Targeted Digital Channels

"Prescription strength cure without the prescription"

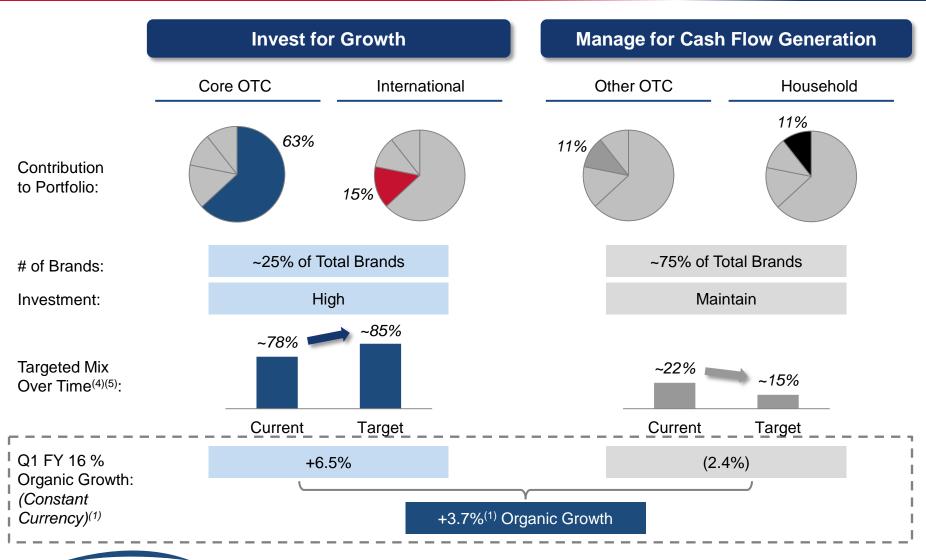




Too Much Information "TMI" Women's Health PR Program



Investment in Core OTC and International Driving Organic Growth



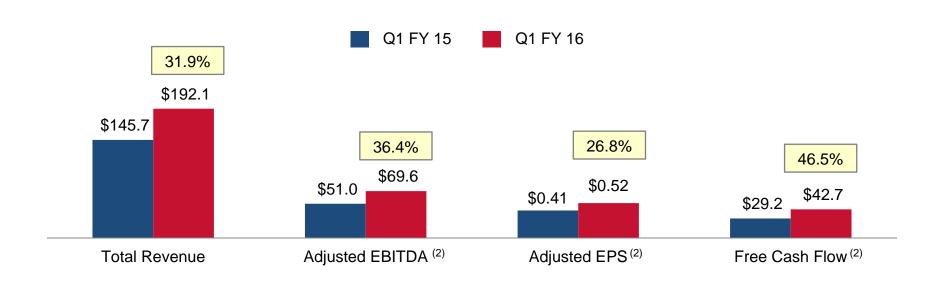




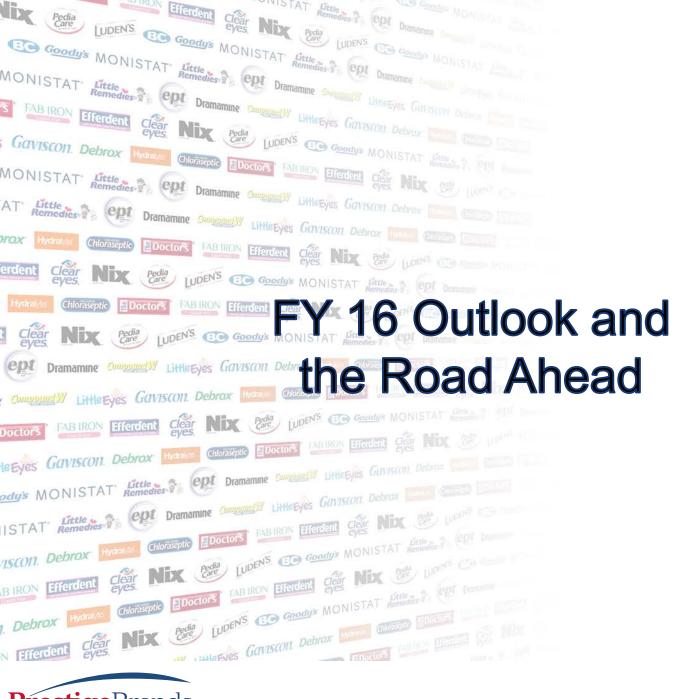


Key Financial Results for First Quarter Performance

- Excellent overall financial performance in the quarter
 - Achieved **organic growth of 3.7%**⁽¹⁾ excluding the impact of foreign currency
 - Revenue of \$192.1 million, an increase of 31.9%
 - Adjusted EPS of \$0.52⁽²⁾, up 26.8%
 - Free Cash Flow growth of 46.5% to \$42.7 million⁽²⁾









Staying the Strategic Course to Continue Shareholder Value Creation

Strong Consumption Trends

- Strong momentum heading into Q2
- Consumption trends leading to market share gains
- Retail environment continues to present headwinds
- Revenue outlook +20% to +23% for 1H FY 16, Fx impact may be larger than anticipated

Brand Building

- Continued focus on investment in brand building for FY 16
- Invest and innovate in Core OTC brands and international platform
- Continue to build new product pipeline for the long term

M&A Strategy

- Remain aggressive and disciplined
- Rapidly de-levering and building meaningful M&A capacity
- Continue to monitor major company divestiture announcements

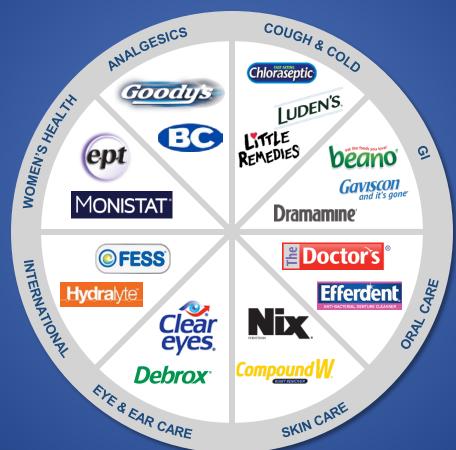
Confident in Full FY 16 Outlook

- Revenue growth of +10% to +12% (including \$10MM negative Fx impact)
 - 1H +20% to +23%, 2H +1.5% to +2.0%
- Adjusted EPS +10% to +13% (\$2.05 to \$2.10)⁽⁷⁾
- Free cash flow of \$175MM⁽⁸⁾ or more
- Continued A&P investment in portfolio, Insight brands in particular





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Appendix

- (1) Revenue Growth on a constant currency basis is a Non-GAAP financial measure and is reconciled to its most closely related GAAP financial measure in our earnings release in the "About Non-GAAP Financial Measures" section for Q1 FY'16 in Exhibit 99.1 to our Form 8-K filed with the SEC on August 6, 2015.
- (2) Adjusted Gross Margin, Adjusted EBITDA, Adjusted EPS and Free Cash Flow are Non-GAAP financial measures and are reconciled to their most closely related GAAP financial measures in our earnings release in the "About Non-GAAP Financial Measures" section for Q1 FY'16 in Exhibit 99.1 to our Form 8-K filed with the SEC on August 6, 2015.
- (3) Leverage ratio reflects net debt / covenant defined EBITDA.
- (4) Pro forma Net Sales for FY'15 as if Insight and Hydralyte were acquired on April 1, 2014.
- (5) Based on Company's organic long-term plan. Source: Company data.
- (6) Adjusted Free Cash Flow is a Non-GAAP financial measure and is reconciled to GAAP net income for each of the fiscal years ended March 31, 2010 through March 31, 2014 in Exhibit 99.2 to our Form 8-K dated February 26, 2015. Adjusted Free Cash Flow for the fiscal year ended March 31, 2015 is reconciled to GAAP net income in Exhibit 99.1 to our Form 8-K filed with the SEC on May 14, 2015.
- (7) Adjusted EPS for FY 16 is a projected Non-GAAP financial measure, is reconciled to projected GAAP EPS in our earnings release in the "About Non-GAAP Financial Measures" section for Q1 FY'16 in Exhibit 99.1 to our Form 8-K filed with the SEC on August 6, 2015, and is calculated based on projected GAAP EPS of \$2.00 to \$2.05 plus \$0.05 of cost associated with term loan refinancing and CEO retirement totaling \$2.05 to \$2.10.
- (8) Free Cash Flow for FY 16 is a projected Non-GAAP financial measure, is reconciled to projected GAAP Net Cash Provided by Operating Activities in our earnings release in the "About Non-GAAP Financial Measures" section for Q1 FY'16 in Exhibit 99.1 to our Form 8-K filed with the SEC on August 6, 2015, and is calculated based on projected Net Cash Provided by Operating Activities of \$181 million less projected capital expenditures of \$6 million.

